Board of Governors Regular Meeting

December 4, 2024 l 1 p.m.

Shawkey Dining Room, Memorial Student Center

COMMITTEE MEETINGS:

Athletics Committee - 10 a.m., Shawkey Dining Room

Finance, Audit and Facilities Planning Committee - 11 a.m., Shawkey Dining Room

Academic and Student Affairs Committee - 11 a.m., Student Resource Center

December 4, 2024 Board of Governors Regular Meeting_Agenda

AGENDA

Lunch
Lunch will be provided from Noon to 1 p.m.

1 p.m. **Call to Order**
Geoff Sheils, Chair

Approval of Prior Minutes
Geoff Sheils, Chair

Regular Meeting of October 4, 2024

Executive Session under the Authority of WV Code §6-9A-4
H. Toney Stroud, Chief Legal Officer / Vice President for Strategic Initiatives and Corporate Relations

Commercial Competition Matters
Avi Mukherjee, Provost and Senior Vice President for Academic Affairs

Real Estate Matters
H. Toney Stroud, Chief Legal Officer / Vice President for Strategic Initiatives and Corporate Relations

Personnel Matters
Brad D. Smith, President

Committee Reports

Academic and Student Affairs Committee
Kathy D'Antoni, Chair

Action Items
None

Information Items

February 4, 2025 (Shared Governance Conference/Training Session)

February 5, 2025

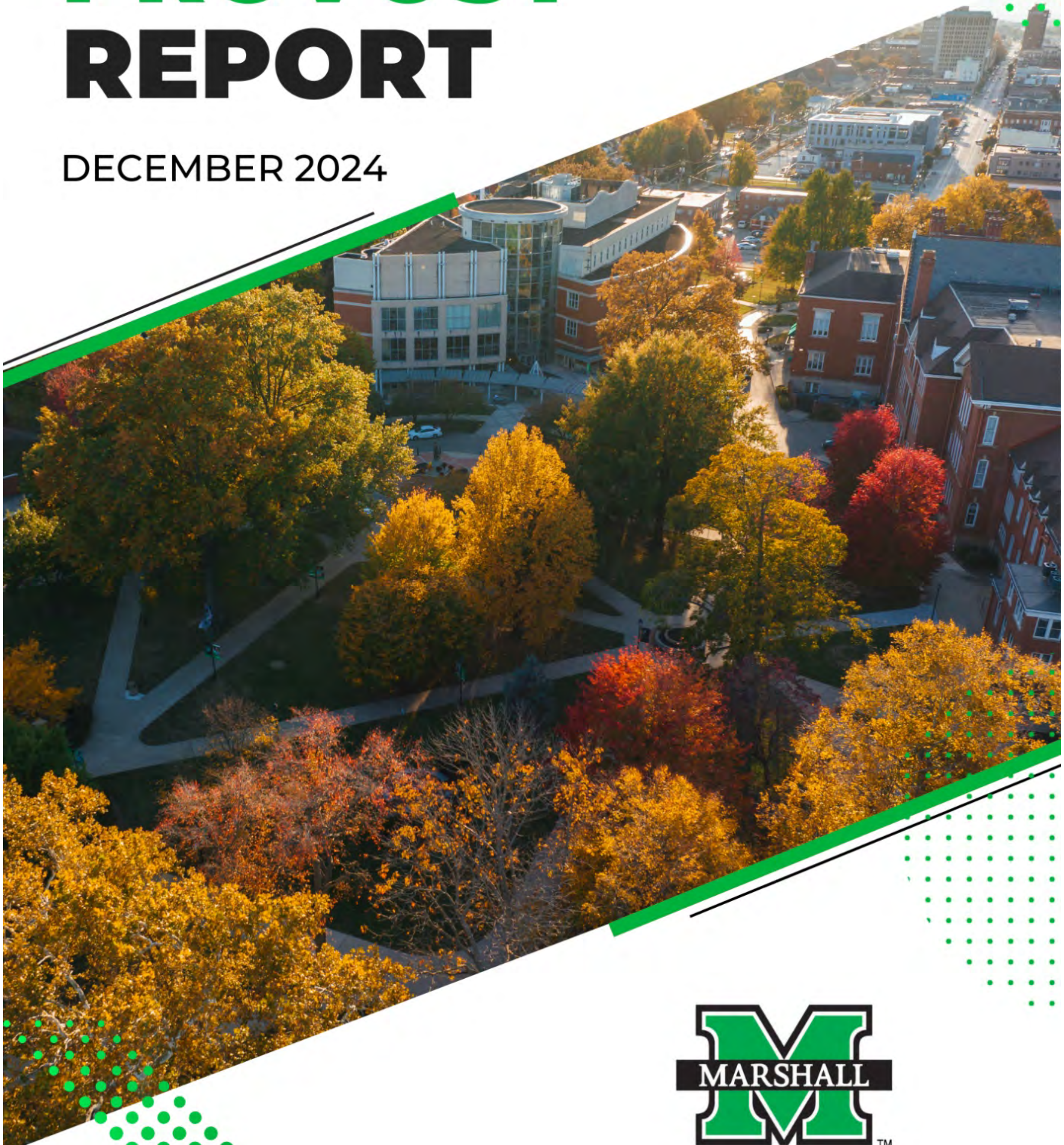
April 7, 2025 (Budget Training Session)

April 9, 2025

June 11, 2025

PROVOST REPORT

DECEMBER 2024



MARSHALL

ACADEMIC AFFAIRS

A Message from Academic Affairs

Greetings,

As we close out the fall semester and look ahead to the new year, we reflect on the many accomplishments that have shaped this academic journey. This semester has been marked by growth, collaboration, and the continued dedication of our faculty, staff, and students.

Here's a glimpse into some of the academic unit highlights from our recent activities:

- **College of Arts and Media**: The W. Page Pitt School of Journalism led a 24-hour multimedia election coverage event, partnering with over 80 universities and top media outlets, highlighting the power of student-driven journalism.
- **College of Engineering and Computer Science:** Ranked #1 for Online Cybersecurity and #3 for in-person Computer Science, this program sets the standard for excellence in higher education.
- **College of Education and Professional Development:** A $50,000 grant will empower a collaborative effort to enhance early literacy in West Virginia, combining the expertise of educators and speech-language pathologists to transform pre-K classrooms.
- **College of Health Professions:** The Bachelor of Social Work program has seen a 17% enrollment boost, with 107 majors and 45 incoming students, shaping the future of compassionate service and community impact!
- **College of Liberal Arts:** The Thundering Word Speech and Debate team hosted the Chief Justice Forensics Tournament, bringing together 14 regional universities and 133 talented student competitors, showcasing the power of public speaking, debate, and performance
- **College of Science:** A Moon Tree, descended from seeds carried on the Apollo 14 mission, has been planted on campus as part of NASA's Artemis mission, symbolizing humanity's continued journey to the moon.
- **Division of Aviation:** Marshall Aviation’s recruitment efforts soared this fall, reaching 1,390 students at 27 career fairs and expanding its presence across West Virginia to ensure more students have access to aviation career paths!
- **Lewis College of Business:** Ranked 7th in College Rank's Best Online Doctorate in Business Administration programs, this program is recognized for its affordability, accessibility, and exceptional Return on Investment!
- **School of Pharmacy:** Students at the School of Pharmacy took part in a 3D Drug Discovery Workshop hosted by Pfizer, stepping into the shoes of project teams and navigating the real-world challenges of bringing a drug to market!

- **University Libraries:** A Living Archives Center has been established to preserve the Voices of WV Project, expanding its impact and empowering Appalachian writers to inspire and connect with audiences across all education levels.

Our continued success is driven not only by the achievements of our academic units but also by the invaluable student support services and programs, which have reported the following highlights:

- **Center for Student Success**: The Textbook Support Program assisted 33 students this fall, thanks to the generous contributions of Marshall University benefactor Lake Polan and donations from McGraw Hill and Cengage, making educational resources more accessible to those in need.
- **Intercultural and Student Affairs:** The Counseling Center provided crucial support with 1,857 mental health appointments this semester, helping 628 students prioritize their well-being and access vital services.
- **Online Education:** The Online Student Connection initiative was created to deepen student engagement, build a strong sense of community, and offer innovative AI-powered tools to help students succeed academically and connect with their peers.

As we enter 2025, we are excited to build on this momentum and celebrate the scholarly and innovative achievements of our faculty, staff, and students.

On behalf of the administration and staff of Academic Affairs, we invite you to join us in celebrating the strides we have made and look forward to the new opportunities and challenges the coming year will bring.

Wishing you a joyful holiday season and a prosperous New Year.

Sincerely,

Avinandan Mukherjee

Avinandan (Avi) Mukherjee, Ph.D.
Provost & Senior Vice President for
Academic Affairs

Karen McComas

Karen McComas, Ed.D.
Interim Associate Vice President for
Academic Affairs & Associate Provost

CONTENTS

COLLEGE OF ARTS AND MEDIA (DEAN: DR. MARIA GINDHART)

PROGRAM HIGHLIGHTS

- The W. Page Pitt School of Journalism coordinated Student News Live on November 5-6. The broadcast featured 24-hour multimedia election coverage by students in partnership with more than 80 colleges and universities across the country as well as NBCU Academy, PBS Newshour, and iHeartRadio. Students Sarah Davis and Evan Green oversaw the digital media aspect of the event.

FACULTY & STAFF ACHIEVEMENTS

School of Art and Design

- Miyuki Akai-Cook's solo exhibition, *A Voice that We Have Ignored*, was displayed at the University of Southern Maryland, October 24-December 13, 2024.
- Tijah Bumgarner presented "Looky Over Here: A Tape, a Document, a Memory" as part of the session *Moving Images: Intersections of Art, Experimental Film, and Home Movies* at the Southeastern College Art Conference (SECAC) in Atlanta, GA, on October 26.
- Hanna Kozlowski presented "Blood Lines" as part of the session *Sensorial Form* at the SECAC in Atlanta, GA, on October 26. Dr. Tacie Jones co-chaired the session.
- Sandra Reed received an INCO Faculty Development Grant to attend the SECAC in October 2024 in Atlanta, GA, where her work, *Heart Bunker*, was selected for the 2024 Annual Juried Exhibition. She also presented "Representing the United States: African Americans and the World's Fairs of 1893 and 1900," as part of the SECAC session *Exhibiting American Art at the End of Empire*.
- Dr. Mark Zanter's *Points of Interest* for vibraphone and marimba was performed at the 2024 Eugene Difficult Music Ensemble Festival by *Impulse* on October 5.

School of Music

- Dr. Johan Botes won the 2024 Distinguished Leader Award from the West Virginia Music Association.
- Dr. Phil Vallejo was awarded 3rd place for Wind Ensemble Conducting at the 2024 American Prize in Competition.
- Dr. Carline Waugh performed with the Ohio Valley Symphony at the Ariel Opera House in Gallipolis, OH, on October 12, singing selections by George Gershwin, Victor Herbert, and Gian Carlo Menotti.

School of Theatre & Dance

- Jack Colclough and Leah Turley starred in a stage reading of *A Doll's House, Part 2*, the Tony Award-winning play by Lucas Hnath, on October 27, at Alchemy Theatre in Huntington.
- Leah Turley was the keynote speaker for *Arts in Appalachia*, the 2024 Society of Yeager Scholars Symposium, on November 8.

STUDENT & ALUMNI ACHIEVEMENTS

- Morgan Napier, BFA Graphic Design major, attended the Adobe Max Conference in Miami, FL, October 14-16, 2024.
- Peyton Dolin, BFA Sculpture alumnae, was accepted as a 2024 Tamarack Foundation for the Arts (TFA) Fellow.

- Baylee Gruesser, BFA Painting alumnae, is teaching art for Southern Local School in Racine, OH. She is pursuing her master's degree in teaching at the Ohio State University.

COMMUNITY ENGAGEMENT

- The Latinidad: Hispanic Heritage Musical Concert, hosted by Dr. Phil Vallejo and featuring School of Music students and faculty, was held at the Joan C. Edwards Performing Arts Center, October 14.
- The Marshall University Choral Festival was held October 24 in Smith Music Recital Hall.
- The Tri-State Marching Band Festival was held October 26 at the Joan C. Edwards Stadium.
- Dr. David Castleberry guest conducted Mendelssohn's *Elijah* at Fifth Avenue Baptist Church on November 14, performed by the Huntington Symphony Orchestra, the Huntington Symphony Choir, Marshall student musicians, and soloists Drs. Carline Waugh and Alexander Lee, and Joan C. Edwards Visiting Professor Young-Kwang Yoo.
- *War Comes Home*, an immersive theatre performance, was presented at the Joan C. Edwards Performing Arts Center on October 6. The presentation was a result from a three-day workshop directed by the Third Rail Theatre Company of New York and hosted by The School of Theatre & Dance. The brainchild of Dr. Robin Riner (Sociology), the event explored the harsh realities of war in society, particularly the immense impact on military soldiers. The project included ten military veterans and a dozen MU Theatre students.
- Performances of *A Doll's House* by Henrik Ibsen were held at the Francis-Booth Experimental Theatre in the Joan C. Edwards Performing Arts Center, October 16-19. Mark Povinelli, a veteran of stage and screen, conducted a talk after the Saturday performance. He also held a question-and-answer session with students about the theatre industry and the challenges that all professional performing artists face in today's market.
- Performances of *Every Christmas Story Ever Told* by Michael Carleton, James FitzGerald, and John K. Alvarez were held at the Francis-Booth Experimental Theatre in the Joan C. Edwards Performing Arts Center, December 4-7.
- The exhibition, *Echo/Locations*, by Associate Professor Miyuki Akai-Cook and metal artist Masumi Kataoka, was featured at the Birke Gallery, October 7-November 7.
- Artist Michael DeLuca's exhibition, *Stratification*, was on display at the Carroll Gallery, September 16-October 24.
- A Public Art Mini Conference was held October 18 at the Visual Art Center with a panel featuring artists Frederick Hightower, Jonathon Cox, Becky Borlan, Matt Smith, and Nichole Westfall. Dr. Maria Gindhart, CAM Dean, served as moderator.

COLLEGE OF ENGINEERING AND COMPUTER SCIENCE (DEAN: DR. DAVID DAMPIER)

PROGRAM HIGHLIGHTS

- Marshall University was ranked #1 by Fortune Magazine for top Online Cybersecurity Master's degree program. Fortune Magazine also ranked Marshall University #3 for best in-person Masters's degree program in Computer Science.

FACULTY & STAFF ACHIEVEMENTS

- Dr. Prabir Patra has been elected to the Council of Chairs of the Biological and Medical Engineering Society (BMES) as the Chair Elect of the Long Range Planning Committee. Dr. Patra is the Jerry Gilbert Endowed Chair and professor of Biomedical Engineering.
- Tyler Perry and Drs. Ammar Alzarrad, Sudipta Chowdhury, and James McIntosh were awarded $160,000 by the US Department of Labor for their project, "Heat-Related Accidents and Training Program for Disadvantaged Construction Workers." Perry is an assistant professor of Mechanical and Industrial Engineering. Dr. Alzarrad is an assistant professor of Civil Engineering. Dr. Chowdhury is an assistant professor of Industrial Engineering. Dr. McIntosh is a professor of Industrial Engineering and chair of the Department of Mechanical and Industrial Engineering.
- Pandian, N., R. Chaurasia, S. Chatterjee, B. Biswas, **P. Patra**, A. Tiwari, and M. Mukherjee, "Roadmap of Algal Autotrophic Tissue Engineering in the Avenue of Regenerative Wound Therapy" *Material Advances*, September 2024. Dr. Prabir Patra is chair of Biomedical Engineering at Marshall University. Nikhita Pandian is a graduate student at the Amity University Institute of Biotechnology in India. Radhika Chaurasia is a graduate student from Amity Institute of Click Chemistry Research and Studies at Amity University in India. Satyaki Chatterjee is PhD student in the Department of Chemistry at the University of Iceland and a researcher at the University's Science Institute. Bhaskar Biswas is a professor at the University of North Bengal, West Bengal, India. Archana Tiwari and Monalisha Mukherjee are both professors at Amity University in India. Radhika Chaurasia is jointly advised by Monalisa Mukherjee and Dr. Patra for her PhD dissertation research.
- Banik, T., I. Bhattacharya, **K. Venkatesan**, S. Mukerjee, W. Adepoju, and A. Olatunji, "Enhanced Performance of Sodium-Ion Battery Cathodes with 2 Ti and V Co-Doped P2-Type $\boldsymbol{Na_{0.67}Fe_{0.5}Mn_{0.5}O_2}$ Materials," *Electrochem, MDPI*, October 2024. Dr. Kirankumar Venkatesan is a Postdoctoral Associate in the Green Battery Institute at Marshall University. Trapa Banik, Indranil Bhattacharya, Webster Adepoju, and Abiodun Olatunji are affiliated with the Department of Electrical and Computer Engineering at Tennessee Technological University. Sanjeev Mukerjee is affiliated with the Department of Chemistry and Chemical Biology at Northeastern University.

STUDENT & ALUMNI ACHIEVEMENTS

- Computer Sciences and Electrical Engineering students Chance Jewell, Cade Parlato, and Jacob Gibson co-authored with Dr. Yousef Fazea the article "Time Optimization Algorithm for Traveling Salesman in Communication Networks," which was published in the proceedings of the IEEE Opportunity Research Scholars Symposium (ORSS) held in Atlanta, GA. Dr. Yousef Fazea is an assistant professor in the Department of Computer Science and Electrical Engineering.

- Computer Sciences and Electrical Engineering students Brett Lilly and Adam Zeigler co-authored with Dr. Yousef Fazea the article "Toronto Cupcakes E-Commerce Powered by React JS Frameworks for User-Centric Design" which was published in the *Journal of Digital System Development*, October 2024.

COMMUNITY ENGAGEMENT

- The College of Engineering and Computer Science held a Cyber Forensics and Security Career Fair on September 24 at the Memorial Student Center.
- CECS students conducted a STEM activity showcase at Highlawn Elementary School in Huntington on October 7, 2024. Students played games while wearing VR headsets and learned to fly drones.

COLLEGE OF EDUCATION AND PROFESSIONAL DEVELOPMENT (DEAN: DR. TERESA EAGLE)

PROGRAM HIGHLIGHTS

- The June Harless Center for Rural Educational Research and Development has been awarded a $50,000 Sparking Early Literacy Growth in West Virginia grant. The grant was awarded by the West Virginia Public Education Collaborative (WVPEC) and the Claude Worthington Benedum Foundation. The funding will be used uniquely at Marshall through a collaboration between the June Harless Center and the Communications Disorders program in the College of Health Professions. The goal of the project is to emphasize how children can benefit from a well-rounded approach with the expertise of an early childhood educator and a speech-language pathologist in the pre-K classroom. Clinicians from the Communication Disorders program will work with teachers from the Marshall University Early Education STEAM Center and Explorer Academy, a local elementary school, to participate in professional learning and coordinate activities that foster the use of emergent literacy and language strategies.

FACULTY & STAFF ACHIEVEMENTS

- Dr. Tarabeth Heineman was named the "Education Champion of the Year" by Every Child Now. She was selected as the Education Champion of Children for the scope of her career to improve educational outcomes for children in West Virginia. She was recognized at the annual Champions Luncheon on October 22.
- Dr. Kandice Rowe, Director of SCOPES, and COEPD academic advisor Toni Ferguson presented at the 2nd Annual WV Advising Conference. The title of the presentation was "Transformative Shifts in Academic Advising: Utilizing Advising Week to Cultivate Connection."
- Dr. Huanshu Yuan, assistant professor of Curriculum & Instruction, presented and chaired sessions at the 2024 Mid-Western Educational Research Association Annual Meeting in Cincinnati, OH in October.
- Dr. Kari Mika-Lude, assistant professor of Counseling, presented on first responder mental health on September 11 at the West Virginia School of Osteopathic Medicine (WVSOM). This was an invited presentation as part of a grant received by WVSOM. The title of the presentation was "CODE GREY: Finding Calm in the Chaos." Dr. Mika-Lude also received the Outstanding Counselor Educator Award and the Distinguished Advocacy Award from the West Virginia Counseling Association at the WVCA Fall Conference and Retreat in November.
- Dr. Jerica Wesley, assistant professor of Counseling, received the Innovative Research Award from the West Virginia Counseling Association at the WVCA Fall Conference and Retreat in November.

STUDENT & ALUMNI ACHIEVEMENTS

- Brittany Stratton, Curriculum and Instruction doctoral student, presented her research paper at the 2024 Mid-Western Educational Research Association Annual Meeting with support from Dr. Huanshu Yuan.
- Members of the COEPD Dean's Student Advisory Board celebrated Homecoming with a tailgate on the patio of the Education Building. Good food and fun were had by all!

Community Engagement

- Assistant Professor Sachiko McBride, a joint position between Undergraduate Teacher Education in COEPD and Mathematics and Physics in COS, visited and ran the Portable Planetarium for third grade students at Meadows Elementary School on October 11. Raevyn Page, Elementary Education major and Residency II student, assisted in coordinating this event with Dr. McBride.
- Dr. Kari Mika-Lude, assistant professor of Counseling, is partnering with the West Virginia Office of Emergency Medical Services (WVOEMS) and Cabell County Emergency Medical Services (CCEMS) to increase mental health support for first responders throughout West Virginia. CCEMS is providing funding for Dr. Mika-Lude to become a trainer in High Adversity Resilience Training (HART), which will then be provided to all CCEMS personnel and then disseminated across the state. In the coming weeks, Dr. Mika-Lude will also be meeting with leadership from Kanawha County Emergency Ambulance Authority (KCEAA) for the same purpose.
- In October, the COEPD hosted students from Spring Valley and Wayne High Schools as part of the Grow Your Own teacher preparation program. These students participated in college course experiences and visited the on-site preschool classrooms.

COLLEGE OF HEALTH PROFESSIONS (DEAN: DR. MICHAEL PREWITT)

PROGRAM HIGHLIGHTS

- The Communication Disorders department received a $25,000 Doctors Care Grant through the Foundation for the Tristate. All monies will support the MU Pediatric Feeding and Swallowing Multidisciplinary clinic and expand current feeding groups.
- The MU Speech and Hearing Center hosted the "Home is Where the H.E.R.D. is!" conference October 3-4. The 2-day training event provided over 40 participants with continuing education hours and featured speakers that provided information to help professionals in their practice.
- The Bachelor of Social Work program has seen a 17% uptick in enrollment for the 2024-2025 academic year with 107 majors and 45 incoming juniors and seniors.

FACULTY & STAFF ACHIEVEMENTS

- Dr. Scott Davis, Chair of the School of Physical Therapy, was awarded the Spirit Award by the West Virginia Occupational Therapy Association on October 5. The award highlights his efforts in fostering interprofessional collaboration to advocate for copay equity for occupational, speech, and physical therapists in West Virginia.
- Dr. Laura Stephens, associate professor in the School of Physical Therapy, was elected as House of Delegates Representative by the American Physical Therapy Association-West Virginia Chapter. Dr. Stephens also co-authored with Dr. Ron Childress (MU COEPD) their article "Scoping Out Leadership Opportunities and Motivational Factors of Doctor of Physical Therapy Students" in the *Internet Journal of Allied Health Sciences and Practice*, Vol. 22, Issue 4, October 2024.
- Brad Profitt, associate professor at the School of Physical Therapy, has been selected to participate in the National Institutes of Health (NIH) funded IDeA Regional Entrepreneurship Development (I-RED) Program, facilitated by the XLerator Network. The I-RED program supports the creation of educational products to promote entrepreneurship in academic institutions. XLerator Health, a health care accelerator based in Louisville, Kentucky, assists startup founders like Profitt in commercializing their businesses and attracting funding. Profitt is a co-founder of Ortho-HAB, LLC. He has developed KneeXT, a groundbreaking medical device designed to aid in the recovery of knee extension and flexion post trauma, injury or surgery.
- Dr. Liang Wang, founding Director of the Marshall Global Health Institute and Professor of Public Health was elected a Fellow of the Royal Society for Public Health (RSPH). This prestigious recognition highlights Dr. Wang's outstanding and sustained contributions to public health. Founded in 1856, the Royal Society for Public Health is one of the United Kingdom's oldest and most respected public health organizations.

STUDENT & ALUMNI ACHIEVEMENTS

- Second year Communication Disorders graduate students had the top Speech-Language Pathology Simucase score of the week earlier this semester. Simucase is a competency-based online learning platform that builds real skills in a virtual environment with tools such as interactive simulations and videos.
- Students in CD 370L class volunteered at the local Kiwanis Daycare. They conducted activities in the 3-year-old classroom to stimulate speech, language, social/emotional and fine/gross motors skills.

- MU Student Nurses Association President Victor Fillafuerte and Vice President Mackenzie Clark attended the WV SNA Fall Conference in September. Victor was also awarded a scholarship while at the conference.
- Kristen Spearen, third-year Physical Therapy student, was elected as Secretary of the Student Special Interest Group for the American Physical Therapy Association-West Virginia Chapter. She is also a member of the group's Graduate Nominating Committee.
- Alyssa Atkins, a speech therapist at Logan Region Medical Center, was selected as the September 4 U Employee of the Month. Alyssa was selected for having gone above and beyond to meet every patient's needs, ensuring they receive the best care possible. She also plays a pivotal role in LRMC Stroke Support Group and has introduced innovative treatment ideas.

COMMUNITY ENGAGEMENT

- The College of Health Professions and the Minority Health Institute hosted the 6th Annual WV Minority Health Fair on September 21 at Ritter Park in Huntington. The fair is an event that focuses on health promotion among minorities in WV. The fair included music, prizes, vendors, free flu vaccinations and blood glucose screenings.
- Jessa Dingess, clinical instructor in the MU Behavioral Health Center, coordinated with the MU Food Pantry and Phi Alpha Honor Society to serve lunches to the unhoused at Harmony House in Huntington.
- The MU Student Nurses' Association held a Toiletry Drive on September 16 to help the local unhoused population.
- Current and former MSW students volunteered on September 26 to distribute free naloxone to the public for the Cabell County Save a Life Day.
- The first meeting for Feeding U was held this semester. Feeding U provides group feeding therapy sessions designed for children of similar ages, providing a supportive environment where they can explore new foods together.
- Assistant Professor Kelly Young and her students in CD 660 are working to create switch-adapted toys and explore Augmentative and Alternative Communication devices in honor of AAC Awareness Month. These toys will help make play and communication more accessible for all and will be donated to local special need classrooms.

COLLEGE OF LIBERAL ARTS (DEAN: DR. ROBERT BOOKWALTER)

PROGRAM HIGHLIGHTS

- The Thundering Word Speech and Debate team hosted the Chief Justice Forensics Tournament on October 18 and 19. Fourteen regional universities attended and 133 student competitors participated in the tournament in public speaking, debate, and performance events.
- The Marshall University Presentation Center, founded in 2022, supports students, faculty and staff who want to improve their presentation and oral communication skills. Tutors record practice presentations, critique the performances with the client, and provide coaching. In the first full year of operations (2023-2024), the Center conducted 35 classroom visits and workshops and held 927 individual tutoring/coaching sessions.

FACULTY & STAFF ACHIEVEMENTS

- Dr. Sara Henning, assistant professor of English, published *Burn*, her third volume of poetry. The collection is part of the Crab Orchard Series in Poetry and is published by Southern Illinois University Press.
- Dr. Jonathan Day-Brown, associate professor of Psychology, was awarded a John Marshall Scholar Research Award for Fall 2024. His research project examines the health effects of cross-sex hormone replacement therapy on transgender transitioning individuals.
- Dr. Jeremy Barris, professor of Philosophy, published his book, *Deep Perception: The Direct Awareness of Individual Being and the Practice of Being Who We Are*. Dr. Barris published his article, "Design and the Constitution of Semantic or Conceptual Meaning," in the *Journal of Comparative Literature and Aesthetic*. He also co-authored with Gregory Galford "Philosophy Versus the Continental/Analytic Distinction," in *Geltung: Journal of Studies on the Origins of Contemporary Philosophy*.

STUDENT & ALUMNI ACHIEVEMENTS

- Mia Crookshanks, a sophomore Classics and Philosophy major, won the Dan O'Hanlon Essay Prize hosted by the Simon Perry Center for Constitutional Democracy for her piece "With Fear for Democracy, I Dissent: Restoring Public Trust in the Separation of Powers."
- Gracie Bumgarner, a freshman Latin and Classics major, appeared in Alchemy Theater's touring production of *Hamlet*. The production is a part of Alchemy Theatre's West Virginia Shakes on the Road! Project which brings Shakespeare plays to high schools around the state.
- Rikki Rodgers, PsyD student, won an Award of Excellence from the WV Psychological Association for her poster presentation, "Let's talk about sex, baby! An analysis of clinical psychologists' knowledge, training, and comfortability with human sexuality."
- Dr. Jennifer (Harrell) Sobanet is serving as Chancellor of the University of Colorado, Colorado Springs. Dr. Sobanet was a Yeager scholar and a 1993 graduate from Marshall with a BA in Economics with minors in Spanish and Political Science. She worked in the Colorado Governor's office after graduating from Marshall. Dr. Sobanet worked in business finance and development for several years before moving into higher education in 2004. She held a number of administrative and executive positions in Colorado higher education before taking the position as Chancellor of UCCS in July 2023.

- Terry Deppner, BA in Political Science (1988), recently started her position as the Director of Development for the Keith-Albee Performing Arts Center, Inc. She will be working with the Board of Directors to fully restore the iconic theatre as the crown jewel of Huntington, which also spurs economic growth and provides quality arts and entertainment for all in the area. Terry is a life-long resident of Huntington, who had a 41-year career with the U. S. District Court before retiring in 2017.
- Tabetha Adkins, BA in English (2003), was promoted this summer to Senior VP of Student Success and Dean of University College at West Chester University in Pennsylvania. She previously held a faculty position in English at Texas A&M, Commerce before moving to West Chester University to serve in Student Success and Student Affairs. Tabetha also earned an MA and PhD from the University of Louisville.

COMMUNITY ENGAGEMENT

- The College of Liberal Arts and the History department partnered with the WV Department of Arts, Culture and History to host a 3-day commemoration of the 250th anniversary of the Battle of Point Pleasant. Visiting scholar Dr. Max Flomen gave the keynote address. Dr. Kevin Barksdale, professor of History, moderated a roundtable discussion for the public at Marshall Health Arena.
- COLA presented the latest edition of Herd in Town on October 1. This series highlights the outstanding work of liberal arts faculty and alumni in the community. The fall event featured entrepreneurial alums Wendy Goodenough, Jamie LaFear, and Jeff McKay. Wendy is a Political Science MA graduate who is currently co-owner and Chief Operations Officer of DIGIT3, an IT managed services provider in Huntington. Jamie is a Communication Studies BA graduate who recently celebrated 10 years as owner and operator of Wholi Moli holistic food and wellness shop in Barboursville. Jeff earned a BA and MA in Sociology from Marshall and is now owner/operator of Summit Beer Station in downtown Huntington.
- COLA faculty and students are contributing to recovery services in the region. Dr. Robin Riner, professor of Anthropology, and her ANT 460 students are working with the Cabell County Drug Court. Sociology assistant professor Dr. Caitlin Trombley and Sociology graduate student Christina Adkins Curry serve on the Harm Reduction Advisory Panel at the Cabell County Health Department. Dr. Marianna Linz, professor and chair of Psychology, is principal investigator for a SAMHSA grant to benefit homeless individuals by providing funding to Harmony House and the Huntington City Mission.

PROGRAM HIGHLIGHTS

- Marshall University will soon receive an Artemis Moon Tree. NASA's Artemis campaign aims to return to the moon for exploration and to establish a long-term human presence on the lunar surface. During the Apollo 14 mission, Command Module Pilot Stuart Roosa carried with him several tree seeds that were later cultivated. The resulting "Moon Trees" were distributed to dignitaries around the world. The Artemis mission had a second generation of Moon Trees on board and Marshall University has been honored as a recipient and steward of one of these incredible living pieces of space history.

FACULTY & STAFF ACHIEVEMENTS

- Dr. Kyle Palmquist (Biological Sciences) contributed to a special issue published in Rangeland Ecology and Management, a collection of 20 papers providing scientists and land managers with targeting tools to help with planning, implementing, and monitoring conservation actions to defend and grow Core Sagebrush Areas. These results are being disseminated through the Sagebrush Conservation Gateway and are now being used by NGOs, private landowners, and the Bureau of Land Management, the largest federal land management agency in the US.
- Dr. Laura McCunn (Chemistry) co-authored the research article, "Thermal Decomposition of 2-Cyclopentenone," in *The Journal of Physical Chemistry*, October 2024. Dr. McCunn also received a $25,000 ACS PRF supplemental grant to support her proposed research, "Supplement: Pyrolysis Reactions of Polyvinylchloride Derivatives."
- Dr. Michael Wade Wolfe (Chemistry) co-authored the article "Exploring the Reactivity of Electrophilic Organic Carbonates and Thiocarbonates as Vehicles to Convert Hydrosulfide into COS and CS2" in *The Journal of Organic Chemistry*, October 2024.
- Dr. Kim Kunkler (Forensic Science) was awarded an NIJ Forensic Science R&D grant in the amount of $179,968 to conduct studies designed to improve the reliability of data interpretation in fire debris analysis.
- Dr. Leslie-Dawn Quick (Criminal Justice and Criminology) published her article "Playing to Profit: Selling Currency in Video Games" in *Deviant Behavior*, September 2024.
- Dr. Autumn Starcher-Patton (Natural Resources and Earth Sciences) has been awarded a $150,000 capacity building grant from the USDA National Institute of Food and Agriculture for her project, "Agriculture and Natural Resources Micro credentials to Support Workforce Development in Southwestern West Virginia."
- Dr. Rick Gage (Natural Resources and Earth Sciences) and NRE graduate student Sam McGrath recently co-authored a paper with Engineering students and faculty that was presented at the IEEE Ubiquitous Computing, Electronics, and Mobile Communication Conference in New York, NY. The paper, "Remote Estimation of Above Ground Forest Biomass Using LiDAR and Drone Imagery," aims to test the feasibility of remote AGB estimation in an environment with low access to existing ground-truth data in the Appalachian area and develop reliable methods for AGB estimation in smaller-scale plots.
- Dr. Tom Cuchta (Mathematics) organized the special session "Recent advances on time scales and its relation to difference equations" for the ICDEA 2024 Conference in Paris, France. He also gave a presentation at the conference titled "Matrix-valued periodic functions on isolated time scales."

STUDENT & ALUMNI ACHIEVEMENTS

- Biological Sciences master's student Sydney Hermann presented a poster with the preliminary results of her thesis research, "Large Woody Debris Management Zones: Home or Harm to Riparian Salamanders?" at The Wildlife Society's 31st Annual Conference in Baltimore, MD.
- Biological Sciences major Erica Edinger presented "Using the COI barcode to identify the pollinators of a species of Appalachian wild onion" at the 2024 NSF EPSCoR National Meeting in Omaha, NE.
- Biological Sciences majors Rianna Smith and Asha Bora presented their research poster **"**Do Silver Nanoparticles Disrupt Synapse Structure in Rat Brain?" during the Faculty for Undergraduate Neuroscience satellite at the Society for Neuroscience 2024 Annual Meeting.
- Chemistry and Biological Sciences major Soren Tyree gave an oral presentation of her research titled "Structural Analysis of a Metamorphic Protein using AlphaFold2" in the Enzyme Mechanism and Chemical Biology of Protein Posttranslational Modifications session at SERMACS 2024 Conference in Atlanta, GA.

COMMUNITY ENGAGEMENT

- Chemistry faculty and student members of the Alpha Chi Sigma Professional Fraternity organized hands-on science activities for the Fall Festival at Heritage Farm. Children made shadow art prints using cyanotype paper and ultraviolet light from the sun. They also tried diffraction glasses to view a rainbow of colors emitted from a neon lamp and a hydrogen lamp.
- Dr. Wendy Perkins (Criminal Justice and Criminology) was a panelist at the Branches Domestic Violence Shelter and Title IX "Pick Your Potion" event on October 8, 2024. This event was recorded for the Branches podcast, *Root for Each Other*.
- Dr. Tom Jones (Nature Resources and Earth Sciences) and his students provided educational opportunities to attendees at the 18th Annual Freshwater Folk Festival in September at the White Sulphur Springs National Fish Hatchery.
- Dr. Autumn Starcher-Patton (Nature Resources and Earth Sciences) appeared on WCHS TV to talk about the Specialty Agriculture program at Marshall.
- Drs. Sean McBride and Sachiko McBride (Physics) along with students Darby McGinnis and Owen Gibson provided science activities for students at Highlawn Elementary School.

DIVISION OF AVIATION (CHIEF AVIATION OFFICER: MR. BILL NOE)

PROGRAM HIGHLIGHTS

- Marshall University Aviation recruitment started off the fall semester strong with attendance at 27 high school and college career fairs. A total of 1,390 students visited our tables at these events. Additionally, a strong social media and in-person presence continues at the Martinsburg satellite and soon to be new satellite at the Lewisburg-Greenbrier County Airport. These efforts along with a fresh look on the website with updated information and QR codes are part of an encompassing approach to ensure all citizens of West Virginia have line of sight to the aviation career paths Marshall.
- Two hundred thirty-five students and team members participated in Marshall University's quarterly Safety Standdown on September 26. This session focused on cold weather operations, icing, instrument approaches, and increased ramp operations. Students joined instructional staff in presenting a total of fifteen topics. The day concluded with group sessions focused on daily hazard mitigation.
- Marshall Aviation began discussions with the Federal Aviation Administration regional office with the intent of offering FAA dispatcher training. The National Business Aviation Association (NBAA) noted the upcoming unprecedented need for dispatchers in the airline and business segments of aviation in its October 2024 industry summary. Marshall's dispatcher courses will evolve as microcredentials and as part of a degree program. The introductory meeting set the stage for the FAA curriculum approval process.

COLLABORATIONS & PARTNERSHIPS

- Marshall University has begun discussions with Potomac State College in Cumberland, WV to design a satellite training facility for airplane maintenance technicians. The program which is currently under development would allow both FAA certification and degree options for those in the northern West Virgina panhandle. The program is an example of Marshall University's cooperation with universities across WV to bring industry needed training to all parts of the state.
- Marshall University and the WV Department of Tourism are in discussions with Breeze Airways to bring flight attendant training to WV. As part of an expanded partnership with WV, Breeze Airways would commit to training a percentage of their flight attendants with Marshall University while also providing career placement for local citizens interested in entering this exciting and rewarding career.

COMMUNITY ENGAGEMENT

- The Bill Noe Flight School welcomed sixty-five middle and high school STEM counselors from West Virgina Gear Up for their annual STEM curriculum training. As part of their day-long training, counselors learned about the aviation industry and how Marshall University is providing educational opportunities that maximize student career possibilities in aviation.
- Marshall Aviation welcomed over 150 guests as the host of Women in Aviation's annual Fall Fly-In and Car Show. This year the chapter welcomed four aircraft from around West Virgina as well as car enthusiasts from around Charleston. Guests enjoyed pancakes and an array of breakfast items, a coffee bar, and fall activities. The WAI chapter also raffled off thirteen custom gift baskets. This marked the third year of what is becoming a fall staple and highlights Marshall's commitment to welcome the community into our facilities.
- Marshall Aviation hosted two high school UAS STEM camps on June 25 and July 27 for students and

teachers. Campers experienced UAS simulation, weather workshops, discussed careers in UAS, and received hands on UAS flight time. These camps mark Marshall Aviation's first community events centered around the UAS industry. It also highlights Marshall's commitment to providing educational experiences relevant to industry needs and our program offerings. Marshall Aviation will begin a UAS microcredentialing series this year as part of a federal grant designed to promote and prepare West Virginia citizens to enter the UAS industry.

LEWIS COLLEGE OF BUSINESS (INTERIM DEAN: DR. BEN ENG)

PROGRAM HIGHLIGHTS

- The Lewis College of Business was ranked 7th in College Rank's recent Best Online Doctorate in Business Administration programs. The ranking considered overall affordability, institution accessibility, and Return on Investment.
- On October 11, the Lewis College of Business hosted a panel discussion on West Virginia's economic opportunities for MBA students from Harvard Business School and graduate students from the Brad D. Smith Graduate School of Business. The Harvard students' visit was part of their West Virginia Career Trek, a self-organized tour to connect with local organizations and build contacts. Dr. Ben Eng, interim Dean of the Lewis College, emphasized that this collaboration showcases the potential of the region to drive meaningful change in the business world.

FACULTY & STAFF ACHIEVEMENTS

- Dr. Alberto Coustasse-Hencke co-authored the article, "New Frontiers in Technology: AI Use in Clinical Trial Patient Recruitment in Health Systems," published in *Pharmacy Times*, a journal which circulates to more than 173,000 retail pharmacists.
- Drs. Boniface Yemba, Yi Duan, Nabaneeta Biswas and Jingran Zhang were all promoted to Associate Professor status in September.

STUDENT & ALUMNI ACHIEVEMENTS

- Nathan Crouch, an M.S. Sports Administration student, led his team to victory in the Call of Duty: Modern Warfare Championship, a 10-team tournament that marked a new era at Marshall. Dr. Jennifer Mak, Professor and Director of Sports Business, praised Nathan's "extraordinary" performance, highlighting his calmness under pressure, strategic adaptability, and leadership. She noted that his success reflects the program's commitment to developing well-rounded professionals for leadership roles in the sports industry.
- For the sixth year in a row, the Marshall University Chapter of the Student Center for the Public Trust received Golden Star Status, the highest level of recognition available for the Center. Only 12 chapters received this award out of 48 national chapters.
- The MU chapter of Beta Gamma Sigma earned the "High Honors" designation for 2023-2024. This marks the seventh consecutive year the chapter has been recognized on the Honor Roll, consistently ranking among the top chapters. This year's faculty advisors include Lacie Bittinger and Drs. Ben Eng, Tim Bryan, and Nabaneeta Biswas. Student advisors are Bella Schrader, Maddy Branham, and Erin Roberts.
- The MU Kappa Phi Chapter of Beta Alpha Psi received Gold Status for 2023-2024. This is a huge achievement, and we congratulate them on this honor.

COMMUNITY ENGAGEMENT

- On September 26, the Lewis College of Business had the distinct honor of hosting Cynthia Cooper in the Encova Auditorium as part of the Guy Spriggs Dean's Speaker Series. A renowned whistleblower, Cynthia played a pivotal role in uncovering the WorldCom fraud, which is considered the largest corporate scandal in U.S. history. Her courageous actions exposed over $11 billion in fraudulent accounting practices, leading to significant reforms in corporate governance and accountability.

- The Marshall University Chapter of the Society for Human Resources Management coordinated a donation drive for the Cabell-Wayne Animal Shelter. The donation drive raised over $200 in cash donations from SHRM Alumni and other HR students. Several bags of food and cleaning supplies were also donated by other LCOB students, staff, and faculty.
- The West Virginia Council of Accounting Educators (WVCAE) held its annual three-day conference at the Brad D. Smith Center for Business and Innovation. The conference was co-hosted by Mountwest Community and Technical College and Marshall University and organized by Gerald Doyle, Amanda Meadows, and Amanda Thompson-Abbott. Marshall's Beta Alpha Psi chapter provided support for registration. This year's theme was "Applying Technology in Teaching." Topics covered during the conference included AI in the classroom and accounting software. The event featured a panel of recent graduates and a student reception that attracted about 30 educators from 12 regional schools.
- On October 4, the Better Business Bureau hosted a Better Business Expo in the Brad D. Smith Center for Business and Innovation. This event was the first of its kind in collaboration with the Lewis College of Business, hosting several companies and organizations including Walgreens, Medicare Misty, WV Insurance Commission, Attorney General's Office, Auditor's Associates, Setzer's RV, Huntington Federal Bank, Aging and Disability Resource Center, and the Underwood Senior Center. The event also hosted three fraud prevention presentations throughout the day to community members and students.

SCHOOL OF PHARMACY (DEAN: DR. ERIC BLOUGH)

PROGRAM HIGHLIGHTS

- The School of Pharmacy held its Fall 2024 Preview Day on October 11. During this event, high school and college undergraduate students toured the School of Pharmacy and met with faculty and staff. Participants took part in a simulation in the flipped classroom and experienced hands-on learning in the compounding lab. Preview Day provides interested students with the opportunity to discover the many career options in pharmacy and gain a better understanding of the admissions process. Students can get a feel for what it's like being a professional student at MUSOP.
- In October, Pfizer hosted a 3D Drug Discovery Workshop at the School of Pharmacy. This interactive workshop allowed P2 and P3 students to play the part of a project team trying to get a virtual drug on the market while facing the same hurdles in real world drug discovery.

FACULTY & STAFF ACHIEVEMENTS

- Dr. Mindy Varney and Hannah Osburn, Director of Marketing and Recruitment, were awarded a $5,000 grant from the Science, Technology, and Research Division of the WV Higher Education Policy Commission for their project entitled "Enhancing Engagement and Professional Development for Pre-Pharmacy and Pharmaceutical Sciences Students."
- Hannah Osburn was also elected the 2024-2026 Special Projects Committee Chair for the West Virginia Association of Collegiate Registrars and Admissions Officers (WVACRAO).
- Dr. Brittany Riley co-authored the article "Counting on change: Conquering challenges in teaching pharmaceutical calculations" published in the *American Journal of Pharmaceutical Education*, September 2024.
- Dr. Jen Sparks received a WVU Community Engagement Scholarship to participate in the WVU Tobacco Certified Tobacco Treatment Training Program. She also received her Certified Tobacco Treatment Specialist credentials.
- Dr. Craig Kimble and Dr. Alberto Coustasse, MU professor of Healthcare Administration, co-authored with Dr. Vinay Penematsa the article "New Frontiers in Technology: AI Use in Clinical Trial Patient Recruitment in Health Systems" published in Pha*rmacy Times Health-Systems Edition*, September 2024.
- Dr. Boyd Rorabaugh participated in the poster presentation "Interactive influence of alcohol and stress on learning and intrusive memories" at the Society for Neuroscience Annual Meeting in Chicago, IL.
- Dr. Boyd Rorabaugh and Dr. Dan Morgan received a grant from the WV Clinical and Translational Science Institute (WV-CTSI) for their project entitled "Development of a novel medication for cannabis use disorder."
- Dr. Ruhul Amin served in an NIH study section.
- Dr. Michael Hambuchen gave an oral presentation, "New Insights from Animal Models in Xylazine/Fentanyl Use" at the Healthy Connections Virtual Conference in September.

STUDENT & ALUMNI ACHIEVEMENTS

- Mackenzie Phipps was named the inaugural Student of the Month for September 2024 as part of the newly launched Monthly Outstanding Student Recognition Program. This initiative celebrates students who demonstrate outstanding academic achievement, leadership, community service, and professional conduct. Mackenzie was recognized for her exceptional leadership qualities, unwavering support and mentorship to her peers, and a steadfast commitment to academic excellence.

- Julia Galloway-Fanelli was named October 2024 Student of the Month. Julia is an exemplary student who has been the driving force behind the Women's Health Fair. She is actively involved in multiple organizations, helps tutor her classmates, and leads several exciting APhA student initiatives for Pharmacy Month. Her leadership, constant support for her peers, and dedication to academic success set a high standard for all.
- Nadalee Preston, Josie Howard, Justin Janney, and Andrew Comer were winners of the 2024 West Virginia Pharmacists Association (WVPA) OTC Challenge. The OTC Challenge is a jeopardy-style tournament hosted by the WVPA in which a team from each pharmacy school in WV competes in Over-The-Counter (OTC) jeopardy.

COMMUNITY ENGAGEMENT

- Students assisted WV SOAR in the Naloxone Save-A-Life Day on September 26. The annual event started in response to increasing overdoses during the COVID-19 pandemic. Volunteers distributed free Naloxone to the public with the goal of saving lives by preventing opioid overdoses.
- SOP students organized a blood drive through the American Red Cross, donating above the goal units of blood.
- SOP students hosted an immunization clinic at Stephen J. Kopp Hall in partnership with Walgreens.
- Members of the MU Chapter of the American Pharmacists Association (APhA) hosted the 2nd Annual Women's Health Fair on campus in October. Pharmacy students and faculty educated attendees about HPV and other women's healthcare issues. Members gave over 60 immunizations including HPV, Flu, COVID, Tdap, and Hepatitis A/B.
- The School of Pharmacy partnered with Cabell County EMS to provide CPR training to students, faculty, and staff in September.

UNIVERSITY LIBRARIES (DEAN: DR. MONICA BROOKS)

PROGRAM HIGHLIGHTS

- Dr. Monica Brooks, Dean of University Libraries, and Kate Long from the Voices of WV Project launched a Living Archives Center at Marshall University this fall. The project will preserve the existing Voices content and aid in growing the project to include more WV authors over time. Several campus units and faculty are participating in lesson-planning activities, content development, and the promotion of Appalachian writers to a wider audience at both the collegiate and K-12 levels.
- Assistant professor Kacy Lovelace and the John Deaver Drinko Academy have created a Student Voting Ambassador Program to disseminate voter registration information to the campus community. The program aims to provide opportunities for democratic engagement on campus, without a large time commitment. Ambassadors can choose to help a little or as much as their schedules allow.

FACULTY & STAFF ACHIEVEMENTS

- Assistant professor Gena Chattin presented "Simplify Large Projects and Save Your Sanity With a Kanban Board" at the WV Library Association Conference in October. Gena also presented "Making Educated Decisions About Rights When Creating, Using, or Remixing OER" for the Open Learning WV OER Community of Practice in October.
- Associate professor Sarah Mollette and assistant professor Kacy Lovelace created the College-Level Research: Beginners microcredential on the Marshall Skills Exchange. Aimed at incoming freshmen and sophomores, the microcredential walks students through the basic components of choosing a research topic, finding scholarly books and articles, evaluating and synthesizing information, and citing sources. The course is self-paced, freely available, and provides a certificate to anyone who completes it.
- Kacy Lovelace had her textbook accepted for inclusion in the Open Textbook Library. The book, *Introduction to the Pedagogy of New Literacies and Applied Critical Thinking*, was the product of a Pressbooks OER Development Grant awarded in September 2023 which aimed to accelerate the use and creation of Open Educational Resources.
- As chair of the Academic Planning Committee, Stephen Tipler organized a meeting on October 30 to evaluate 15 academic program reviews for 2024. The APC is a Faculty Senate standing committee that also includes all the college deans and members of Academic Affairs.

COLLABORATIONS & PARTNERSHIPS

- The Drinko Library Display Committee has invited departments across campus to share their work in the library's interdisciplinary setting through the use of displays. The committee partnered with Study Abroad, Sustainability, and WMUL during the fall semester with plans to engage other departments in the coming months. The committee also hosted the traveling exhibits *Hacking the Library: An Arts in the Libraries Exhibition* and *Celebrating the 60th Anniversary of the Civil Rights Act*.

COMMUNITY ENGAGEMENT

- Certified Innovation Catalysts Sarah Mollette and Dr. Laura Stapleton, assistant professor of Mathematics, provided Innovation Explorer training for Future Women Warriors, a local group of high school students interested in entrepreneurship. The training, coordinated by the iCenter, teaches the basic components of Design 4 Delight, a design thinking concept that focuses on solving complex, human-centered problems.

CENTER FOR STUDENT SUCCESS (DIRECTOR: DR. KATERYNA SCHRAY)

PROGRAM HIGHLIGHTS

- The Textbook Support Program assisted 33 students this fall for a total of $8,795 thanks to the generosity of Marshall University benefactor Lake Polan and access code donations from McGraw Hill and Cengage.

COLLABORATION & PARTNERSHIPS

- As part of Marshall's three-year HLC Quality Initiative "Building a Stronger and More Inclusive Marshall Community," CSS hosted four Intercultural Dinners this fall. A total of 55 students, mostly freshmen, participated in the series. This is the third and final year of this program. Students were matched into dinner groups based on shared interests. Each group was naturally diverse in terms of race, ethnicity, faith, sexual orientation, gender identity, socio-economic class, and ability. Each dinner highlighted the cuisine of different parts of the U.S. and included discussion prompts on various topics of interest to each group. Early survey results indicate that participating students are learning new things, meeting new people, and feeling welcomed at Marshall.
- CSS is partnering with the Counseling Center to offer a support group for students from foster care, kinship care, and adjacent populations. The program is called "Fostering Independence" and is facilitated by Morgan Conley, Assistant Director for Student Success Initiatives, and Jessica Woodrum, MSW, of the Counseling Center. In addition to designing their own support program, Morgan and Jessica have established a relationship with representatives of Level Up, a Cabell County resource that offers support for young people aged 18-25 leaving the foster/kinship care system.

INTERCULTURAL & STUDENT AFFAIRS (VICE PRESIDENT: DR. MARCIE SIMMS)

PROGRAM HIGHLIGHTS

Office of Accessibility and Accommodations

- Student data as of October 2024: 49 students approved for a Single Medical room, 13 students approved for a Medical Housing Release, 50 students approved for an emotional support animal

Office of Student Advocacy and Accountability (OSAA)

- The "Brewin' Safety" event welcomed over 100 students for coffee and donuts served by campus police.
- The Campus Safety Walk had 25 participants including officials from the City of Huntington, SGA, Campus Police, Intercultural and Student Affairs, and Facilities and Operations.
- There have been 1,720 excused absence requests submitted so far this semester.

Community Service & Family Programs

- Twelve agencies partnered with The Office of Community Service this semester to place student volunteers.

Lesbian, Gay, Bisexual, Queer/Questioning+ Office (LGBTQ+)

- Twenty-five campus offices and community partners participated in the Allies on the Plaza event with 144 attendees.

Intercultural Affairs

- Seventy-one members of the Men's and Women's Track and Field Team were Safe Space trained and educated on East Hall resources.

International Students Office

- The ISO partnered with The Marshall University Police Department to host its first "Life Skills" class for International Students. The office also partnered with the several other campus offices to celebrate Hispanic Heritage Month with 7 scheduled programs.

Counseling Center

- One hundred ninety-one students attended "We Are... Here for You" Day.
- Mental Health Appointments: 1,857 appointments attended, 109 for crisis/crisis follow-up services, 102 for psychiatric services for a total of 628 students

Violence Prevention & Response Programs

- A resource fair was held for students to learn about and find support and resources for those experiencing dating violence.
- Purple lights were installed across campus in honor of Domestic Violence Awareness Month in October as part of the Purple Lights Campaign.
- The office collaborated with BRANCHES Domestic Violence Shelter and Marshall's Title IX Office to educate campus members on toxic relationships.

Office of Military and Veteran Affairs

- A new community veterans' partnership has been formed between the Wounded Warriors Project, local Veterans Centers, and the VA Regional Office.

Wellness Programs

- Eight sanctioned students received Alcohol Basic Education Sessions. Five students received Medical Withdrawals.
- Fifty Marco Meal Swipes were donated to students with food and housing insecurity.

- One hundred-twenty hygiene kits were provided for students in need.

Women's and Gender Center

- The Women's and Gender Center partnered with the Huntington League of Women Voters and the MU Drinko Academy to host a Candidate Forum on October 8.
- The Center collaborated with Violence Prevention and Response Programs for the Red Flag Campaign in which students shared and learned about what "red flags" are in relationships.

Fraternity & Sorority Life

- The National PanHellenic Council along with 8 of the Divine Nine Council organizations hosted a Homecoming Stroll-Off event. The NPHC also hosted an event where students were able to learn about historic black Greek letter organizations.
- Fraternity and Sorority Life partnered with the Office of Title IX to train over 70% of members.

Campus Activities Board (CAB)

- The CAB hosted the "Heading Home" and Silent Disco events for alumni, current students, and community members during Homecoming Week.
- The CAB hosted a Salsa Under the Stars event on the MSC Plaza where students learned salsa moves, listened to different genres of Hispanic music, and ate authentic Hispanic food.

Staff Achievements

- Alissa Rookard was hired as the new Coordinator for the Women's and Gender Center.
- Dr. Marcie Simms, Vice President of Intercultural and Student Affairs, and Tiffany Hartman, Assistant Dean of Student Life, are new members of the WV Autism Training Center Advisory Board.
- Shaunte Polk, Director of Intercultural Affairs, is now a member of the WV Health Equity Action Team (HEAT).
- Jaxson Miller returned this semester as the Counseling Center's Counselor in Residence.

Community Engagement

- The Intercultural and Student Affairs team participated in Huntington's annual Chilifest and placed in the top 10 for People's Choice. The office raised $592 for the Ronald McDonald House.
- The division of Intercultural and Student Affairs sponsored a table for the annual NAACP Huntington Chapter dinner on October 26.

ONLINE EDUCATION (DIRECTOR: DR. JULIA SPEARS)

PROGRAM HIGHLIGHTS

- Marshall Online launched the Video Recording Studio for faculty and staff use. A microcredential orientation course was also created to support new users.
- Two certification training sessions on the HOME (Humanistic Online Model for Engagement) Framework were held in September which certified 16 online instructors.
- The Online Student Connection initiative was launched this fall. The Marshall Online Student Engagement team created a dedicated organization within Blackboard to enhance the online student experience, foster student connections, and promote a sense of belonging. The Marshall Online Student Connection also offers AI-powered tools and resources along with a video showcasing how to use them for research and citations to support academic success.
- Marshall Online partnered with the West Virginia Higher Education Learning Commission to host the Credential WV Summit 2024 at the Stonewall Jackson Resort, October 9-11. The event was sponsored by the Lumina Foundation and Anthology. The summit focused on expanding microcredentials to meet the growing demands of industry and economic development. Every institution in West Viriginia was represented and engaged in discussions with national leaders including Lumina, Gallup, Education Design Lab, HLC's Credential Lab, and AstrumU to expand microcredentials across the state. This initiative aims to establish West Virginia as a leader in the space of creating more accessible, attainable, and affordable education to equip individuals with the skills needed for today's dynamic job market.
- Twelve student representatives on the Marshall Online Student Advisory Council are collaborating closely with Marshall Online staff and faculty to provide valuable feedback on learning in a virtual environment. The Council will evaluate new and existing student engagement initiatives and identify opportunities for improvement.
- The Design Center created a Faculty Digest Page to share AI resources and invite faculty to contribute to sharing their reviews.
- A special issue of the Marshall Online Newsletter in October included a feature interview with David Wiley, an advocate for OER and an AI thought leader. The newsletter also included videos from faculty liaisons showcasing Ultra's new AI Conversations tool and Marshall AI resources across campus.
- The Design Center launched The Tech Research Collective, an action research community dedicated to exploring and inspiring action research on AI in the classroom. The first meeting was held during Distance Ed Week in November.
- Marshall Online welcomed new student workers Kris Baldridge and Tennia Dennis to the team. Kris will support the Design Center with the newsletter, durable course project, and other initiatives. Tennia is working with the recording studio and video content.

STAFF ACHIEVEMENTS

- Dr. Julia Spears, Assistant Provost of Online Education and Certification, is co-chairing with Dr. Jeff Elliott, Executive Director of Undergraduate Academic Advising at Purdue University, an AI and Student Success working group of UERU's Advising Administrators Community of Practice (AACoP). This is a cross-institution collaboration exploring ways to leverage AI for student success.

- Dr. Julia Spears and Instructional Designer Hilary Gibson presented on a panel at Convergence 2024, an annual national conference focusing on microcredentials. They presented "Micro-pathways: A Model to Drive Regional and Statewide Transformation Initiatives" with the Education Design Lab and representatives from the Montana University System and Colorado Community College System.

COLLABORATIONS & PARTNERSHIPS

- Drafts for three courses in The Durables Project—Critical Thinking, Communication, and Ethical and Civic Thinking—are completed. The courses are moving into the testing phase with the remaining courses in the series ready for testing later in the semester. The Project comprises 10 distinct course themes, each focusing on a specific set of skills that are universally valued across various industries and professions.
- The Marshall Skills Exchange team is working with the Department of Cybersecurity to create a slate of microcredential courses as part of the partnership with JFHQ-DODIN and the National Center of Excellence for Cybersecurity and Critical Infrastructure. The team provided an update to members of CMI2 on the course development process and gave a demo of the courses.
- Marshall Online collaborated with the Office of the Registrar to reserve seats for online students in over 100 course sections for the Spring 2025 semester. This represents a crucial step toward ensuring equitable access to online education for E-Campus students to support their academic success and strengthen Marshall Online's commitment to student-centered learning.
- Marshall is working with Amazon Web Services to pilot the use of AI to create optimal pathways for reentry and targeted student engagement.
- Marshall Online is piloting a partnership with Khan Academy to embed Khanmigo, an AI learning assistant, in select online courses for spring 2025.
- In partnership with David Wiley, Lumen Learning, and the Marshall Presidential AI Task Force, the Intro to AI and Ethics Microcredential course was launched. This is the second course in the Intro to AI micropathway.
- In partnership with Marketing and Communications, Marshall Online created new viewbooks for online programs.

Marshall University Joan C. Edwards School of Medicine

BOARD OF GOVERNORS REPORT

December 4, 2024

EDUCATION

Rural internal medicine program earns accreditation

A new collaborative, rural internal medicine residency program between the School of Medicine and Holzer Health System in Gallipolis, Ohio, has received initial accreditation from the Accreditation Council for Graduate Medical Education (ACGME). This program is the first of its kind in West Virginia and third in the United States.

The three-year program, sponsored by the Marshall Community Health Consortium, has been approved for four trainees per year, with a full complement of 12 residents once the program is fully implemented. The program will begin recruiting trainees as early as September 2024, while also participating in the nationwide matching program for medical students in July 2025.

Assistant Professor Stephen A. Roy, MD, serves as program director and Jennifer Calafato, DO, of Holzer Health System, serves as associate program director.

Paving the Way for Progress

David Gozal, MD, MBA, PhD (Hon), vice president for health affairs and dean of the School of Medicine, delivered his inaugural state of the medical school address on Oct. 8. The presentation provided the medical community with a comprehensive overview of our institutional identity and the vision for the future. Additionally, Dr. Gozal called upon other school leaders to discuss education, infrastructure, faculty engagement, clinical care, and research.

STUDENT, RESIDENT & FACULTY ACCOLADES

- 2024 Outstanding Rural Health Provider Award, presented by the West Virginia Rural Health Association: **Jodi M. Cisco-Goff, MD**, associate professor of surgery
- 2024 Lifetime Physician Achievement Award, presented by the West Virginia chapter of the American College of Cardiology: **George J. Linsenmeyer III, MD**, an associate professor of cardiovascular services
- 2024 Cardiovascular Team Member Lifetime Achievement Award, presented by the West Virginia chapter of the American College of Cardiology: **Beth A. White, DNP, APRN, FNP-C**, founding director of the internal medicine nurse practitioner fellowship at Marshall Health
- Internal Medicine charted record-breaking research success at the West Virginia American College of Physicians (ACP) conference Nov. 2 under the leadership of **Drs. Samson Teka, Eva Patton-Tackett and Stephen Roy**.
    - 49 accepted abstracts by Marshall students and residents (highest ever for Marshall).
    - 9 out of 12 research awards were won by Marshall participants.
    - First-place winners in each category were automatically accepted to the national ACP conference, with travel funded by the West Virginia chapter.
    - The Marshall team also won the state Jeopardy competition. *(photo of the group, left)*

Accreditations Timeline

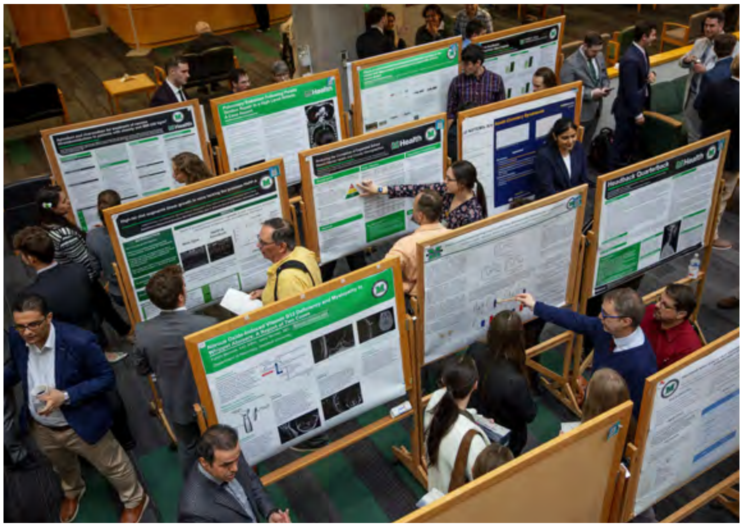
Doctor of Medicine
The School of Medicine submitted a status report on Aug. 13, 2024, to the Liaison Committee on Medical Education (LCME). During its Oct. 15-17 meeting, LCME reviewed the report and determined compliance with accreditation standards, but noted several areas in need of being addressed, primarily related to student learning/study space. The next full survey visit will occur during the 2026-2027 academic year.

Graduate Medical Education
No site visits are currently scheduled for GME. However, the School of Medicine application for an anesthesiology residency and potential site visit for initial ACGME accreditation is pending. Additional anticipated upcoming site visits include:

- Rural General Surgery Residency (July 2025) to move from initial to continued accreditation
- Rural Psychiatry Residency (February 2026) to move from initial to continued accreditation
- Developmental-Behavioral Pediatrics Fellowship (July 2026) to move from initial to continued accreditation

Physician Assistant (MMS)
The Accreditation Review Commission on Education for the Physician Assistant (ARC-PA), ARC-PA conducted a focused site visit Nov. 18-19, 2024. The accreditation report was due Dec. 2. An additional ARC-PA report is due Feb. 2, 2025, followed by the final provisional accreditation site visit Feb. 24-25. The annual ARC-PA report is due in March 2025 and the focused site visit will be discussed during the ARC-PA March meeting. The accreditation site visit will be discussed during the ARC-PA June meeting. A response is expected 2-4 weeks following that meeting.

RESEARCH



Recap: 36th Annual Health Sciences Research Day

More than 200 students and post-doctoral, residents and fellows participated in the 36th Annual Marshall University Health Sciences Research Day Friday, Nov. 1, at the Marshall University Medical Center.

Organized and sponsored by the School of Medicine, the one-day symposium partners with the School of Pharmacy and the College of Health Professions to highlight original research and educational innovations by undergraduate, medical, pharmacy, nursing and other health professional students, as well as graduate students and postdoctoral trainees in medicine, biomedical sciences and clinical and translational sciences. Faculty members served as judges and selected the best abstracts.

This year's keynote address was delivered by Gary Desir, MD, chair of internal medicine at the Yale University School of Medicine, on a molecule that plays a role in gastrointestinal disease.

Karickhoff Medical Innovation Award

The inaugural Dr. John Karickhoff Medical Innovation Award for Best Overall Research Day Presentation was given to second-year medical student Rebecca Hicks for her abstract entitled: ***Evaluating the preservation and quantification of three viral RNA pathogens From a Collection and Transport System for Rapid Point-of-Care Diagnostic Tests.***

"As a proud alumnus of Marshall University and 85 years old, I want to show my appreciation to Marshall for providing me the most important educational opportunities that led to my successful life as an ophthalmologist," said John Karickhoff, MD, who recently endowed this new award for an innovation that impacts medical care.

Biomedical Research at Marshall

Growth in the basic sciences at the School of Medicine has largely centered on the Department of Biomedical Sciences, established in 2016 by merging three departments into one. Initially composed of 27 faculty, the department now includes 45 faculty members, enhancing research capabilities in cardiovascular disease; metabolic diseases like diabetes; sleep disorders; and addiction sciences. Addiction research has become a key strength, with projects on alcohol, cannabinoids, opioids and nicotine funded by external sources. The department is currently recruiting an additional addiction scientist. During the past five years, extramural funding for the department's research has reached approximately $45 million.

In 2025, the Marshall Institute for Interdisciplinary Research (MIIR) will transition from the Marshall University Research Corporation into the School of Medicine. Working with Dr. Sandrine Pierre, interim director of MIIR, key MIIR faculty and personnel will join the Department of Biomedical Sciences as part of the integration, and the School of Medicine will assume current MIIR space and resources. This effort will pave the way for Drs. Pierre, Gozal and Gary Rankin, chair of biomedical sciences, to prepare and submit in the next 18 months a new Centers of Biomedical Research Excellence (COBRE) application focused on cell organelle function in disease, and a new junior faculty member will be recruited as part of building the COBRE team.

STRATEGIC PLANNING

The School of Medicine Plan on a Page addresses how it will further develop centers of wellness, focus on infrastructure growth, emphasize innovative paths to medicine and prepare for the 50th anniversary and LCME site visit in 2027.

Likewise, each chair within the school has crafted a complementary plan to chart both clinical and research growth from 2025-2028. Marshall Health, as the integrated, faculty group practice of the School of Medicine, has a new 2025-2028 strategic plan that complements both the plans of the School of Medicine and Marshall Health Network.

GIVING BACK


Students volunteering at the Marshall Marathon

More than 20 medical and physician assistant students from Marshall participated or volunteered in this year's Marshall Marathon and ChiliFest's Kids' Corner, sponsored by Marshall Health.

BS/MD and MD Early Assurance visited kindergarten and first grade classes at St. Joseph's Catholic School for story time, a safety lesson and a bottle rocket science demonstration. At Pullman Square's Trunk or Treat, they handed out candy and demonstrated a toothpaste experiment. They also spoke with Spring Valley High School students about career paths available through Marshall University's College of Science.

Plan ON A Page

WE ARE

- Community Based
- Uniquely Focused
- Committed to Excellence
- Forward Thinking
- Committed to Diversity

OUR MISSION

The Joan C. Edwards School of Medicine at Marshall University is a **community-based**, Veterans Affairs affiliated medical school dedicated to providing high quality medical education and postgraduate training programs to foster a skilled physician workforce to meet the **unique healthcare needs** of West Virginia and Central Appalachia. Building upon its medical education foundation, the school seeks to **develop centers of excellence** in clinical care, including primary care in rural underserved areas, **focused and responsive programs** of biomedical science graduate study, biomedical and clinical science research, academic scholarship and public service outreach. The School is committed to fulfilling its mission by creating a **diverse and inclusive** academic community that is sustained in a collegial and nurturing environment of life-long learning.

STAKEHOLDER GOALS

Students & Trainees
Access to innovative, broad-based opportunities, placement in competitive residencies, and lower debt

Health Care Team
Empower faculty and staff to grow, innovate, and provide the best possible service to students, patients, and community stakeholders

Patients
Access to excellent and compassionate care at every stage of life.

West Virginia
Improve the lives of West Virginians by addressing our greatest health challenges in a financially–accessible and sustainable way

2028 GOALS

Student Success
- Create a supportive and intellectually stimulating atmosphere
- Enable student preparedness for the future of health care (e.g. AI, simulation)
- Provide a multidisciplinary, collaborative educational experience coupled with professional proficiency
- Develop programs to reduce student debt

Innovative Ideas
- Double external grant funding
- Focus on Centers of Wellness: Obesity & Diabetes, Addiction & Behavioral Health, Gerontology & Healthy Aging, and Rural Health & Primary Care
- Increase licensing fees and intellectual property (Intermed)

Serve Patients
- Proactively address the social determinants of health
- Improve breadth and accessibility of services
- Collaborate with Marshall Health Network to advance health, inspire hope, and serve the community

Community Impact
- Expand residency programs with an emphasis on Rural Health
- Deploy remote monitoring and AI technologies to enhance predictive precision medicine in rural settings
- Provide expertise to the State of WV
- Generate 30x return on state investment

STRATEGY

Marshall for All, Marshall Forever

Develop a Health Sciences Ecosystem to deliver unique value-based opportunities for students, attract residents and providers, and deliver excellent, compassionate care at every stage of life

Enhance Educational Offerings • Focus on Centers of Wellness • Build a Multidisciplinary Health Care Team

PRIORITIES / METRICS

Increase Access
- Increase MD class by 10 each year, up to 120
- Achieve reaccreditation of SOM and full accreditation of PA program
- Establish innovative MS/MD tracks
- Continue to expand and develop fully accredited residencies
- Invest in AI/simulation technologies
- Develop pre-MD pathway programs

Ensure Affordability
- Launch 50 for 50 Initiative: Secure 50, 10-year commitments for student stipends ($2.5, 5, 10, and 25K)
- Increase number of scholarships & endowments

Establish Centers
- Recruit or identify scientific & administrative leader-ship
- Define and Implement center-specific strategic plans
- Develop infrastructure
- Secure external funding
- Establish multi-disciplinary patient-centric research hubs

Foster Achievement
- Modernize educational curriculum
- Expand opportunities for clinical experiences
- Develop pathways for faculty advancement
- Promote student/trainee/ faculty wellness and engagement
- Grow support services responsibly

Develop Infrastructure for Growth
- Community Health Institute
- Medical Simulation Center
- New collaborative educational facility
- Mobile & rural health resources

Board of Governors Meeting

December 4, 2024

Dr. Marcie Hatfield-Simms

Vice President for Intercultural and Student Affairs

Our PLAN-ON-A-PAGE

VISION	"To inspire learning and creativity that ignites the mind, nurtures the spirit, and fulfills the promise of a better future"
CREED	Educational | Open | Civil | Responsible | Safe | Well | Ethical | Pluralistic | Socially Conscious | Judicious
2037 GOALS	**Individual Success** 100% Placement Rates for Graduates Zero Students Graduate with Student Loan Debt **Innovative Ideas** $150M Research, Grants, Contracts 3X Start-Ups Incubated **Economic Impact** 30X Return for Every $1 Invested 3X GDP Impact in West Virginia ($2.3B)
STAKEHOLDER GOALS	**Students** Offer an affordable education with a distinctively supportive and flexible experience to ensure lifelong prosperity **Team** Empower faculty and staff to do the best work of their lives **West Virginia** Improve the well-being of all West Virginians by creating breakthrough opportunities and solutions **Financial Stakeholders** Build a resilient and sustainable institution to outlast headwinds
STRATEGY	**Marshall for All, Marshall Forever** In-Demand Curriculum ● On-Demand Delivery ● Distinctive Value Proposition

PRIORITIES	Increase access	Ensure affordability	Grow support programs	Deliver on demand	Enable lifetime achievement
METRICS	• New student enrollment • Focused student segment enrollment • Recruitment contacts • Conversion rates • CRM integration	• Student debt load • Debt-free pilot cohort launch and year/year retention • Internships and jobs • Fundraising campaign	• First-year retention • MARCO mentorship project launch • E2E student experience monitoring in place	• Micro-credential course catalog • HyFlex course pilot • Micro-credential pilot • Degree programs online • Online education website	• Customized training for advanced manufacturing • Academic pathways selected • Career Engagement participation

The Division of Intercultural & Student Affairs helps students and families with resources for success. They assist with overall student success inside and outside of the classroom. Primary sources of support include: student health, counseling services, wellness activities, transportation (TTA system), excused absences, Code of Conduct, Student Life, Intercultural Affairs, Student Involvement & Leadership, Community Engagement, Greek Life and more!

Student Affairs is committed to:

- Fostering holistic student development with resources, affinity groups, and leadership opportunities.
- Expanding resources and partnerships that contribute to student success.
- Listening to the voices of our students as they share their stories and experiences in person or through the Advocate system.
- Developing and maintaining a virtual hub for a central information center in our new Marshall U app.
- Encouraging student engagement in the campus and Huntington communities via HerdLink.
- Expanding services to new students at all educational levels through Orientation and Week of Welcome (WOW).

Our focus is student success, support, inclusion and involvement at Marshall University.

MARSHALL ™

We are…

Student Life

Week of Welcome
Fraternity and Sorority Life
Campus Activities Board
Military & Veteran's Affairs
Veteran's Lounge
Student Organizations
Club Sports
Parents & Families
Community Service
Esports
Marshall U App
Student Government Association

Wellness Programs

The Wellness Center
Women's & Gender Center
Violence Prevention & Response Program
The Counseling Center
Office of Accessibility and Accommodations
Student Emergency Funds
Medical Withdrawals
Marco's Meal Share Program
MU Collegiate Recovery

Intercultural Affairs

International Student Office
Center for African American Students
Black United Students
Society of Black Scholars
LGBTQ+ Office
Louis Stokes Alliances for Minority Participation (LSAMP)
Chancellor's Scholars Program
Check M.A.T.E.S. program

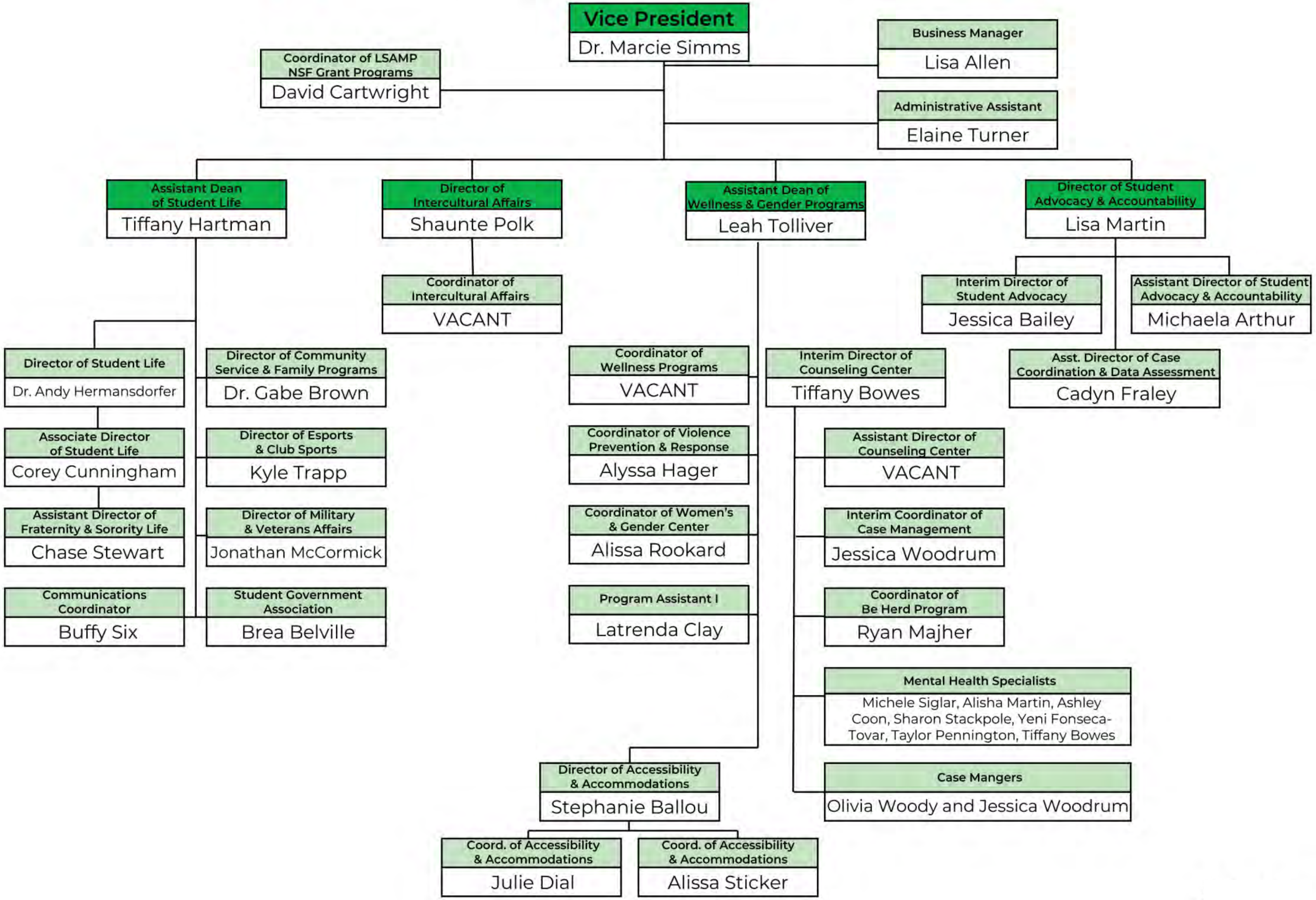
Office of Accessibility & Accommodations

Student Conduct Code
Excused Absences
Grade Appeal Support
Campus Safety Month
Countdown to Commencement
Behavior Intervention Team
Commuter Student Services
Advocate Reporting System
Conduct Hearing Justices

MARSHALL

INTERCULTURAL & STUDENT AFFAIRS

Organizational Chart



New Initiatives

- Co-Curricular Transcripts & Assessment
- Esports
- MU Mobile Student Engagement App
- WOW Expanded - Online and Grad students
- Webpage Revision
- Intercultural Weekend Expanded
- Addition of Community Service Program Office
- Event Attendance Tracking
- Office Reorganization - Student Conduct to Office of Advocacy and Accountability
- Snacks With Simms

Student Life Highlights

Week of Welcome: 1,651 attendees

Student Leadership: 240 Active Student Organizations

FSL: 10 Fraternities, 6 Sororities, 337 students in Greek Life

Military and Veteran Affairs: 12th Annual Military Appreciation Game Tailgate, New Partnerships with Wounded Warrior and VA Regional Office

Esports: 1st Place in Call of Duty Tournament at Penn. Western University

Family Weekend: 536 family members attended

MU App: 8,684 Downloads; 28,428 Opens in October

HerdLink: Co-Curricular Transcripts Available in HerdLink

Community Service: 1st Herd Day of Service

MARSHALL

HERD LINK MARSHALL

Top Five Student Organization Membership

- Roleplaying Club: 149
- Baptist Campus Ministries: 141
- Pre-American Medical Association: 135
- Park and Recreation Organization: 108
- Badminton Club: 105

200+

Clubs & Organizations

New Student Organizations Fall 2024

- Delta Kappa Gamma (Women Educators)
- Languages & Linguistics Interest Group
- Scuba Club
- Magic the Gathering
- American Muslim Medical Students Association
- Gross Anatomy Club
- DJs at MU
- The Student Chapter of the Wildlife Society
- Study Abroad Club
- National Marrow Donor Program
- Campus Cares
- Herd of Steel Lifting Club
- Herd Fentanyl Education Task Force
- Break Free
- The Crop Circle (Ag Club)
- MU Ping Pong Club
- Collective 37
- The Beatles Fan Club

MARSHALL™

Week of Welcome

94% *Know how to access resources promoting personal and academic success*

92% *Enjoyed Week of Welcome*

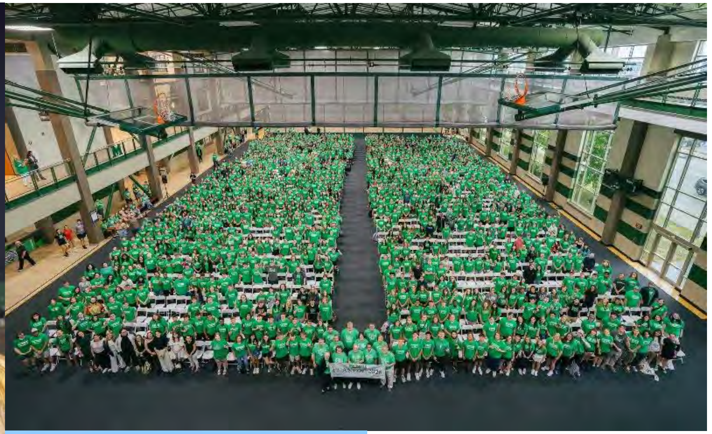
91% *Learned of opportunities to get involved*

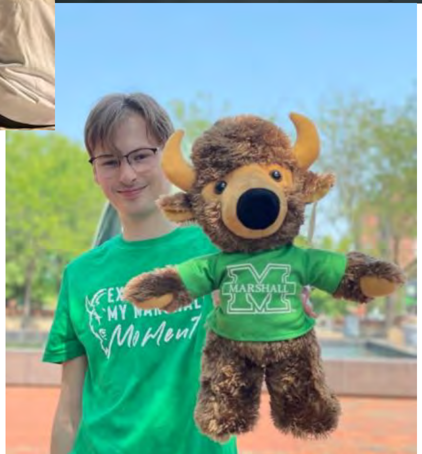
88% *Connected with other students*

87% *Experienced a sense of campus pride*

85% *Feel a sense of belonging*

WOW Signature Events:
New Student Convocation
Bystander Training
Build-a-Bison
"We Are Marshall" Movie Showing





Intercultural Affairs

Signature Events

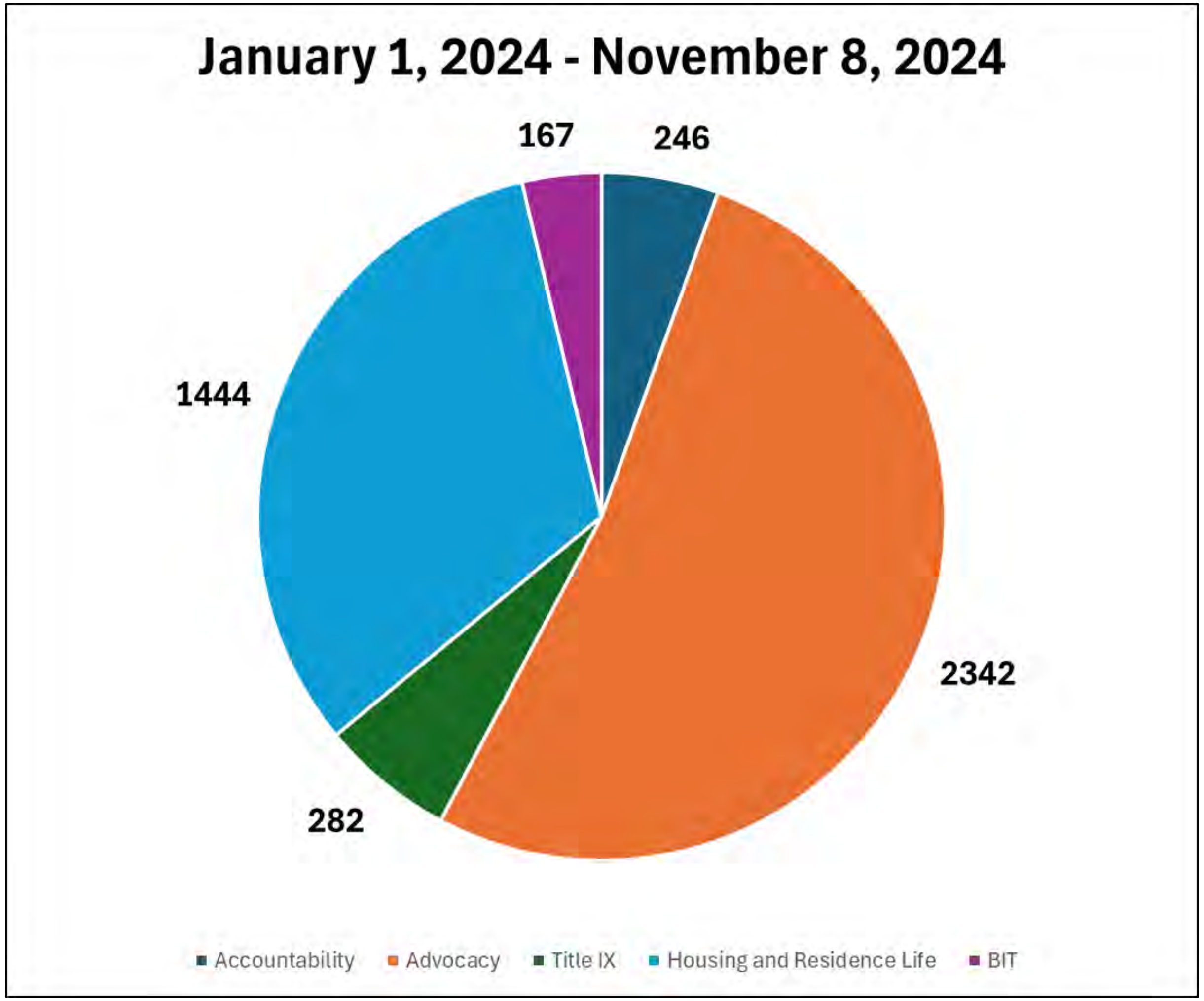
- Unity Walk
- Hispanic Heritage Month
- International Festival
- Juneteenth Celebration
- Intercultural Weekend
- Donning of the Kente
- Marco’s Trick or Treat

Office of Advocacy and Accountability

Program Highlights (Fall)

- Two offices combined and renamed
- 1,385 attended Student Resource Fair 8/28
- 2,342 excused absences approved for fall
- 129 adjudicated conduct cases
- October Safety Month: Campus Safety Kickoff, Self-Defense Class, Brewin' Safety with MUPD, Campus Safety Walk, The Chiefs Luncheon
- 25 students got a laptop through rental program
- 279 students attended Countdown to Commencement

Advocate System Reports



Wellness Program Highlights

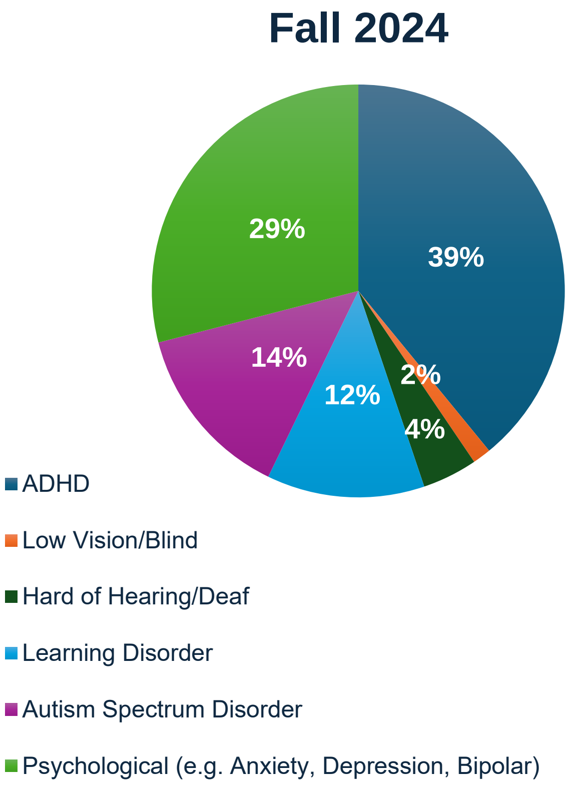
Violence Prevention and Response Bystander Training

Faculty and Staff: 449 trained

Week of Welcome: 1,205 trained

Office of Accommodations and Accessibility

814 students registered for accommodations



The Counseling Center

(Fall Data: Aug. 15 to Nov. 13)

- **3,145 appts** attended
- **156 of 3,145 appts** for crisis/crisis follow-up services
- **244 of 3,145 appts** for psychiatric services
- **794 students** participated in these 3,145 appts
- **6 therapy** group options
- **Mindful Mondays** virtual session for online students

Future Priorities

- Staff Retreat in January
- Creating a commuter study space
- Counseling Center 360 review
- Collecting housing insecurity data to determine student needs
- Developing a Giving Plan with the Foundation to assist students in need
- Co-curricular transcript pathway expansion
- Biweekly Family and Parent newsletter
- Developing a Programming Plan for online students

Questions

Marshall University Board of Governors
Meeting of December 4, 2024

ITEM:	Authorization of Reallocation of Funds from the State Institutions of Higher Education Deferred Maintenance Grant Program
COMMITTEE:	Finance, Audit and Facilities Planning Committee
RECOMMENDED RESOLUTION:	*Resolved*, that the Marshall University Board of Governors authorize reallocation of funds from the State Institutions of Higher Education Deferred Maintenance Grant program for project WVHEPC-M-025, as described below. *Furthermore,* the Board of Governors reaffirm its commitment to prioritize deferred maintenance projects at Marshall University and to ensure the necessary funding for this project to be completed safely and effectively; and The Board of Governors authorize the President to execute any documentation necessary to effectuate the reallocation of funds for the above-listed project as part of the deferred maintenance program.
STAFF MEMBER:	Brandi Jacobs-Jones Senior Vice President for Operations

BACKGROUND:

In June 2023, the Board of Governors approved the submission of thirty-one (31) deferred maintenance projects under the State Institutions of Higher Education Deferred Maintenance Grant program.

Some of Marshall's projects came in under budget; therefore, staff now seeks authorization to reallocate funding for a project, as follows:

- $939,600 for Gullickson Hall Partial Roof Replacement project. This roof has well exceeded its life expectancy and there are multiple leaks causing damage to classrooms and offices.

Authorizing this request will allow Marshall to use and transfer funding from those deferred maintenance projects that came in under budget and reduce other project budgets to fund the Gullickson Hall Partial Roof Replacement in addition to the previously approved Drinko Library Roof repair (WVHEPC-M-025).

See attachments for supporting documentation.

DMGA 2024-2025

Request for Additional Funding

Institution: Marshall University Date: November 8, 2024

Project Name: Roof Replacement HEPC #/Grant #: WVHEPC-M-025

Project Funding distributions

Initial request 25%

2nd request 25%

3rd request 25%

4th request 15%

Final request 10% - must include pictures of the project throughout construction.

Special funding requests

Request for additional funding above specified distributions – must include justification that demonstrates the need for a larger distribution.

Budget increase – must include justification for additional money to be added to the budget.

Distribution request (Check all that apply)

Initial ______ 2nd ______ 3rd ______ 4th ______ Final ______

Special request

Distribution increase ______ Budget increase X Other X -Scope of Work Change

Funding

Amount received: $1,738,260 Current amount being requested: $939,600

Project Update

Percent Project Complete Design
(25%, 50%, 75% or 90%)

Progress Report Enclosed (Y/N) ____N______

Progress reports must include benchmarks completed, photographs and a complete accounting of grant funds expended to be submitted to State Auditor's Office

Benchmarks described (Y/N) ___N___

Photos enclosed (Y/N) __Y____

HEPC Invoice Enclosed (Y/N) _N_____

Comments

Requesting a Scope of Work change to include Gullickson Hall Partial Roof Replacement. This roof has well exceeded its life expectancy and there are multiple leaks causing damage to classrooms and offices.

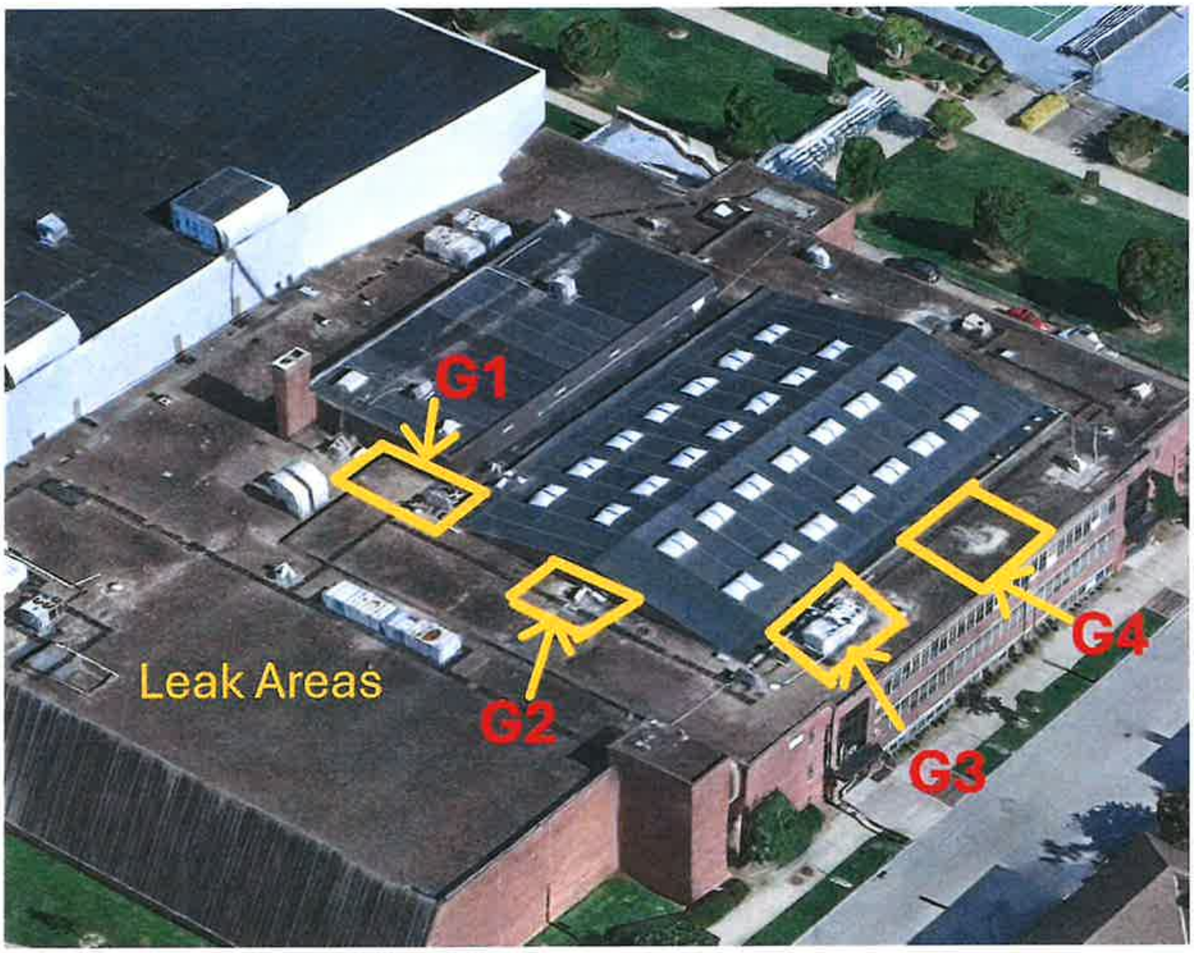
There has been persistent leaking from several areas of the roof. A task force was created to investigate but could not determine the cause. During this time, a vendor has been repairing pinhole leaks as they appeared, but new leaks continued to emerge.

Efforts to trace the source of the leak, including dye testing, were inconclusive. The roof consists of multiple layers, including an old tar roof underneath, making it difficult to pinpoint the exact location of the leaks. The recent drought and extreme temperatures have also exacerbated the roof's condition, leading to brittleness and further deterioration.

This a formal request to allow Marshall to use and transfer funding from those Deferred Maintenance projects that came in under budget and reduce other project budgets to fund the Gullickson Hall Partial Roof Replacement in addition to the previously approved Drinko Library Roof repair.

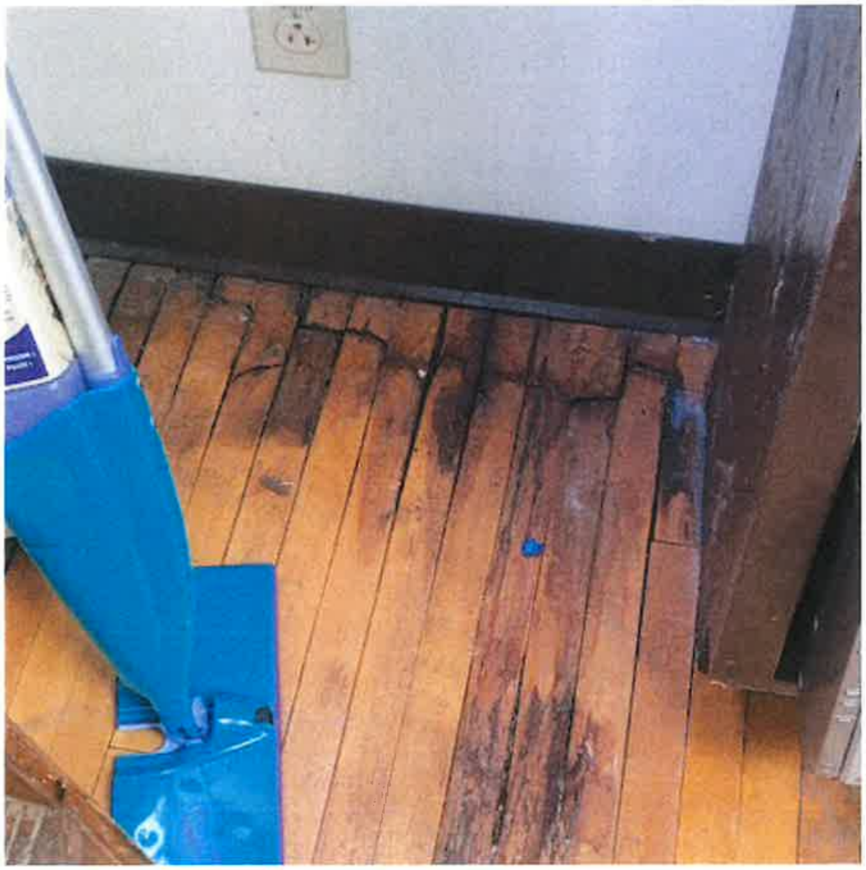
HEPC Project Number	WVOASIS Grant Number	Project Name	Original Budget	Prior Transfers Requests	Transfer To	Transfer From	New Budget
WVHEPC-M-025	GRNT 2400001320	Roof Replacement	1,738,260.00	-	939,600.00	-	2,677,860.00
WVHEPC-M-003R	GRNT 2400001303	Elevator Modernization	1,450,000.00	(288,750.00)	-	(76,722.00)	1,084,528.00
WVHEPC-M-012	GRNT 2400001312	Erma Ora Byrd Floor Renovations	375,000.00	-	-	(107,418.00)	267,582.00
WVHEPC-M-016	GRNT 2400001316	Stormwater Improvements Phase I	1,512,000.00	(5,276.00)	-	(399,110.00)	1,107,614.00
WVHEPC-M-017	GRNT 2400001317	MRI Building HVAC Replacement	378,000.00	-	-	(156,350.00)	221,650.00
WVHEPC-M-019	GRNT 2400001597	Classroom & Restroom Repair/Renewal	1,600,000.00	-	-	(200,000.00)	1,400,000.00
				-			

Arial of roof with identified leaks



203D Office damage, caused by roof leak

GH 203 – Classroom floor damage due to leaks



Project Contact name: Brand D. Jacobs-Jones **Date:** 11/11/24

Confirmation that the information contained within this request is true, accurate and that the work and benchmarks completed, to date, were performed in a workmanlike manner and satisfactory is evident by your signature below.

Signature of Authorized Organization – Representative Verifying Accuracy of Information

Brad D Smith Brad D Smith (Nov 11, 2024 17:50 EST)	Nov 11, 2024
Signature	Date
Brad D Smith	President
Printed Name	Title

Signature of Authorized WVHEPC Representative

Signature	Date
Printed Name	Title

Signature of Authorized Governor's Office Representative

Signature	Date
Printed Name	Title

Signature of WVHEPC Director of Facilities and Sustainability

Signature	Date
Printed Name	Title

M-025 Add Funding request Roof 11.11.24

Final Audit Report 2024-11-11

Created:	2024-11-11
By:	Brandi Jacobs (jacobs2@marshall.edu)
Status:	Signed
Transaction ID:	CBJCHBCAABAAxWptwPMDlacNrJ1Gn8O2ozobT3wJv-J2

"M-025 Add Funding request Roof 11.11.24" History

Document created by Brandi Jacobs (jacobs2@marshall.edu)
2024-11-11 - 10:10:05 PM GMT- IP address: 206.212.5.4

Document emailed to bradsmith@marshall.edu for signature
2024-11-11 - 10:10:31 PM GMT

Email viewed by bradsmith@marshall.edu
2024-11-11 - 10:50:26 PM GMT- IP address: 73.152.101.52

Signer bradsmith@marshall.edu entered name at signing as Brad D Smith
2024-11-11 - 10:50:55 PM GMT- IP address: 73.152.101.52

Document e-signed by Brad D Smith (bradsmith@marshall.edu)
Signature Date: 2024-11-11 - 10:50:57 PM GMT - Time Source: server- IP address: 73.152.101.52

Agreement completed.
2024-11-11 - 10:50:57 PM GMT

RESOLUTION AUTHORIZING APPLICATION FOR THE STATE INSTITUTIONS OF HIGHER EDUCATION DEFERRED MAINTENANCE GRANT

IN THE MATTER OF AUTHORIZING Marshall University TO APPLY FOR A STATE INSTITUTIONS OF HIGHER EDUCATION DEFERRED MAINTENANCE GRANT FROM THE WEST VIRGINIA GOVERNOR'S OFFICE FOR DEFERRED MAINTENANCE AT Marshall University AND DELEGATING AUTHORITY TO THE PRESIDENT TO SIGN THE APPLICATION.

WHEREAS the West Virginia Governor's Office is accepting applications for the State Institutions of Higher Education Deferred Maintenance Grant; and

WHEREAS Marshall University desires to continue participation in this grant program as a means of providing needed maintenance to Marshall University campus facilities; and

WHEREAS, Board of Governors and Institutional Leadership have identified deferred maintenance improvements at Marshall University as a high priority need; and

WHEREAS the highest priority need identified includes the reallocation of funds for one project:

(1) Gullickson Hall Partial Roof Replacement Project (requiring an additional $939,600, WVHEPC-M-025).

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF GOVERNORS OF Marshall University AS FOLLOWS:

The Board of Governors demonstrates its support of the submittal of the grant application for the State Institutions of Higher Education Deferred Maintenance Grant for this project by Marshall University: and

The Board of Governors demonstrates its support to prioritize this project as the highest priority with regard to deferred maintenance at Marshall University: and

The Board of Governors authorizes its President to execute the application for the State Institutions of Higher Education Deferred Maintenance Grant and any other documentation necessary to effectuate submittal of the grant application.

This Resolution shall be effective following its adoption by the Board of Governors.

Passed by the Board of Governors this 4th of December 2024

ATTEST:

Signature, Board of Governors Authorized Official

Printed Name Title

Marshall University Board of Governors

Meeting of December 4, 2024

ITEM:	Receipt of Final Audited Financial Statements for Fiscal Year 2024
COMMITTEE:	Finance, Audit and Facilities Planning Committee
RECOMMENDED ACTION:	*Resolved*, that the Marshall University Board of Governors receives the Final Fiscal Year 2024 Audited Financial Report.
STAFF MEMBER:	Matt Tidd Chief Financial Officer

During the October board meeting, the financial statements presented were still considered drafts. We are now presenting the Final Fiscal Year 2024 Financial Statements for Marshall University for receipt by the Board of Governors.

MARSHALL UNIVERSITY

FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

YEARS ENDED JUNE 30, 2024 AND 2023

CPAs | CONSULTANTS | WEALTH ADVISORS

CLAconnect.com

MARSHALL UNIVERSITY
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YEARS ENDED JUNE 30, 2024 AND 2023

CliftonLarsonAllen LLP
CLAconnect.com

INDEPENDENT AUDITORS' REPORT

Governing Board
Marshall University
Huntington, West Virginia

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the business-type activities and the aggregate discretely presented component units of Marshall University (the University) (a component unit of the West Virginia Higher Education Fund), as of and for the years ended June 30, 2024 and 2023, and the related notes to the financial statements, which collectively comprise the University's basic financial statements as listed in the table of contents.

In our opinion, based on our audit and the reports of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and the aggregate discretely presented component units the University, as of June 30, 2024 and 2023, and the respective changes in financial position, and, where applicable, cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

We did not audit the financial statements of the discretely presented component units which statements represent 100% of assets, net assets, and revenues of the discretely presented component units as of and for the years ended June 30, 2024 and 2023. Those statements were audited by other auditors, whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for the discretely presented component units, is based solely on the reports of the other auditors.

Basis for Opinions

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the University and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions. The financial statements of the Marshall University Foundation, Inc. (the Foundation); Provident Group – Marshall Properties L.L.C. (Provident – Marshall); or Big Green Scholarship Foundation, Inc. (Big Green) (collectively, discretely presented component units of the University) were not audited in accordance with *Government Auditing Standards*.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of University's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about University's ability to continue as a going concern for a reasonable period of time.

Governing Board
Marshall University

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, schedule of proportionate share of net pension liability and schedule of contributions, and schedule of proportionate share of net other postemployment benefits (OPEB) liability and schedule of contributions, as listed in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with GAAS, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audits of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated October 14, 2024, on our consideration of the University's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the University's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering University's internal control over financial reporting and compliance.

CliftonLarsonAllen LLP

CliftonLarsonAllen LLP

King of Prussia, Pennsylvania
October 14, 2024

About Marshall University

Marshall University (the University or the Institution) is a public, nonprofit institution of higher learning, which offers more than 120 degree programs academic at the baccalaureate and graduate degree levels, including doctoral degrees (research/scholarly and professional practice doctorates) in various fields through its 11 colleges and schools. The University was founded in 1837 and achieved University status in 1961. Integral parts of the Institution included in the financial information presented are the Marshall University Research Corporation (MURC) and the Joan C. Edwards School of Medicine (SOM). MURC has a separately presented financial statement, which can be referenced for additional information about changes to that organization.

As West Virginia's second largest university, Marshall University, including the SOM, serves more than 13,400 students throughout the year from all counties in West Virginia, all 50 states and the District of Columbia, and over 180 students from more than 50 countries across the globe. The students are served by 887 full-time instructional faculty and 1014 full-time non-instructional employees on its main campus located in Huntington, West Virginia, and its four regional centers (South Charleston Center, Mid-Ohio Valley Center, Teays Valley Regional Center, and the Erma Byrd Higher Education Center).

Marshall University has been accredited continuously as an institution of higher learning by the Higher Learning Commission since 1928. It also has earned and maintains specialized accreditation status with 37 agencies responsible for evaluating and conferring specialty accreditation for educational programs involving various professional fields of study (includes business, engineering and technology, medicine, psychology, speech-language pathology, teacher education, pharmacy, etc.); see Accreditations (marshall.edu) for a complete list.

Marshall University is governed by a 16-member Board of Governors (the Board), 13 of whom are lay members appointed by the Governor of the State of West Virginia (State) and 3 of whom are constituency representatives elected by faculty, staff and students of the University. The Board sets policy and provides oversight on the operations of the University. The Board also develops a master plan, approves the Institution's annual budget, reviews and controls all academic programs offered at the Institution, and approves tuition rates and applicable student fees.

Overview of the Financial Statements and Financial Analysis

The Management's Discussion and Analysis is required supplementary information and has been prepared in accordance with the requirements of Governmental Accounting Standards Board (GASB).

The emphasis of discussions about these financial statements will concern FY 2024 data explaining, with the use of approximate dollar amounts, the significant changes from the financial statements presented for the years ended June 30, 2024, 2023, and 2022, for both the University and MURC. Three years of comparative information are provided for discussion and analysis purposes. Additionally, detailed financial information of the Marshall University Foundation, Inc.; the Big Green Scholarship Foundation, Inc.; and Provident – Marshall, L.L.C. are included; however, these discretely presented component units are controlled and managed by separate independent Boards of Directors. The University does not control these resources and, therefore, discussion and analyses of these organizations are not included.

The University's financial report consists of three financial statements: the statement of net position; the statement of revenues, expenses, and changes in net position; and the statement of cash flows. These statements focus on the financial condition of the University, the results of operations, and cash flows of the University as a whole. The notes to the financial statements provide additional information that is essential to a full understanding of the information provided in the financial statements. In addition to the financial statements and accompanying notes, this report also presents certain required supplementary information concerning the University's proportionate share of the liability, and contributions made, related to a multiple employer defined benefit pension plan, and a multiple employer defined benefit OPEB plan, in which certain University employees participate.

Statement of Net Position

The statements of net position present the assets (current and noncurrent) and deferred outflows, liabilities (current and noncurrent) and deferred inflows, and net position (assets and deferred outflows minus liabilities and deferred inflows) of the University as of the end of the fiscal year. Assets denote the resources available to continue the operations of the University. Deferred outflows represent a component of net position that will be consumed over future fiscal years. Liabilities indicate how much the University owes vendors, employees, and lenders. Deferred inflows represent a component of net position that will be recognized over future fiscal years. Net position measures the equity or the available funds of the University for future periods.

Net Position is displayed in three major categories:

Net investment in capital assets. This category represents the University's total investment in capital assets, net of accumulated depreciation and outstanding debt obligations related to those capital assets. If debt has been incurred but not yet expended for capital assets, such amounts are not included as a component of net investment in capital assets.

Restricted net position. This category includes net position, the use of which is restricted, either due to externally imposed constraints or because of restrictions imposed by law. They are further divided into two additional components — nonexpendable and expendable. **Nonexpendable restricted net position** includes endowment and similar type funds for which donors or other outside sources have stipulated, as a condition of the gift instrument, that the principal is to be maintained inviolate and in perpetuity and invested for the purpose of producing present and future income, which may either be expended or added to principal. **Expendable restricted net position** includes resources for which the University is legally or contractually obligated to spend resources in accordance with restrictions imposed by external third parties.

Unrestricted net position. This category includes resources that are not subject to externally imposed stipulations. Such resources are derived primarily from tuition and fees (not restricted as to use), state appropriations, sales and services of educational activities, and auxiliary enterprises. Unrestricted net position is used for transactions related to the educational and general operations of the University and may be designated for specific purposes by action of the University's management or the Board.

CONDENSED SCHEDULES OF NET POSITION
(In Thousands of Dollars)

	FY 2024	FY 2023	FY 2022 (As Restated)
ASSETS AND DEFERRED OUTFLOWS			
Current Assets	$ 136,157	$ 67,354	$ 90,151
Other Noncurrent Assets	89,645	151,431	145,898
Capital Assets, Net	520,914	487,848	465,712
Total Assets	746,716	706,633	701,761
Deferred Outflows of Resources	3,833	5,808	5,550
Total Assets and Deferred Outflows	$ 750,549	$ 712,441	$ 707,311
LIABILITIES AND DEFERRED INFLOWS			
Current Liabilities	$ 67,404	$ 62,343	$ 61,954
Noncurrent Liabilities	186,539	186,202	186,583
Total Liabilities	253,943	248,545	248,537
Deferred Inflows of Resources	5,499	10,509	22,483
Total Liabilities and Deferred Inflows	$ 259,442	$ 259,054	$ 271,020
NET POSITION			
Net Investment in Capital Assets	$ 340,532	$ 318,485	$ 314,019
Restricted, Nonexpendable	15,176	15,176	15,176
Restricted, Expendable	69,117	23,099	20,785
Unrestricted	66,282	96,627	86,311
Total Net Position	$ 491,107	$ 453,387	$ 436,291

Changes to Total Assets

Total assets of the Institution increased by $40.1 million in FY 2024. The major components of this increase are:

- The total current and noncurrent cash and cash equivalents balances increased $20.8 million, which is comprised of a $10.9 million increase for the University and a $9.9 million increase in cash at MURC. For the University, current cash and cash equivalents increased $13.0 million, due to a $12.7 million increase in cash on deposit with the state. Noncurrent cash for the University decreased $2.0 million due to expenditures from the 2020A Bond issue for construction. See note 9 for more information on bond issues.
- Investments decreased $39.6 million in total with the University's investments decreasing $30.5 million and MURC's investments decreasing $9.1 million. For both the University and MURC the decrease was primarily due to the liquidation of investment earnings.

- Total current and noncurrent accounts receivable increased $44.7 million. For the University, State appropriations receivable increased $45.4 million due to the $45 million investment in Cybersecurity from the State of West Virginia and noncurrent receivables decreased $0.8 million. Grants receivable at MURC increased $0.4 million net of eliminations.
- Loans receivable from students decreased $0.7 million primarily due to a decrease in the allowance for doubtful accounts and increased payments on outstanding accounts.
- Other current assets increased $0.6 million primarily due to an increase at the University in Supplies Inventories and Prepaid Expenses.
- Capital assets, net of depreciation, increased $33.1 million as a result of asset additions of $77.2 million, offset by disposals and depreciation totaling $44.1 million. Asset additions are discussed further in the Capital Asset and Debt Administration section.

Total assets of the Institution increased by $4.9 million in FY 2023. The major components of this increase are:

- The total current and noncurrent cash and cash equivalents balances decreased $48.7 million, which is comprised of a $46.7 million decrease for the University and a $2.1 million decrease in cash at MURC. For the University, current cash and cash equivalents decreased $26.7 million, due to a $26.7 million decrease in cash on deposit with the state. Noncurrent cash for the University decreased $19.9 million due to expenditures from the 2020A Bond issue for construction. See note 9 for more information on bond issues.
- Investments increased $6.4 million in total with the University's investments increasing $6.1 million and MURC's investments increasing $0.3 million. For both the University and MURC, the increase was primarily due to positive investment earnings in FY23 combined with a downturn in the market in FY22.
- Total current and noncurrent accounts receivable increased $6.3 million. For the University, State appropriations receivable increased $1.7 million and noncurrent receivables increased $1.2 million. Grants receivable at MURC increased $4.0 million net of eliminations.
- Loans receivable from students increased $0.5 million primarily due to a decrease in the allowance for doubtful accounts of $1.4 million offset by collections for the discontinued Perkins loan program of $0.9 million.
- Other current assets increased $0.2 million primarily due to an increase at the University in Supplies Inventories and Prepaid Expenses.
- Capital assets, net of depreciation, increased $22.1 million as a result of asset additions of $44.6 million, offset by disposals and depreciation totaling $24.4 million. Asset additions are discussed further in the Capital Asset and Debt Administration section.

Changes to Deferred Outflows of Resources

The deferred outflows of resources for the University decreased $2.0 million in FY 2024 and increased $0.3 million in FY 2023.

- Deferred outflows related to Other Post Retirement Benefits as required by GASB 75 (Note 11), decreased $1.8 million in FY 2024. This deferred outflow increased $0.4 million in FY2023.
- Deferred outflows related to bond refunding decreased $0.1 million in FY2024 and $0.1 million in FY2023. The deferred outflow on refunding occurs when new bonds are issued to refinance a previous bond issue. See Note 9 for more information on bond refunding.
- Deferred outflows related to pension as required by GASB 68 (Note 14), decreased $0.1 million in FY2024 and $0.1 million in FY 2023.

Changes to Total Liabilities

Total liabilities of the Institution increased $5.4 million in FY 2024. The major components of the increase are:

- Current and noncurrent debt on notes, bonds, finance purchases, lease obligations and the debt obligation to the Commission, increased by a total of $1.1 million, due to increased lease liabilities.
- Other Postemployment Benefits (OPEB) liability decreased $1.8 million. This liability reflects the University's portion of the State OPEB liability as determined by a statewide allocation for the Retiree Health Benefit Trust Fund (see Notes 2 and 11 for more information on OPEB). This change is enhanced further by a $4.4 million decrease in deferred inflows related to OPEB.
- Other noncurrent liabilities decreased $4.0 million due to several reductions in commitments, such as other employee benefits, BRIM escrow liability, and debt to the commission.
- Advances from federal sponsors decreased $0.4 million due to the return of funds related to the Perkins loan program.
- The slight increases in student deposits and compensated absences were offset by a decrease in accrued interest for a net increase of $0.8 million.
- Accrued liabilities decreased $0.9 million. Liabilities for MURC increased $0.2 million and liabilities for the University decreased $0.7 million.
- The net pension liability increased $0.1 million. This liability reflects the University's portion of the State Teachers Retirement System liability as a result of implementing GASB 68 in FY 2015 (Notes 2 and 14).
- Unearned revenue increased $3.2 million. Unearned revenue for the University increased $6.5 million and decreased $3.2 million for MURC.

Total liabilities of the Institution increased $0.1 million in FY 2023. The major components of the increase are:

- Current and noncurrent debt on notes, bonds, finance purchases, lease obligations and the debt obligation to the Commission, decreased by a total of $1.0 million, due to principal payments made during FY 2023.
- Accounts payable increased $5.6 million. Payables increased $3.4 million for the University and increased $2.2 million for MURC net of eliminations.
- Other Postemployment Benefits (OPEB) liability increased $1.8 million. This liability reflects the University's portion of the State OPEB liability as determined by a statewide allocation for the Retiree Health Benefit Trust Fund (see Notes 2 and 11 for more information on OPEB). This change is enhanced further by a $18.9 million decrease in deferred inflows related to OPEB.
- Other noncurrent liabilities increased $0.7 million due to an increase in the BRIM Escrow liability.
- Advances from federal sponsors decreased $0.4 million due to the return of funds related to the Perkins loan program.
- The slight increases in student deposits and accrued interest were offset by a decrease in compensated absences for a net decrease of $0.2 million.
- Accrued liabilities decreased $5.1 million. Liabilities for MURC were virtually unchanged and liabilities for the University decreased $5.1 million.
- The net pension liability increased $0.2 million. This liability reflects the University's portion of the State Teachers Retirement System liability as a result of implementing GASB 68 in FY 2015 (Notes 2 and 14).

- Unearned revenue increased $1.1 million. Unearned revenue for the University increased $0.3 million and increased $0.8 million for MURC.
- Accrued liabilities decreased $0.3 million. Liabilities for the University were virtually unchanged and liabilities for MURC decreased $0.3 million.
- The net pension liability decreased $1.2 million. This liability reflects the University's portion of the State Teachers Retirement System liability as a result of implementing GASB 68 in FY 2015 (Notes 2 and 14).
- Unearned revenue increased $1.7 million. Unearned revenue for the University decreased $1.3 million and increased $3.0 million for MURC.

Changes to Deferred Inflows of Resources

The deferred inflows of resources for the University decreased $5.0 million in FY 2024 and decreased $12.0 million in FY 2023.

- Deferred inflows related to Other Post Retirement Benefits as required by GASB 75 (Note 11), decreased $4.5 million in FY 2024 and decreased $11.1 million in FY 2023.
- The deferred inflow related to the Teachers Retirement System pension plan decreased $0.2 million in FY 2024 and increased $0.8 million in FY 2023.
- The deferred inflow of resources from Leases decreased $0.2 million in FY 2024 and decreased $0.2 million in FY 2023.

Changes to Net Position

The final section of the statement of net position reflects the net position balances. Changes to these balances from one year to the next reflect the net growth or contraction of the Institution over time with each category reflecting the varying degrees of liquidity and restrictions for which these resources are available to be used.

The net position category "Net investment in capital assets" reflects overall changes to the buildings, equipment, and other capital assets net of depreciation and net of the liabilities associated with those assets. Net investment in capital assets increased $44.3 million in FY 2024 and increased $4.5 million in FY 2023. The increase for the University was primarily due to additions.

Endowments, which are recorded as restricted nonexpendable net position, did not change in FY 2024 or FY 2023. The endowments are primarily at MURC for amounts received in connection with the "Bucks for Brains" West Virginia Research Trust fund.

Total restricted expendable net position increased $46.0 million in FY2024. The University had an increase of $44.8 million and MURC had an increase of $1.2 million related to sponsored projects. Total restricted expendable net position increased $3.2 million in FY2023. The University had an increase of $2.3 million and MURC had an increase of $0.9 million related to sponsored projects.

The unrestricted net position balance of $44.1 million represents a $52.5 million decrease from FY 2023. Unrestricted resources decreased $57.9 million for the University and $4.4 million for MURC. The FY 2023 unrestricted net position balance of $96.6 million represents a $11.0 million increase from FY 2022. Unrestricted resources increased $10.3 million for the University and $0.7 million for MURC. Changes in unrestricted net position are primarily the result of activities discussed in the next section for the statement of revenues, expenses, and changes in net position.

Statement of Revenues, Expenses, and Changes in Net Position

The purpose of the Statement of Revenues, Expenses, and Changes in Net Position is to present the revenues and expenses, both operating and nonoperating, as well as other gains and losses of the Institution.

CONDENSED STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
(In Thousands of Dollars)

	FY 2024	FY 2023	FY 2022 (As Restated)
Operating Revenues	$ 238,006	$ 217,460	$ 200,187
Operating Expenses	(340,583)	(315,586)	(306,583)
Operating Loss	(102,577)	(98,126)	(106,396)
Nonoperating Revenues	146,570	98,225	91,212
Nonoperating Expenses	(8,223)	(7,267)	(4,790)
Loss Before Other Revenues, Expenses, Gains, or Losses	35,770	(7,168)	(19,974)
Other Revenues, Expenses, Gains, or Losses	1,950	24,264	3,346
INCREASE (DECREASE) IN NET POSITION	37,720	17,096	(16,628)
Net Position - Beginning of Year	453,387	436,291	452,919
NET POSITION - END OF YEAR	$ 491,107	$ 453,387	$ 436,291

Operating Revenues

Operating revenues are received for student tuition and fees, grants and contracts, auxiliary services, and miscellaneous revenue. Operating revenues of $238.0 million in FY 2024 represents a $20.5 million increase from FY 2023. This increase is primarily the result of:

- Tuition and fee revenue, net of scholarship allowances, increased $1.6 million as compared to FY23.
- Grant and contract revenue increased $13.7 million, including a $1.3 million decrease for the University offset by a $15.0 million increase for MURC, net of eliminations. The increases were primarily due to increases in federal and private grants and contracts.
- Other operating revenue increased $0.3.
- Auxiliary enterprise revenue increased $4.9 million. Changes within the various auxiliary areas include: Housing revenues increased $2.5 million, and Athletics revenue increased $2.4 million.

Operating revenues of $217.5 million in FY 2023 represents a $17.3 million increase from FY 2022. This increase is primarily the result of:

- Tuition and fee revenue, net of scholarship allowances, increased $0.1 million as compared to FY22.
- Grant and contract revenue increased $4.7 million, including a $0.5 million decrease for the University offset by a $5.2 million increase for MURC, net of eliminations. The increases were primarily due to increases in federal, private, and local grants and contracts.
- Other operating revenue increased $7.9 million primarily due to the School of Medicine receiving $4.9 million to purchase a building and for the establishment of an addiction sciences program.
- Auxiliary enterprise revenue increased $4.8 million primarily due to increased occupancy and pricing activity. Changes within the various auxiliary areas include: Housing revenues increased $2.3 million, and Athletics revenue increased $1.5 million.

Operating Expenses

Operating expenses are for goods and services acquired to carry out the mission of the Institution. Operating expenses of $340.6 million in FY 2024 represents a $25.0 million increase over FY 2023. This increase is primarily the result of:

- Salaries and wages increased $10.4 million, including an increase in University salaries of $6.4 million and a $4.0 million increase at MURC.
- Benefits expense increased $9.3 million with a $7.3 million increase for the University and a $0.9 million increase for MURC. The University increase is primarily due to a decrease in OPEB credits and increased PEIA insurance premiums.
- Supplies and other services decreased $2.5 million with a $2.2 million decrease for the University and a $0.3 million decrease, net of eliminations, for MURC.
- Student financial aid expense increased $3.3 million, with an increase at MURC of $0.8 million and an increase of $2.5 million at the University. The University increase is due to increases in Pell Grants, Promise Scholarships, and WV Higher Education grants which are all funded scholarships. Institutionally funded scholarships decreased year over year.
- Other operating expenses increased $1.1 million.

Operating expenses of $315.6 million in FY 2023 represents a $9.0 million increase over FY 2022. This increase is primarily the result of:

- Salaries and wages increased $5.4 million, including an increase in University salaries of $1.8 million and a $3.6 million increase at MURC.
- Benefits expense increased $2.4 million with a $1.7 million increase for the University and a $0.7 million increase for MURC. The University increase is primarily due to a $2.0 million decrease in OPEB credits.
- Supplies and other services increased $11.8 million with a $6.0 million increase for the University and a $5.8 million increase, net of eliminations, for MURC.
- Student financial aid expense decreased $9.9 million, with an immaterial decrease at MURC and a decrease of $9.9 million at the University. The University decrease is due to $13.5 million decrease in HEERF grants awarded to students, offset by a $3.6 million increase in waivers and other scholarships.
- Other operating expenses decreased $1.7 million.

Nonoperating Revenues and Expenses

Revenues for which goods and services are not provided are reported as nonoperating revenues. Nonoperating revenues for FY 2024 were $146.6 million, which is an increase of $48.3 million from FY 2023 as a result of:

- Federal HEERF grant revenue decreased $1.9 million. All federal relief funding was fully expended as of December 31, 2022.
- State appropriations increased $46.4 million. This is primarily due to $45 million in funding from the State of West Virginia to support Cybersecurity building and programming.
- Income from investments increased $0.6 million in FY 2024 with a $0.1 million increase for the University and a $0.5 million increase at MURC. This increase is due to an increase in the performance of the investment portfolios.
- Payments on behalf of the University increased $0.2 million due to changes in contributions made by the State to the Teachers Retirement System and PEIA. This amount is recognized as revenue to the University as required by GASB 68 (Note 14) and GASB 75 (Note 11).
- Federal Pell grants increased $3.2 million, and gift revenue increased $0.2 million.

Nonoperating revenues for FY 2023 were $91.0 million, which is a decrease of $4.5 million from FY 2022 as a result of:

- Federal HEERF grant revenue decreased $26.3 million. All federal relief funding was fully expended as of December 31, 2022.
- State appropriations increased $12.7 million. This is primarily due to some FY 2022 appropriations received and recognized as revenue at the end of FY2021 totaling $9.9 million. General appropriations for the University also increased $3.1 million. These increases were offset by a $0.3 million decrease in the amount of the indirect appropriation received from University Physicians & Surgeons.
- Income from investments increased $21.2 million in FY 2023 with a $13.3 million increase for the University and a $7.9 million increase at MURC. This increase is due to an increase in the performance of the investment portfolios.
- Payments on behalf of the University increased $1.2 million due to changes in contributions made by the State to the Teachers Retirement System and PEIA. This amount is recognized as revenue to the University as required by GASB 68 (Note 14) and GASB 75 (Note 11).
- Federal Pell grants increased $0.1 million, and gift revenue increased $0.5 million.

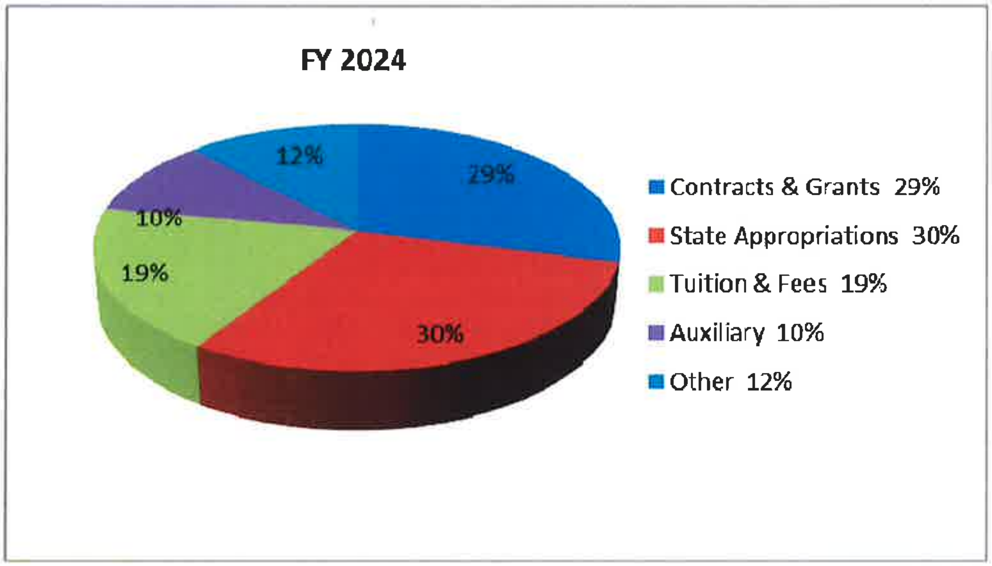
Nonoperating expenses for FY 2024 were $8.2 million, which is an increase of $1.0 million from FY 2023 as a result of an increase of $0.6 million in other nonoperating expenses combined with an increase in interest on indebtedness of $0.4 million.

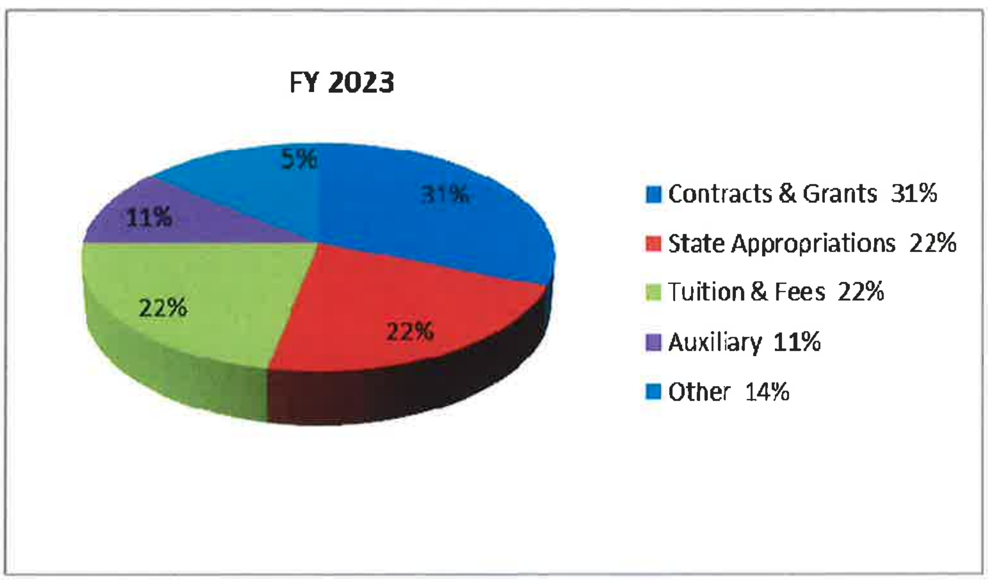
Nonoperating expenses for FY 2023 were $7.3 million, which is an increase of $2.8 million from FY 2022 as a result of an increase of $2.6 million in other nonoperating expenses combined with an increase in interest on indebtedness of $0.2 million.

Total operating and nonoperating revenue for the Institution was $384.6 million in FY 2024 as compared to $315.7 million in FY 2023. Revenues as a percentage for FY 2024 and 2023 are shown on Graph A.

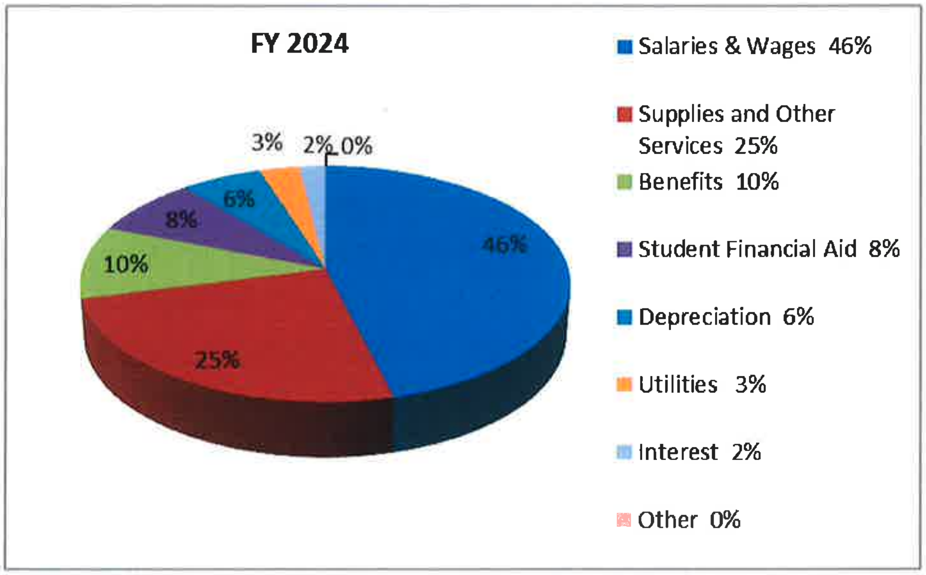
Total operating and nonoperating expense for the Institution was $348.8 million in FY 2024 as compared to $321.6 million in FY 2023. Expenses as a percentage for FY 2024 and 2023 are shown by object of expenditure in Graph B and by functional classification in Graph C.

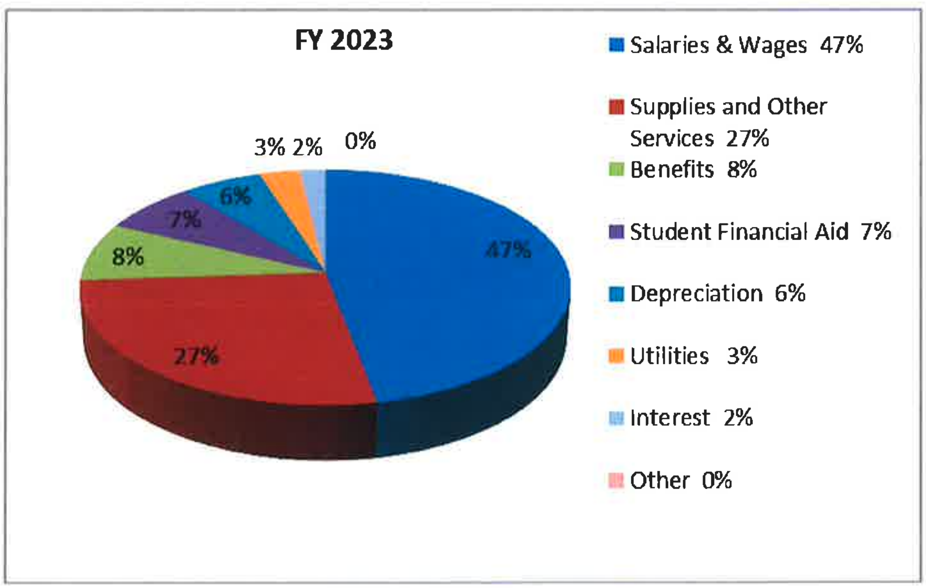
Total Operating and Nonoperating Revenues
(Graph A)



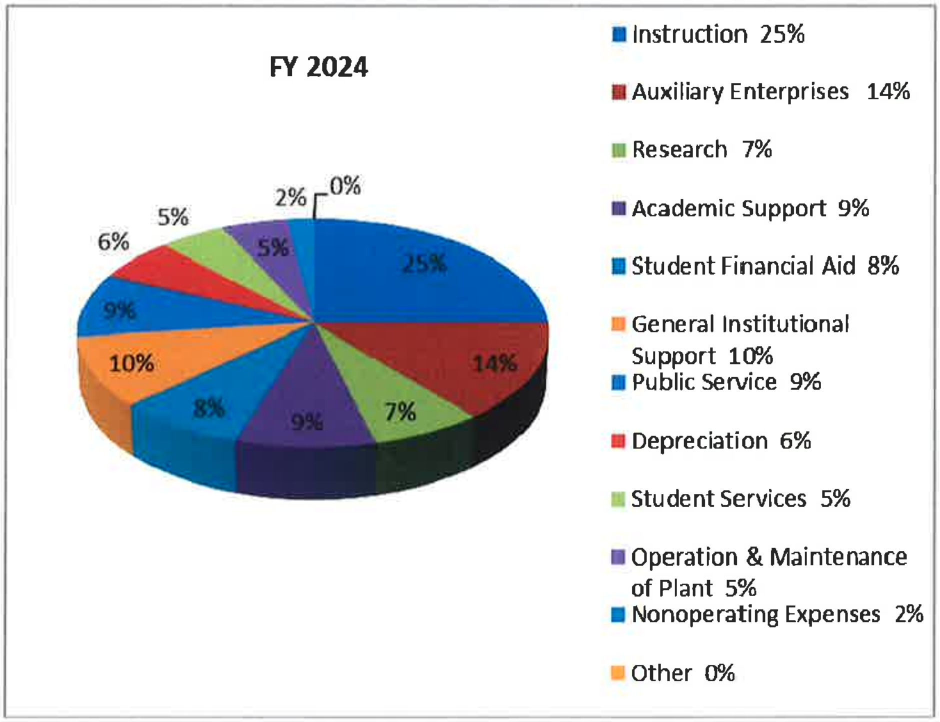


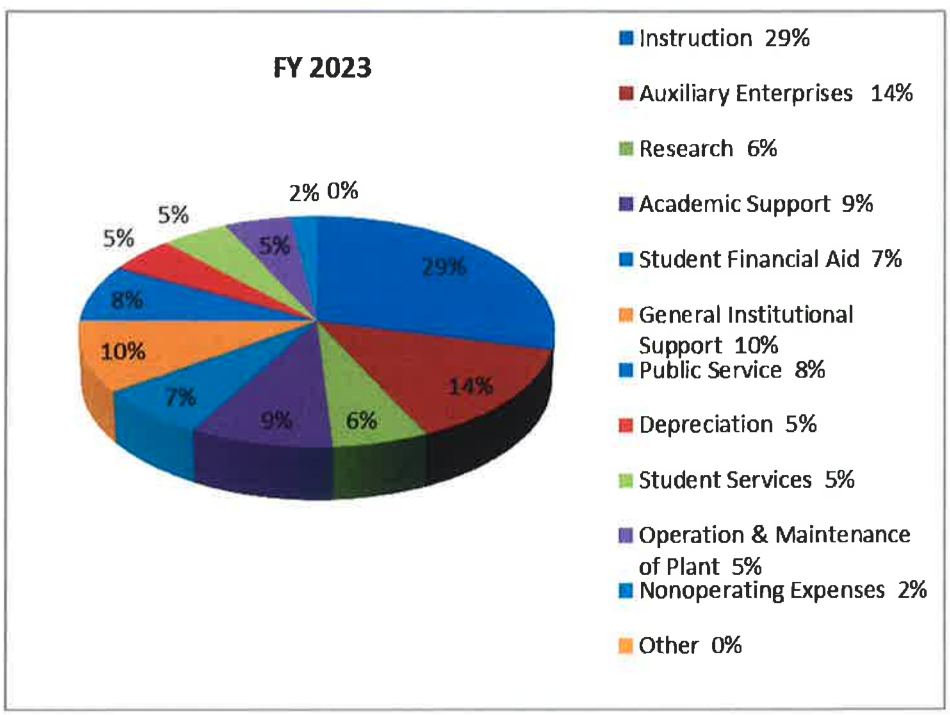
Total Operating and Nonoperating Expenses
(Graph B)





Total Operating and Nonoperating Expenses
By Function (Graph C)





Income before other Revenues, Expenses, Gains, or Losses

The total of both operating and nonoperating revenues and expenses is reflected in the income before other revenues, expenses and other items. In FY 2024, there was an increase of $42.9 million for the institution. Of this total, the University had an increase of $33.0 million while MURC had an increase of $8.7 million.

Changes to Net Position

The increase in net position of $20.6 million, is $13.1 million less than the net increase in FY 2023. The net position increase for FY 2024 includes capital grants and gifts of $1.9 million. The net position increase for FY 2023 includes capital grants and gifts of $24.3 million.

Statement of Cash Flows

The statement of cash flows provides information about the cash receipts, cash payments, and net change in cash resulting from the operating, investing, and financing activities (capital and noncapital) of the University during the year. This statement helps users assess the University's ability to generate net cash flows, its ability to meet obligations as they come due, and its need for external financing.

CONDENSED SCHEDULES OF CASH FLOWS
(In Thousands of Dollars)

	FY 2024	FY 2023	FY 2022 (As Restated)
CASH FLOWS PROVIDED (USED) BY			
Operating Activities	$ (85,688)	$ (95,630)	$ (98,346)
Noncapital Financing Activities	91,829	87,549	112,620
Capital and Related Financing Activities	(36,244)	(44,886)	(25,268)
Investing Activities	52,992	24,202	3,221
NET CHANGE IN CURRENT CASH	22,889	(28,765)	(7,773)
Current Cash - Beginning of Year	30,143	58,908	66,681
CURRENT CASH - END OF YEAR	$ 53,032	$ 30,143	$ 58,908

The statement of cash flows is divided into five sections:

- Cash flows from operating activities show the net cash used by the operating activities of the University.
- Cash flows from noncapital financing activities reflect the cash received and paid for nonoperating, noninvesting, and noncapital financing purposes. State appropriations are the primary source of cash in this section.
- Cash flows from capital financing activities include cash used for the acquisition and construction of capital and related items.
- Cash flows from investing activities show the purchases, proceeds, and interest received from investing activities.
- Reconciliation of operating loss to net cash used in operating activities provides a schedule that reconciles the accrual-based operating loss and net cash used in operating activities.

Capital Asset and Debt Administration

Projects completed in FY 24 include: roof replacements for Fine Arts, Prichard Hall, and the Public Safety building; the south roof of the Henderson Center; demolition of Marshall Plaza; renovations to Starbucks in the Memorial Student Center; the Horizontal Mine Shaft; the Smith Hall cooling tower replacement; and facility investments related to the aviation program at the Tri-State Airport.

The Commission assesses each public institution of higher education for funds to meet the payment of debt service on various revenue bonds that were issued for the financing of academic and other facilities of the State's universities and colleges, including certain facilities of the University. The bonds remain as a capital obligation of the Commission; however, $2.2 million is reported as debt service assessment payable to the Commission by the University.

In April 2020 there were two new bond series issued, the 2020A series and the 2020B series. These bond issues refund the 2010 series and the 2011 series bonds described below, as well as providing additional funds to construct a new building for the Lewis College of Business and other capital improvements.

At June 30, 2019 the University had two bonds outstanding, the Series 2010 Bonds that were issued to refund a previous bond issue and the Series 2011 Bonds that were used for the construction of new facilities including the Applied Engineering Complex, a multi-floor parking structure, an indoor athletic complex and a soccer complex, as well as land acquisition and renovation projects. See Note 9 for more information on Bonds.

Economic Outlook

In January 2022, Marshall University welcomed its 38th president, Brad D. Smith. As a proud West Virginian with a passion for leadership and philanthropy, Brad D. Smith is focused on helping facilitate change by developing, supporting and investing in people. His devotion to giving back to his home state runs deep, and he is committed to transforming student affordability and accessibility in a region where many communities have been disproportionately affected by technological and economic change.

Presently, Marshall University's financial position continues to remain closely intertwined with that of the State of West Virginia. Marshall University continues to identify and implement revenue-enhancing and cost-saving measures designed to significantly reduce this dependency. Although FY2024 realized some recovery of State revenues, The University continues to be at risk for reductions in State appropriations if broader revenue stabilization is not maintained. The University has withstood cuts to state appropriations of approximately 13% from FY2013 to FY2020.

In 2022, the West Virginia Higher Education Policy Commission, in collaboration with the West Virginia Legislature as well as other state colleges and universities, approved a new rule for the distribution of state appropriations to higher education institutions. This outcomes-based funding model will allocate state resources based on defined metrics centered around student success and innovation.

Although confident this new outcomes-based funding model will optimize allocation activities and economic development, the University continues to mitigate uncertainty by being proactive with its strategic fiscal planning and budgeting processes to lower its dependency on the State. Student affordability remains a crucial consideration in the strategic rebalancing process that has been initiated.

Marshall University continues to focus on cost controls, value creation, organizational structure-function efficiencies, judicious spending, utility conservation measures, targeted improvements to the physical plant, growth in extramural grant funding, strategic expansion of student enrollment and diversified revenue enhancements. Key components of the long-range plan include moving to an incentive budget model, multi-year pro forma development, comprehensive academic and services portfolio reviews to identify and eliminate hidden unnecessary costs and establish key performance indicators to allow greater performance accountability.

To better prepare the institution to continue to achieve its mission and serve the campus community, Marshall University is making strategic investments in key technological infrastructure and technology-enhanced classroom space. These investments will allow the institution to be more responsive to change and provide flexible instructional formats to students.

Enrollment Growth Plan: Marshall University has launched a series of initiatives to increase full-time undergraduate enrollment. The primary objective is to maximize and manage enrollment growth by taking full advantage of existing institutional capacities in terms of instructional space, faculty, and support staff. The targeted enrollment growth will be achieved through a combination of annual increases in the size of the freshmen class with greater nonresident and international student enrollment, greater leveraging of institutional financial aid, increasing the number of transfer, on-line, distance and adult students, and improved retention rates across all levels.

Future Direction: The University's Board of Governors approved President Smith's Strategic Vision which includes actions to strengthen the University's foundation by optimizing current performance while building a stronger future by transforming to adopt best practices occurring in higher education and becoming the demonstration project for others to follow. The University has defined a strategic roadmap to future prosperity and has named that strategy "Marshall for All...Marshall Forever." Marshall for All...Marshall Forever begins with the University Vision to inspire learning and creativity that ignites the mind, nurtures the spirit, and fulfills the promise for a better future. The strategy is brought to life through the focus and execution of five student-first priorities:

- **Increase Access** – Target currently underserved populations including adults, out-of-sate students, and certificate seekers.
- **Ensure Affordability** – Lower the debt burden for students by minimizing tuition increases and preventing student loan debt.
- **Grow Support Programs** – Grow the support network the will assist students with program selection and develop personalized pathways that will lead to increased retention and completion.
- **Deliver on Demand** – Develop flexible ways to learn across all programs to serve diverse populations, with best-in-class faculty, development and support.

- **Enable Lifetime Achievement** – Prepare students for strong jobs aligned with employer demand, grow programs that meet student interests and industry needs.

In 2018, Marshall University was classified as an "R2" research institution by the Carnegie Classification of Institutions of Higher Education, which places Marshall University among the top six percent of college and universities in the nation and is the second-highest classification an institution can receive from the organization. The University has experienced significant growth in research activity and opportunity in recent years. Continued growth in terms of research funding and opportunity remains a top priority for the University going forward.

In addition to the existing undergraduate, graduate and professional degree program offerings, Marshall University is making substantial progress towards additional programs in prevailing areas including Aviation, Cybersecurity, Engineering, Health Professions and Business.

Despite the unprecedented uncertainties surrounding higher education, Marshall University approaches these challenges as an opportunity to realign spending and processes with the University's strategic mission and vision. For example, the University's academic leadership has initiated a comprehensive review of course and section offerings to ensure the efficient use of resources. Additionally, the University is reviewing graduate and other programs for viability and sustainability.

This is a pivotal time for Marshall University. Although these are unpredictable economic times and there are stern challenges ahead, the University continues to successfully sustain its commitment to providing distinctive learning experiences and outcomes valued by those we serve at an affordable cost. The remarkable progress that has been achieved at Marshall over the last decade has been enhancing to its academic reputation and the University is increasingly gaining recognition as a high-value institution and a leading public higher education innovator not only in West Virginia but across the nation and around the globe.

Requests for information may be directed to the Chief Financial Officer, One John Marshall Drive, Huntington, West Virginia 25755.

MARSHALL UNIVERSITY
STATEMENTS OF NET POSITION – PRIMARY INSTITUTION
JUNE 30, 2024 AND 2023

	2024	2023
ASSETS AND DEFERRED OUTFLOWS		
CURRENT ASSETS		
Cash and Cash Equivalents	$ 53,032,357	$ 30,142,832
Receivables, Net	80,786,392	35,330,338
Loans Receivable	555,747	718,270
Inventories	596,380	600,804
Other Current Assets	1,186,283	561,945
Total Current Assets	136,157,159	67,354,189
NONCURRENT ASSETS		
Cash and Cash Equivalents	2,967,042	5,016,489
Investments	69,438,665	109,023,304
Accounts Receivable	11,620,512	12,417,807
Loans Receivable, Net of Allowance of $867,564 in 2024 and $922,953 in 2023	2,449,073	2,968,234
Other Postemployment Benefits Asset	2,446,237	-
Other Noncurrent Assets	722,608	21,954,902
Capital Assets, Net	520,914,369	487,848,001
Total Noncurrent Assets	610,558,506	639,228,737
Total Assets	746,715,665	706,582,926
DEFERRED OUTFLOWS OF RESOURCES		
Loss on Refunding	2,601,739	2,730,307
Related to Pensions	257,945	334,874
Related to OPEB	973,263	2,742,426
Total Deferred Outflows of Resources	3,832,947	5,807,607
Total Assets and Deferred Outflows	$ 750,548,612	$ 712,390,533

See accompanying Notes to Financial Statements.

MARSHALL UNIVERSITY
STATEMENTS OF NET POSITION – PRIMARY INSTITUTION (CONTINUED)
JUNE 30, 2024 AND 2023

	2024	2023
LIABILITIES, DEFERRED INFLOWS, AND NET POSITION		
CURRENT LIABILITIES		
Accounts Payable	$ 9,962,400	$ 10,904,003
Accrued Liabilities	13,376,433	12,426,980
Accrued Interest	576,690	597,286
Unearned Revenue	22,201,139	18,763,774
Deposits	936,567	903,241
Notes, Lease Obligation, and Bonds Payable, Current Portion	7,387,162	6,637,853
Compensated Absences	11,812,048	11,008,368
Debt Obligations to the Commission, Current Portion	1,151,857	1,101,427
Total Current Liabilities	67,404,296	62,342,932
NONCURRENT LIABILITIES		
Notes, Lease Obligation, and Bonds Payable, Net of Current Portion	167,813,845	163,390,087
Advances from Federal Sponsors	2,894,358	3,270,255
Unearned Revenue	2,031,034	2,181,226
Other Noncurrent Liabilities	11,581,821	12,017,526
Other Postemployment Benefits Liability	-	1,849,250
Net Pension Liability	1,042,641	1,166,431
Debt Obligations to the Commission, Net of Current Portion	1,175,045	2,326,902
Total Noncurrent Liabilities	186,538,744	186,201,677
Total Liabilities	253,943,040	248,544,609
DEFERRED INFLOWS OF RESOURCES		
Related to Private-Public Partnerships	692,499	722,608
Related to OPEB	4,006,544	8,477,137
Related to Pensions	351,862	564,986
Related to Leases	447,794	694,522
Total Deferred Inflows of Resources	5,498,699	10,459,253
Total Liabilities and Deferred Inflows	259,441,739	259,003,862
NET POSITION		
Net Investment in Capital Assets	340,532,299	318,484,480
Restricted for:		
Nonexpendable	15,176,000	15,176,000
Expendable:		
OPEB	2,446,237	-
Scholarships	2,071,014	255,805
Sponsored Projects	20,748,596	20,897,404
Loans	1,922,481	1,945,741
Debt Service	41,928,672	-
Total Restricted Expendable	69,117,000	23,098,950
Unrestricted	66,281,574	96,627,241
Total Net Position	491,106,873	453,386,671
Total Liabilities, Deferred Inflows, and Net Position	$ 750,548,612	$ 712,390,533

See accompanying Notes to Financial Statements.

MARSHALL UNIVERSITY
STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION – PRIMARY INSTITUTION
YEARS ENDED JUNE 30, 2024 AND 2023

	2024	2023
OPERATING REVENUES		
Student Tuition and Fees, Net of Scholarship Allowance of $44,235,449 in 2024 and $41,992,384 in 2023	$ 72,286,445	$ 70,709,957
Contracts and Grants:		
Federal	53,841,275	41,779,820
State	34,448,038	29,440,688
Local	931,455	956,712
Private	20,981,528	24,298,421
Interest on Loans Receivable	104,418	116,636
Sales and Services of Educational Activities	425,730	249,384
Auxiliary Enterprise Revenue, Net of Scholarship Allowance of $7,111,561 in 2024 and $6,750,952 in 2023	38,530,813	33,607,348
Other Operating Revenues	16,456,493	16,300,632
Total Operating Revenues	238,006,195	217,459,598
OPERATING EXPENSES		
Salaries and Wages	159,747,236	149,301,897
Benefits	34,460,340	26,239,859
Supplies and Other Services	86,088,375	88,544,824
Utilities	11,137,263	10,443,580
Student Financial Aid, Scholarships, and Fellowships	27,694,453	23,313,181
Depreciation and Amortization	21,252,208	18,600,192
Other Operating Expenses	202,985	(857,373)
Total Operating Expenses	340,582,860	315,586,160
OPERATING LOSS	(102,576,665)	(98,126,562)
NONOPERATING REVENUES (EXPENSES)		
State Appropriations	115,796,389	69,420,935
State Lottery Appropriations	621,228	609,019
Payments on Behalf of the University	(1,999,099)	(1,756,521)
Federal Pell Grants	18,965,063	15,746,352
Federal CARES Grants	-	1,867,102
Gifts	1,803,583	1,616,600
Investment Income	11,382,979	10,721,771
Interest on Indebtedness	(7,265,455)	(6,881,514)
Fees Assessed by the Commission for Debt Service	(284,712)	(332,392)
Other Nonoperating Revenues (Expenses), Net	(673,302)	(53,356)
Net Nonoperating Revenues	138,346,674	90,957,996
INCOME (LOSS) BEFORE OTHER REVENUES, EXPENSES, GAINS, OR LOSSES	35,770,009	(7,168,566)
CAPITAL GRANTS AND GIFTS	1,950,193	24,264,257
INCREASE IN NET POSITION	37,720,202	17,095,691
Net Position - Beginning of Year	453,386,671	436,290,980
NET POSITION - END OF YEAR	$ 491,106,873	$ 453,386,671

See accompanying Notes to Financial Statements.

MARSHALL UNIVERSITY
STATEMENTS OF CASH FLOWS – PRIMARY INSTITUTION
YEARS ENDED JUNE 30, 2024 AND 2023

	2024	2023
CASH FLOWS FROM OPERATING ACTIVITIES		
Student Tuition and Fees	$ 72,268,396	$ 68,809,000
Contracts and Grants	117,179,630	96,196,816
Payments to and on Behalf of Employees	(202,256,016)	(191,842,271)
Payments to Suppliers	(89,364,383)	(88,057,250)
Payments to Utilities	(11,137,263)	(10,443,421)
Payments for Scholarships and Fellowships	(26,753,006)	(23,312,431)
Loans Issued	(137,689)	(253,799)
Collection of Loans	629,442	611,632
Sales and Service of Educational Activities	1,680,511	249,384
Auxiliary Enterprise Charges	37,730,635	33,734,738
Program Income	-	1,297,854
Student Loan and Provident Receipts	33,347,463	31,270,903
Student Loan and Provident Payments	(33,343,018)	(31,242,582)
William D. Ford Direct Lending Receipts	73,301,477	75,185,480
William D. Ford Direct Lending Payments	(73,301,477)	(75,185,484)
Other Receipts, Net	14,467,037	17,351,912
Net Cash Used by Operating Activities	(85,688,261)	(95,629,519)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
State Appropriations	71,059,867	68,317,896
Federal Pell Grants	18,965,063	15,746,352
Federal Cares Grants	-	1,867,102
Gift Receipts	1,803,583	1,616,600
Net Cash Provided by Noncapital Financing Activities	91,828,513	87,547,950
CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES		
Capital Grants and Gifts Received	150,193	17,692,929
Purchases of Capital Assets	(20,896,840)	(50,662,545)
Interest Paid on Notes Payable	(17,825)	(26,426)
Payments on Note Payable	(163,003)	(161,018)
Principal Paid on Bonds, Leases, and SBITAs	(6,796,579)	(3,646,702)
Interest Paid on Bonds, Leases, and SBITAs	(7,183,868)	(6,744,084)
Proceeds from Sale of Capital Assets	50,086	36,603
Principal Payment on Debt Obligation Due to the Commission	(1,101,427)	(1,041,906)
Fees Assessed by the Commission	(284,712)	(332,392)
Net Cash Used by Capital Financing Activities	(36,243,975)	(44,885,541)
CASH FLOWS FROM INVESTING ACTIVITIES		
Deposits to Noncurrent Cash and Cash Equivalents	(3,238,283)	(1,957,981)
Withdrawals from Noncurrent Cash and Cash Equivalents	5,287,730	21,845,094
Purchases of Investments	(23,441,451)	(15,890,524)
Sales/Maturities of Investments	72,438,130	17,878,068
Investment Income	1,947,122	2,327,033
Net Cash Provided by Investing Activities	52,993,248	24,201,690
INCREASE (DECREASE) IN CURRENT CASH AND CASH EQUIVALENTS	22,889,525	(28,765,420)
Current Cash and Cash Equivalents - Beginning of Year	30,142,832	58,908,252
CURRENT CASH AND CASH EQUIVALENTS - END OF YEAR	$ 53,032,357	$ 30,142,832

See accompanying Notes to Financial Statements.

MARSHALL UNIVERSITY
STATEMENTS OF CASH FLOWS – PRIMARY INSTITUTION (CONTINUED)
YEARS ENDED JUNE 30, 2024 AND 2023

	2024	2023
RECONCILIATION OF NET OPERATING LOSS TO NET CASH USED BY OPERATING ACTIVITIES		
Operating Loss	$ (102,576,665)	$ (96,126,562)
Adjustments to Reconcile Operating Loss to Net Cash Used by Operating Activities:		
Depreciation and Amortization Expense	21,252,208	18,600,192
Expenses Paid on Behalf of the University	(1,999,099)	(1,756,521)
Changes in Assets, Deferred Outflows, Liabilities, and Deferred Inflows:		
Accounts Receivable, Net	(2,341,651)	(17,718,623)
Loans Receivable, Net	681,684	(471,222)
Other Assets	56,810	(269,479)
Inventories	4,424	(16,784)
Accounts Payable	(618,555)	2,307,164
Accrued Liabilities	573,287	(5,064,619)
Other Postemployment Benefits Related	(4,295,487)	2,395,995
Pension Related	(123,790)	247,976
Compensated Absences	803,680	(291,956)
Unearned Revenue	3,237,464	2,960,194
Advances from Federal Sponsors	(375,897)	(436,643)
Deposits Held for Others	33,326	11,369
Net Cash Used by Operating Activities	$ (85,688,261)	$ (95,629,519)
SUPPLEMENTAL DISCLOSURES OF NONCASH TRANSACTIONS		
Loss on Disposal of Assets	$ (677,838)	$ 53,621
Property Additions in Accounts Payable	$ 636,759	$ 1,212,230
Expenses Paid on Behalf of the University	$ (1,999,099)	$ (1,756,521)
Acquisition of Right-of-Use Assets Under Lease Arrangements	$ 8,905,533	$ 2,675,343
Inkind Capital Contribution	$ 1,803,583	$ -

See accompanying Notes to Financial Statements.

MARSHALL UNIVERSITY
THE MARSHALL UNIVERSITY FOUNDATION, INC.
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION – COMPONENT UNIT
JUNE 30, 2024 AND 2023

	2024	2023
ASSETS		
Cash and Cash Equivalents	$ 35,945,204	$ 41,526,318
Unconditional Promises to Give, Less Allowance for Uncollectible Promises of $83,531 and $4,412,110 in 2024 and 2023, Respectively	18,661,733	21,512,283
Other Receivables	1,129,578	744,231
Prepaids	59,290	30,449
Investments	268,223,605	282,805,357
Cash Surrender Value - Life Insurance, Net of Policy Loans	708,393	688,121
Property and Equipment, Net	8,617,144	29,343,632
Net Investment in Lease Receivable	11,574,003	-
Other Assets	16,525	16,525
Contributions Receivable from Remainder Trusts	94,912	430,825
Beneficial Interest in Perpetual Trust	11,079,836	10,168,393
Collections	1,494,273	1,494,273
Total Assets	$ 357,604,496	$ 388,760,407
LIABILITIES AND NET ASSETS		
LIABILITIES		
Accounts Payable	$ 1,205,554	$ 2,060,913
Accrued Vacation, Wages, and Deferred Compensation	648,499	323,630
Accrued interest payable	258,315	
Refundable Advances	11,234	3,142
Annuity Payment Liability	387,911	424,043
Notes Payable	12,478,134	
Funds Held in Custody for Others	48,401,515	78,589,601
Total Liabilities	63,391,162	81,401,329
NET ASSETS		
Without Donor Restrictions	22,728,898	21,184,912
With Donor Restrictions	271,484,436	286,174,166
Total Net Assets	294,213,334	307,359,078
Total Liabilities and Net Assets	$ 357,604,496	$ 388,760,407

See accompanying Notes to Financial Statements.

MARSHALL UNIVERSITY
THE MARSHALL UNIVERSITY FOUNDATION, INC.
CONSOLIDATED STATEMENT OF ACTIVITIES - COMPONENT UNIT
YEAR ENDED JUNE 30, 2023

	2024		
	Without Donor Restrictions	With Donor Restrictions	Total
PUBLIC SUPPORT, REVENUES, AND RECLASSIFICATIONS			
Gifts and Contributions of Cash and Other Financial Assets	$ 305,046	$ 16,585,754	$ 16,890,800
Gifts and Contributions of Nonfinancial Assets	-	14,993	14,993
Investment Income	869,911	2,924,244	3,794,155
Other	610,534	533,407	1,143,941
Net Assets Released from Restrictions:			
Satisfaction of Program Restrictions	45,116,395	(45,116,395)	-
Total Public Support, Revenues, and Reclassifications	46,901,886	(25,057,997)	21,843,889
EXPENSES			
Program Services:			
Academic Assistance	38,846,893	-	38,846,893
Student Assistance	6,648,643	-	6,648,643
Total Program Services	45,495,536	-	45,495,536
Supporting Services:			
Management and General	2,182,950	-	2,182,950
Fundraising	2,035,028	-	2,035,028
Total Supporting Services	4,217,978	-	4,217,978
Total Expenses	49,713,514	-	49,713,514
CHANGE IN NET ASSETS BEFORE OTHER INCOME (LOSS)	(2,811,628)	(25,057,997)	(27,869,625)
OTHER INCOME (LOSS)			
Unrealized Gain (Loss) on Investments	1,164,123	13,559,758	14,723,881
CHANGE IN NET ASSETS	(1,647,505)	(11,498,239)	(13,145,744)
NET ASSETS - BEGINNING OF YEAR	21,184,912	286,174,166	307,359,078
Transfers	3,191,491	(3,191,491)	-
NET ASSETS - END OF YEAR	$ 22,728,898	$ 271,484,436	$ 294,213,334

See accompanying Notes to Financial Statements.

MARSHALL UNIVERSITY
THE MARSHALL UNIVERSITY FOUNDATION, INC.
CONSOLIDATED STATEMENT OF ACTIVITIES - COMPONENT UNIT
YEAR ENDED JUNE 30, 2023

	2023		
	Without Donor Restrictions	With Donor Restrictions	Total
PUBLIC SUPPORT, REVENUES, AND RECLASSIFICATIONS			
Gifts and Contributions of Cash and Other Financial Assets	$ 1,667,561	$ 37,478,692	$ 39,146,253
Gifts and Contributions of Nonfinancial Assets	-	7,145	7,145
Investment Income	699,423	4,602,083	5,301,506
Other	557,140	1,435,160	1,992,300
Net Assets Released from Restrictions:			
Satisfaction of Program Restrictions	12,272,127	(12,272,127)	-
Total Public Support, Revenues, and Reclassifications	15,196,251	31,250,953	46,447,204
EXPENSES			
Program Services:			
Academic Assistance	6,349,333	-	6,349,333
Student Assistance	5,991,739	-	5,991,739
Total Program Services	12,341,072	-	12,341,072
Supporting Services:			
Management and General	2,294,724	-	2,294,724
Fundraising	2,068,643	-	2,068,643
Total Supporting Services	4,363,367	-	4,363,367
Total Expenses	16,704,439	-	16,704,439
CHANGE IN NET ASSETS BEFORE OTHER INCOME (LOSS)	(1,508,188)	31,250,953	29,742,765
OTHER INCOME (LOSS)			
Unrealized Gain (Loss) on Investments	477,604	6,582,064	7,059,668
CHANGE IN NET ASSETS	(1,030,584)	37,833,017	36,802,433
NET ASSETS - BEGINNING OF YEAR	18,856,252	251,700,393	270,556,645
Transfers	3,359,244	(3,359,244)	-
NET ASSETS - END OF YEAR	$ 21,184,912	$ 286,174,166	$ 307,359,078

See accompanying Notes to Financial Statements.

MARSHALL UNIVERSITY
PROVIDENT GROUP – MARSHALL PROPERTIES L.L.C.
BALANCE SHEETS – COMPONENT UNIT
JUNE 30, 2024 AND 2023

	2024	2023
ASSETS		
CURRENT ASSETS		
Cash and Cash Equivalents	$ 1,423,306	$ 1,278,682
Assets Held by Trustee, Current Portion	4,458,250	2,970,484
Accounts Receivable, Net of Allowance, 2024 - $134,000 and 2023 - $101,000	238,268	252,785
Prepaid Insurance and Other Current Assets	124,038	142,057
Total Current Assets	6,243,862	4,644,008
Assets Held by Trustee, Net of Current Portion	760,419	3,465,897
PROPERTY AND EQUIPMENT		
Buildings and Improvements	77,628,519	77,641,675
Equipment and Furniture	7,924,641	7,903,520
Construction in Progress	73,676	110,978
Subtotal	85,626,836	85,656,173
Less: Accumulated Depreciation	44,429,568	41,446,385
Total Property and Equipment	41,197,268	44,209,788
Total Assets	$ 48,201,549	$ 52,319,693
LIABILITIES AND MEMBER'S DEFICIT		
CURRENT LIABILITIES		
Revenue Bonds Payable, Current Portion	$ 1,821,000	$ 238,000
Accounts Payable	363,622	879,503
Accrued Interest	1,726,309	211,505
Interest Rate Swap Agreement, Current Portion	-	2,688,238
Accrued Expenses and Other Current Liabilities	975,325	1,370,152
Total Current Liabilities	4,886,256	5,387,398
LONG-TERM LIABILITIES		
Revenue Bonds Payable, Net of Current Portion	79,655,119	81,766,046
Deferred Interest - Subordinate Bonds Payable	3,903,127	3,247,927
Accrued Expenses and Other Long-Term Liabilities	76,382	491,437
Total Long-Term Liabilities	83,634,628	85,505,410
Total Liabilities	88,520,884	90,892,808
MEMBER'S DEFICIT	(40,319,338)	(38,573,115)
Total Liabilities and Member's Equity	$ 48,201,546	$ 52,319,693

See accompanying Notes to Financial Statements.

MARSHALL UNIVERSITY
PROVIDENT GROUP – MARSHALL PROPERTIES L.L.C.
STATEMENTS OF OPERATIONS AND MEMBER'S DEFICIT – COMPONENT UNIT
YEARS ENDED JUNE 30, 2024 AND 2023

	2024	2023
OPERATING REVENUES		
Rental Revenue	$ 5,143,673	$ 5,161,696
Membership Fees	5,615,087	4,972,391
Other Revenue	68,331	78,612
Total Operating Revenues	10,827,091	10,212,699
OPERATING EXPENSES		
Administration and General	2,817,532	3,801,860
Plant Operations and Maintenance	1,566,234	1,578,401
Marketing	21,179	24,548
Management Fees	759,648	740,972
Bad Debts	95,322	54,248
Total Operating Expenses	5,259,915	6,200,029
OPERATING INCOME	5,567,176	4,012,670
OTHER INCOME (EXPENSE)		
Interest Income	180,125	91,749
Interest Expense - Subordinate Management Fees	(1,907)	(7,176)
Interest Expense - Senior Bonds Payable	(3,300,891)	(2,714,961)
Interest Expense - Subordinate Bonds Payable	(655,200)	(655,200)
Interest Expense - Amortization of Debt Related Items	(145,522)	(58,391)
Unrealized Gain (Loss) on Interest Rate Swap Agreement	485,238	3,937,019
Depreciation	(3,178,793)	(3,130,353)
Loss on extinguishment of debt	(598,291)	-
Gain (Loss) on Disposal of Fixed Assets	(98,155)	(157,190)
Total Other Income (Expense)	(7,313,396)	(2,694,503)
NET INCOME (LOSS)	$ (1,746,220)	$ 1,318,167

MEMBER'S DEFICIT - JUNE 30, 2022	$ (39,891,282)
Net Income	1,318,167
MEMBER'S DEFICIT - JUNE 30, 2023	(38,573,115)
Net Loss	(1,746,220)
MEMBER'S DEFICIT - JUNE 30, 2024	$ (40,319,335)

See accompanying Notes to Financial Statements.

MARSHALL UNIVERSITY
BIG GREEN SCHOLARSHIP FOUNDATION, INC.
STATEMENTS OF FINANCIAL POSITION – COMPONENT UNIT
JUNE 30, 2024 AND 2023

	2024	2023
ASSETS		
CURRENT ASSETS		
Cash	$ 3,747,529	$ 4,984,815
Accounts Receivable	56,201	46,513
Unconditional Pledges (Net of Allowance for Uncollectible Pledges)	11,012,640	10,163,925
Prepaid Expenses	14,555	235,657
Total Current Assets	14,830,925	15,430,910
FIXED ASSETS		
Right-of-Use Asset Office Space	188,473	262,476
Vehicles	124,484	124,484
Less: Accumulated Depreciation	(78,504)	(59,301)
Net Fixed Assets	234,453	327,659
OTHER ASSETS		
Security Deposit	2,039	2,039
Beneficial Interest in Charitable Remainder Trust, With Donor Restrictions	669,496	638,629
Endowment Investments:		
Without Donor Restrictions	157,633	139,154
With Donor Restrictions	12,572,003	11,401,386
Cash Value Life Insurance	60,980	59,432
Total Other Assets	13,462,151	12,240,640
Total Assets	$ 28,527,529	$ 27,999,209
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accrued Expenses	$ 109,950	$ 30,807
Accounts Payable	259,470	242,609
Current Portion of Operating Lease Liability	77,868	74,005
Current Portion of Long-Term Debt	257,975	224,596
Total Current Liabilities	705,263	572,017
NONCURRENT LIABILITIES		
Operating Lease Liability	110,605	188,471
Note Payable	3,537,421	3,815,404
Total Liabilities	4,353,289	4,575,892
NET ASSETS		
Without Donor Restrictions	3,339,709	3,630,230
With Donor Restrictions	20,834,531	19,793,087
Total Net Assets	24,174,240	23,423,317
Total Liabilities and Net Assets	$ 28,527,529	$ 27,999,209

See accompanying Notes to Financial Statements.

MARSHALL UNIVERSITY
BIG GREEN SCHOLARSHIP FOUNDATION, INC.
STATEMENTS OF ACTIVITIES – COMPONENT UNIT (CONTINUED)
YEARS ENDED JUNE 30, 2024 AND 2023

	2024	2023
NET ASSETS WITHOUT DONOR RESTRICTIONS		
Revenues and Gains:		
Contributions	$ 3,846,568	$ 4,075,449
Special Events	647,208	757,036
Investment Return, Net	428,710	323,431
Other Income	478,092	159,299
In-Kind Contributions	394,395	458,637
Appalachian League Income, net	5,206	-
Total Revenue and Gains Without Donor Restrictions	5,800,179	5,773,852
Expenses:		
Management and General Expenses:		
Salaries and Benefits	471,456	177,732
Special Events	454,104	683,326
Travel and Entertainment	162,923	203,416
Promotions	435,859	437,905
Public Relations	15,674	39,400
Printing and Graphics	72,769	63,860
Office Expenses	60,149	90,061
Insurance	8,294	7,587
Repair, Maintenance, and Rental	226,777	105,298
Accounting and Professional Services	16,025	31,475
Other Expenses	79,597	60,063
Bank Charges and Credit Card Fees	73,069	37,843
Bad Debt Expense	117,574	116,142
Total Management and General Expenses	2,194,270	2,054,108
Program Service Expenses:		
Contributions to Marshall University Department of Athletics	2,323,623	2,266,904
Capital Purchases to Marshall University	191,057	98,844
Salaries and Benefits	147,097	169,673
Athletic Equipment and Awards	188,145	161,675
Courtesy Cars	239,708	238,111
Travel, Team	463,881	281,347
Recruiting	58,463	551
Meals	186,878	54,821
Medical	163,428	178,144
Housing	73,171	80,836
Facility Maintenance	11,294	58,060
Office Expenses	3,940	471
Interest Expense	446	2,453
Depreciation	19,203	19,203
Other Expenses	157,507	64,029
Total Program Service Expenses	4,227,841	3,675,122
Total Expenses	6,422,111	5,729,230
Operating Transfers In/(Out) Without Restrictions	-	-
Change in Net Assets Without Donor Restrictions	(621,932)	44,622

See accompanying Notes to Financial Statements.

MARSHALL UNIVERSITY
BIG GREEN SCHOLARSHIP FOUNDATION, INC.
STATEMENTS OF ACTIVITIES – COMPONENT UNIT (CONTINUED)
YEARS ENDED JUNE 30, 2024 AND 2023

	2024	2023
NET ASSETS WITH DONOR RESTRICTIONS		
Revenues and Gains:		
Contributions	$ 3,882,196	$ 9,751,999
Investment Return, Net	1,388,667	1,018,541
Other Income	696,878	865
Total Revenues and Gains With Donor Restrictions	5,967,741	10,771,405
Expenses:		
Management and General Expenses:		
Travel	4,008	-
Office Expenses	-	367
Promotions	33,431	7,423
Printing and Graphics	124,188	5,350
Interest	200,122	12,915
Bank Charges and Credit Card Fees	23,834	11,728
Bad Debt Expense	29,274	594,125
Total Management and General Expenses	414,857	631,908
Program Service Expenses:		
Contributions of Capital Purchases to MUAD	3,278,050	3,125,650
Cash Contributions to MU for Debt Service	572,613	-
Facility Maintenance	6,779	-
Professional Services	189,514	-
Other Expenses	133,069	-
Total Program Service Expenses	4,180,025	3,125,650
Total Expenses	4,594,882	3,757,558
Operating Transfers Out With Restrictions	-	-
Change in Net Assets With Donor Restrictions	1,372,859	7,013,847
INCREASE IN TOTAL NET ASSETS	750,927	7,058,469
Beginning Net Assets	23,405,318	16,346,849
Ending Net Assets	$ 24,156,245	$ 23,405,318

See accompanying Notes to Financial Statements.

NOTE 1 ORGANIZATION

Marshall University (the University) is governed by the Marshall University Board of Governors (the Board). The Board was established by Senate Bill (S.B.) 653.

Powers and duties of the Board include, but are not limited to, the power to determine, control, supervise, and manage the financial, business, and educational policies and affairs of the institution(s) under its jurisdiction; the duty to develop a master plan for the institution; the power to prescribe the specific functions and institution(s) budget requests; the duty to review, at least every five years, all academic programs offered at the institution(s); and the power to fix tuition and other fees for the different classes or categories of students enrolled at the institution(s).

S.B. 653 also created the West Virginia Higher Education Policy Commission (the Commission) and the West Virginia Higher Education Fund (the Fund). The Commission is responsible for developing, gaining consensus around, and overseeing the implementation and development of a higher education public policy agenda.

As a requirement of Governmental Accounting Standards Board (GASB), the University has included information from the Marshall University Foundation, Inc. (the Foundation), Provident Group – Marshall Properties, L.L.C. (Provident – Marshall) and Big Green Scholarship Foundation, Inc. (Big Green) for the years ended June 30, 2024 and 2023.

Although the University benefits from the activities of the Foundation and Big Green, they are independent of the University in all respects. The Foundation and Big Green are not subsidiaries of the University and are not directly or indirectly controlled by the University. The Foundation and Big Green have their own separate, independent board of directors. Moreover, the assets of the Foundation and Big Green are the exclusive property of the Foundation and Big Green and do not belong to the University. The University is not accountable for, and does not have ownership of, any of the financial and capital resources of the Foundation or Big Green. The University does not have the power or authority to mortgage, pledge, or encumber the assets of the Foundation or Big Green. The Boards of Directors of the Foundation and Big Green are entitled to make all decisions regarding the business and affairs of the respective entities, including, without limitation, distributions made to the University. Under the State of West Virginia (the State) law, neither the principal nor income generated by the respective assets of the Foundation or Big Green can be taken into consideration in determining the amount of State-appropriated funds allocated to the University. Third parties dealing with the University, the Board, and the State (or any agency thereof) should not rely upon the financial statements of the Foundation or Big Green for any purpose without consideration of all the foregoing conditions and limitations.

NOTE 1 ORGANIZATION (CONTINUED)

Although the University benefits from the activities of Provident – Marshall, Provident – Marshall is independent of the University in all respects. Provident – Marshall is not a subsidiary of the University and is not directly or indirectly controlled by the University. Provident – Marshall is a nonprofit corporation that is operated for charitable purposes. The assets of Provident – Marshall are the exclusive property of Provident – Marshall and do not belong to the University. The University is not accountable for, and does not have ownership of, any of the financial and capital resources of Provident – Marshall. The University does not have the power or authority to mortgage, pledge, or encumber the assets of Provident – Marshall. Any income resulting from the operations of Provident – Marshall is for the benefit of Provident – Marshall, and is not distributed to the University. Third parties dealing with the University, the Board, and the State (or any agency thereof) should not rely upon the financial statements of Provident – Marshall for any purpose without consideration of all the foregoing conditions and limitations.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the University have been prepared in accordance with accounting principles generally accepted in the United States of America (generally accepted accounting principles or U.S. GAAP), as prescribed by the Governmental Accounting Standards Board (GASB). The financial statement presentation required by GASB provides a comprehensive, entity-wide perspective of the University's assets, deferred outflows of resources, liabilities, deferred inflows of resources net position, revenues, expenses, changes in net position, and cash flows.

Reporting Entity

The University is a blended component unit of the West Virginia Higher Education Fund and represents separate funds of the State that are not included in the State's general fund. The University is a separate entity that, along with all State institutions of higher education, the Commission (which includes West Virginia Network for Educational Telecomputing), and the West Virginia Council for Community and Technical College Education form the Higher Education Fund of the State. The Higher Education Fund is considered a component unit of the State, and its financial statements are discretely presented in the State's comprehensive annual financial report.

The accompanying financial statements present all funds under the authority of the University, including Marshall University Research Corporation (MURC) and Southern West Virginia Brownfields Assistance Center, Inc. (the Center). The basic criteria for inclusion in the accompanying financial statements is the exercise of oversight responsibility derived from the University's ability to significantly influence operations and accountability for fiscal matters of related entities. Other affiliates of the University (see Note 18) are not part of the University reporting entity and are not included in the accompanying financial statements, since the University has no ability to designate management, cannot significantly influence operations of these entities, and is not accountable for the fiscal matters of these entities under GASB.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Reporting Entity (Continued)

On May 25, 2006, the Center was incorporated to foster and promote the redevelopment of Brownfield sites, including providing assistance to eligible entities on state and federal Brownfield programs, securing state and federal funding for Brownfield redevelopment, and acquiring property eligible for state and federal Brownfield assistance as set forth in West Virginia State Code 18B-11-7. As of June 30, 2024 and 2023, the Center had limited financial activity, all of which is included in the accompanying financial statements.

The audited financial statements of the Foundation, Big Green and Provident – Marshall, are presented here as discretely presented component units with the University financial statements in accordance with GASB discretely presented component unit requirements. The Foundation and Big Green are separate, private, nonprofit organizations; Provident – Marshall is a single-member, limited liability company; and all report under Financial Accounting Standards Board (FASB) standards. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. No modifications have been made to the audited financial information as they are presented herein (see Notes 15, 16, 17, 24, 25, and 26).

Financial Statement Presentation

GASB establishes standards for external financial reporting for public colleges and universities and requires that financial statements be presented on a basis to focus on the University as a whole. Net position is classified into four categories according to external donor restrictions or availability of assets for satisfaction of University obligations. The University's net position is classified as follows:

Net Investment in Capital Assets — This represents the University's total investment in capital assets, net of depreciation and amortization and outstanding debt obligations related to those capital assets. To the extent that debt has been incurred but not yet expended for capital assets, such amounts are not included as a component of net investment in capital assets.

Restricted Net Position, Expendable — This includes resources for which the University is legally or contractually obligated to spend in accordance with restrictions imposed by external third parties.

The West Virginia Legislature, as a regulatory body outside the reporting entity, has restricted the use of certain funds by Article 10, *Fees and Other Money Collected at State Institutions of Higher Education of the West Virginia State Code*. House Bill No. 101 passed in March 2004 simplified the tuition and fees restrictions to auxiliaries and capital items. These activities are fundamental to the normal ongoing operations of the University. These restrictions are subject to change by future actions of the West Virginia Legislature.

Restricted Net Position, Nonexpendable — This includes endowment and similar type funds in which donors or other outside sources have stipulated, as a condition of the gift instrument, that the principal is to be maintained inviolate and in perpetuity, and invested for the purpose of producing present and future income, which may either be expended or added to principal.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial Statement Presentation (Continued)

Unrestricted Net Position — Unrestricted net position represents resources derived from student tuition and fees, state appropriations, and sales and services of educational activities. These resources are used for transactions relating to the educational and general operations of the University and may be used at the discretion of the Board to meet current expenses for any purpose.

Basis of Accounting

For financial reporting purposes, the University is considered a special-purpose government engaged in only business-type activities. Accordingly, the University's financial statements have been prepared on the accrual basis of accounting with a focus on the flow of economic resources measurement. Revenues are reported when earned and expenses are reported when materials or services are received. All intercompany accounts and transactions have been eliminated.

Cash and Cash Equivalents

For purposes of the statements of net position, the University considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

Cash and cash equivalents balances on deposit with the State of West Virginia Treasurer's Office (the State Treasurer) are pooled by the State Treasurer with other available funds of the State for investment purposes by the West Virginia Board of Treasury Investments (BTI). These funds are transferred to the BTI, and the BTI is directed by the State Treasurer to invest the funds in specific external investment pools in accordance with West Virginia Code, policies set by the BTI, provisions of bond indentures, and the trust agreements when applicable. Balances in the investment pools are recorded at fair value or amortized cost, which approximates fair value. Fair value is determined by a third-party pricing service based on asset portfolio pricing models and other sources in accordance with GASB. The BTI was established by the State Legislature and is subject to oversight by the State Legislature. Fair value and investment income are allocated to participants in the pools based upon the funds that have been invested. The amounts on deposit are available for immediate withdrawal or on the first day of each month for the WV Short Term Bond Pool and, accordingly, are presented as cash and cash equivalents in the accompanying financial statements.

The BTI maintains the Consolidated Fund investment fund, which consists of eight investment pools and participant-directed accounts, three of which the University may invest in. These pools have been structured as multiparticipant variable net position funds to reduce risk and offer investment liquidity diversification to the Fund participants. Funds not required to meet immediate disbursement needs are invested for longer periods. A more detailed discussion of the BTI's investment operations pool can be found in its annual audited financial report. A copy of that annual audited financial report can be obtained from the following address: 1900 Kanawha Blvd. East, Room E-122, Charleston, WV 25305, or http://www.wvbti.com.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Investments

The University's investments are entirely managed and held by the Foundation at June 30, 2024 and 2023. MURC held U.S. government agency securities, corporate/foreign bonds, equity mutual funds and fixed income investments at June 30, 2024 and 2023.

Investments measured and reported at fair value are classified according to the following hierarchy. Level 1, investments reflect prices quoted in active markets. Level 2, investments reflect prices that are based on a similar observable asset either directly or indirectly, which may include inputs in markets that are not considered to be active. Level 3, investments reflect prices based upon unobservable inputs. The categorization of investments within the hierarchy is based upon the pricing transparency of the instrument and should not be perceived as the particular investment's risk.

Permissible investments for all agencies include those guaranteed by the United States of America, its agencies, and instrumentalities (U.S. government obligations); corporate debt obligations, including commercial paper, which meet certain ratings; certain money market funds; repurchase agreements; reverse repurchase agreements; asset-backed securities; certificates of deposit; state and local government securities; and other investments. Other investments consist primarily of investments in accordance with the Linked Deposit Program, a program using financial institutions in West Virginia to obtain certificates of deposits, loans approved by the State Legislature, and any other program investments authorized by the State Legislature.

Investments are made in accordance with and subject to the provisions of the Uniform Prudent Investor Act codified as Chapter 44, Article 6C, of the West Virginia Code.

Allowance for Doubtful Accounts

It is the University's policy to provide for future losses on uncollectible accounts, contracts, grants, and loans receivable based on an evaluation of the underlying account, contract, grant, and loan balances; the historical collectability experienced by the University on such balances; and such other factors that, in the University's judgment, require consideration in estimating doubtful accounts.

Inventories

Inventories are stated at the lower of cost or market, cost being determined on the first-in, first-out method.

Noncurrent Cash, Cash Equivalents, and Investments

Cash, cash equivalents, and investments that are (1) externally restricted to make debt service payments and long-term loans to students, or to maintain sinking or reserve funds, (2) to purchase capital or other noncurrent assets or settle long-term liabilities, or (3) permanently restricted net position are classified as noncurrent assets in the accompanying statements of net position.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Capital Assets

Capital assets include property, plant, and equipment; leases, subscription based information technology arrangements (SBITAs), books and materials that are part of a catalogued library; and infrastructure assets. Capital assets are stated at cost at the date of acquisition or construction or at acquisition value at the date of donation in the case of gifts. Depreciation is computed using the straight-line method over the estimated useful lives of the assets, generally 15 to 50 years for buildings and infrastructure, 15 years for land improvements, 7 years for library books, and 3 to 10 years for furniture and equipment. The University's capitalization threshold is $100,000 for buildings and $5,000 for most other capital assets.

Leases and SBITA assets are initially measured as the sum of the present value of payments expected to be made during the term, payments associated with the contract made to the vendor at the commencement of the contractual term, when applicable, and capitalizable implementation costs, less any vendor incentives received form the vendor at the commencement of the contractual term. Leases and SBITA assets are amortized in a systematic and rational manner over the shorter of the contractual term or the useful life of the underlying assets.

Unearned Revenue

Revenues for programs or activities to be conducted primarily in the next fiscal year are classified as unearned revenue, including items such as football ticket sales, tuition and fees, and room and board. Financial aid and other deposits are separately classified as deposits.

Compensated Absences and Other Postemployment Benefits (OPEB)

GASB provides for the measurement, recognition, and display of OPEB expenditures, assets, and liabilities, including applicable note disclosures and required supplementary information. During fiscal year 2006, House Bill No. 4654 was established to create a trust fund for postemployment benefits for the State. The University is required to participate in this multiple-employer, cost-sharing plan, the West Virginia Retiree Health Benefit Trust Fund (RHBT), sponsored by the State of West Virginia. Details regarding this plan and its stand-alone financial statements can be obtained by contacting the West Virginia Public Employees Insurance Agency (PEIA), State Capitol Complex, Building 5, Room 1001, 1900 Kanawha Boulevard, East, Charleston, WV 25305-0710, or http://www.wvpeia.com.

GASB requires entities to accrue for employees' rights to receive compensation for vacation leave or payments in lieu of accrued vacation or sick leave as such benefits are earned and payment becomes probable. The University's full-time employees earn up to two vacation leave days for each month of service and are entitled to compensation for accumulated, unpaid vacation leave upon termination. Full-time employees also earn 1-1/2 sick leave days for each month of service and are entitled to extend their health or life insurance coverage upon retirement in lieu of accumulated, unpaid sick leave. Generally, two days of accrued sick leave extend health insurance for one month of single coverage, and three days extend health insurance for one month of family coverage.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Compensated Absences and Other Postemployment Benefits (OPEB) (Continued)

For employees hired after 1988, or who were hired before 1988 but did not choose such coverage until after 1988 but before July 1, 2001, the employee shares in the cost of the extended benefit coverage to the extent of 50% of the premium required for the extended coverage. Employees hired July 1, 2001, or later will no longer receive sick leave credit toward insurance premiums when they retire. Additionally, all retirees have the option to purchase continued coverage regardless of their eligibility for premium credits. This liability is now provided for under the multiple-employer, cost-sharing plan sponsored by the State.

Certain faculty employees (generally those with less than a 12-month contract) earn a similar extended health or life insurance coverage retirement benefit based on years of service. Generally, 3 1/3 years of teaching service extend health insurance for one year of single coverage, and five years extend health insurance for one year of family coverage. Faculty hired after July 1, 2009, will no longer receive years of service credit toward insurance premiums when they retire. Employees hired after July 1, 2010, receive no health insurance premium subsidy from the University. Two groups of employees hired after July 1, 2010, will not be required to pay the unsubsidized rate: (1) active employees who were originally hired before July 1, 2010, who have a break in service of fewer than two years after July 1, 2010; and (2) retired employees who retired before July 1, 2010, return to active service after July 1, 2010, and then go back into retirement. In those cases, the original hire date will apply.

The estimated expense and expense incurred for the vacation leave or OPEB benefits are recorded as a component of benefits expense in the statements of revenues, expenses, and changes in net position.

Net Pension Liability

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the West Virginia Teachers' Retirement System (TRS), administered by the West Virginia Consolidated Public Retirement Board (CPRB), and additions to/reductions from the TRS fiduciary net position have been determined on the same basis as they are reported in the TRS financial statements, which can be found at https://www.wvretirement.com/Publications.html#CAFR. The plan schedules of TRS are prepared using the accrual basis of accounting and economic resources measurement focus in accordance with U.S. GAAP as prescribed by GASB. Employer contributions are recognized when due and the employer has a legal requirement to provide the contributions.

Investments are reported at fair value. Detailed information on investment valuation can be found in the TRS financial statements. Management of TRS has made certain estimates and assumptions relating to employer allocation schedules, and actual results could differ (Note 14).

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED

Deferred Outflows of Resources

Consumption of net position by the University that is applicable to a future fiscal year is reported as a deferred outflow of resources on the statement of net position. As of June 30, 2024 and 2023, the University had a deferred loss on refunding of $2,601,739 and $2,730,307, respectively, and deferred outflows of resources related to pensions of $257,945 and $334,874 as of June 30, 2024 and 2023, respectively (Note 14). As of June 30, 2024 and 2023, the University had deferred outflows of resources related to OPEB of $973,263 and $2,742,426, respectively, as required by GASB 75 (Note 11).

Deferred Inflows of Resources

Acquisition of net position by the University that is applicable to a future fiscal year is reported as a deferred inflow of resources on the statement of net position. As of June 30, 2024 and 2023, the University had deferred inflows from public-private partnerships of $692,499 and $772,608, respectively, and deferred inflows related to pensions of $351,862 and $564,986 as of June 30, 2024 and 2023, respectively (Note 14). As of June 30, 2024 and 2023, the University had deferred inflows of resources related to OPEB of $4,006,544 and $8,477,137, respectively, as required by GASB 75 (Note 11). As of June 30, 2024 and 2023, the University had deferred inflows of resources related to leases of $447,794 and $694,522, respectively.

Risk Management

The State's Board of Risk and Insurance Management (BRIM) provides general, property and casualty, and medical malpractice liability coverage to the University and its employees, including those physicians employed by the University and related to the University's School of Medicine (SOM). Such coverage may be provided to the University by BRIM through self-insurance programs maintained by BRIM or policies underwritten by BRIM that may involve experience-related premiums or adjustments to BRIM.

BRIM engages an independent actuary to assist in the determination of its premiums so as to minimize the likelihood of premium adjustments to the University or other participants in BRIM's insurance programs. As a result, management does not expect significant differences between the premiums the University is currently charged by BRIM and the ultimate cost of that insurance based on the University's actual loss experience. In the event that such differences arise between estimated premiums currently charged by BRIM to the University and the University's ultimate actual loss experience, the difference will be recorded as the change in estimate becomes known.

SOM established a $250,000 deductible program under the BRIM professional liability coverage effective July 1, 2005. Prior to this date, the SOM was totally covered by BRIM at a limit of $1,000,000 per occurrence.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Risk Management (Continued)

Starting July 1, 2005, the SOM assumed the risk and responsibility for any and all indemnity amounts up to $250,000 per occurrence and all loss expenses associated with medical malpractice claims and/or suits in exchange for a reduction in its premium for medical malpractice insurance. Under the program, SOM entered into an agreement with BRIM whereby SOM initially deposited $500,000 in an escrow account with the State Treasury from which BRIM could withdraw amounts to pay indemnity costs and allocated expenses in connection with medical malpractice claims against the SOM. At June 30, 2024 and 2023, the balance in the escrow account was $851,603 and $689,854, respectively. Based on an actuarial valuation of this self-insurance program, the University has recorded a liability of $11,383,000 and $11,769,000 at June 30, 2024 and 2023, respectively, to reflect projected claim payments at 80% confidence level and a discount rate of 3% at June 30, 2024 and 2023. The receivable from University Physicians & Surgeons, Inc., for the funding it has agreed to provide for this liability was $10,531,397 and $11,079,146 at June 30, 2024 and 2023, respectively, and is included in noncurrent other accounts receivable (see Note 4).

In addition, through its participation in PEIA and a third-party insurer, the University has obtained for its employees' health, life, and prescription drug coverage, and coverage for job-related injuries. In exchange for the payment of premiums to PEIA and the third-party insurer, the University has transferred its risks related to health, life, prescription drug, and job-related injuries coverage.

Classification of Revenues

The University has classified its revenues according to the following criteria:

Operating Revenues — Operating revenues include activities that have the characteristics of exchange transactions, such as (1) student tuition and fees, net of scholarship discounts and allowances, (2) sales and services of auxiliary enterprises, net of scholarship discounts and allowances, (3) most federal, state, local, and nongovernmental grants and contracts, and (4) sales and services of educational activities.

Nonoperating Revenues — Nonoperating revenues include activities that have the characteristics of nonexchange transactions, such as gifts and contributions, and other revenues that are defined as nonoperating revenues by GASB, such as state appropriations, Federal Pell Grants, investment income, and sale of capital assets (including natural resources).

Other Revenues — Other revenues consist primarily of capital grants and gifts.

Use of Restricted Net Position

The University has not adopted a formal policy regarding whether to first apply restricted or unrestricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position are available. Generally, the University attempts to utilize restricted funds first when practicable.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Federal Financial Assistance Programs

The University makes loans to students under the Federal Direct Student Loan Program. Under this program, the U.S. Department of Education makes interest subsidized and nonsubsidized loans directly to students through institutions, such as the University. Direct student loan receivables are not included in the University's accompanying statements of net position since the loans are repayable directly to the U.S. Department of Education. In 2024 and 2023, the University received and disbursed approximately $73,000,000 and $75,000,000, respectively, under the Federal Direct Student Loan Program on behalf of the U.S. Department of Education, which is not included as revenue and expense on the accompanying statements of revenues, expenses, and changes in net position.

The University also distributes other student financial assistance funds on behalf of the federal government to students under the Federal Pell Grant, Supplemental Educational Opportunity Grant, and College Work Study programs. The activity of these programs is recorded in the accompanying financial statements. In 2024 and 2023, the University received and disbursed approximately $23,164,000 and $17,079,000, respectively, under these federal student aid programs.

Scholarship Allowances

Student tuition and fee revenues, and certain other revenues from students, are reported net of scholarship allowances in the accompanying statements of revenues, expenses, and changes in net position. Scholarship allowances are the difference between the stated charge for goods and services provided by the University and the amount that is paid by students and/or third parties making payments on the students' behalf.

Financial aid to students is reported in the financial statements under the alternative method as prescribed by the National Association of College and University Business Officers. Certain aid, such as loans, funds provided to students as awarded by third parties, and Federal Direct Lending is accounted for as a third-party payment (credited to the student's account as if the student made the payment). All other aid is reflected in the accompanying financial statements as operating expenses or scholarship allowances, which reduce revenues. The amount reported as operating expenses represents the portion of aid that was provided to the student in the form of cash. Scholarship allowances represent the portion of aid provided to the student in the form of reduced tuition. Under the alternative method, these amounts are computed on a University basis by allocating the cash payments to students, excluding payments for services, on the ratio of total aid to the aid not considered to be third-party aid.

Government Grants and Contracts

Government grants and contracts normally provide for the recovery of direct and indirect costs, subject to audit. The University recognizes revenue associated with direct costs as the related costs are incurred. Recovery of related indirect costs is generally recorded at fixed rates negotiated for a period of one to five years.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Income Taxes

The University is exempt form income taxes under Section 115 of the Internal Revenue Code as a governmental entity. It is also recognized by the Internal Revenue Service as an organization described in Section 501(c)(3) of the Internal Revenue Code.

Cash Flows

Any cash and cash equivalents escrowed or restricted for noncurrent assets have not been included as cash and cash equivalents for the purpose of the statements of cash flows.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Risk and Uncertainties

Investments are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain securities, it is reasonably possible that changes in risk and values will occur in the near term and that such changes could materially affect the amounts reported in the financial statements.

NOTE 3 CASH AND CASH EQUIVALENTS

The composition of cash and cash equivalents was held as follows at the years ended June 30:

	2024		
	Current	Noncurrent	Total
State Treasurer	$ 35,153,548	$ 176,000	$ 35,329,548
Trustee	1,141	1,939,439	1,940,580
State Treasurer - Escrow	-	851,603	851,603
Cash Equivalents	15,732,618	-	15,732,618
In Bank	2,137,769	-	2,137,769
On Hand	7,281	-	7,281
Total	$ 53,032,357	$ 2,967,042	$ 55,999,399

	2023		
	Current	Noncurrent	Total
State Treasurer	$ 22,464,929	$ 176,000	$ 22,640,929
Trustee	6,939	4,150,636	4,157,575
State Treasurer - Escrow	-	689,854	689,854
Cash Equivalents	5,804,747	-	5,804,747
In Bank	1,858,936	-	1,858,936
On Hand	7,281	-	7,281
Total	$ 30,142,832	$ 5,016,490	$ 35,159,322

NOTE 3 CASH AND CASH EQUIVALENTS (CONTINUED)

Cash held by the State Treasurer includes $3,276,565 and $2,311,859 at June 30, 2024 and 2023, respectively, of restricted cash for sponsored projects, loans, and other purposes.

Cash on deposit with Trustee represents funds reserved for debt payments and project expenditures on the University Bonds, Series 2020A, Series 2020B, (the 2020 Bonds). (See Note 9).

State Treasurer escrow represents an escrow agreement the University entered into with BRIM for malpractice insurance deductibles with a balance of $851,603 and $689,854 at June 30, 2024 and 2023, respectively.

MURC cash equivalents totaling $15,740,970 and $5,803,493 at June 30, 2024 and 2023, respectively, are held in a business savings account, collateralized at 173% and 163%, respectively. The collateral was held in the name of MURC.

The carrying amount of cash in bank at June 30, 2024 and 2023, was $2,137,769 and $1,858,936 as compared with the bank balance of $1,733,863 and $1,869,372, respectively. The difference is primarily caused by outstanding checks and items in transit. The bank balances were covered by federal depository insurance as noted below or were collateralized by securities held by the State's agent. Regarding federal depository insurance, interest-bearing accounts are insured by the Federal Deposit Insurance Corporation up to $250,000. Noninterest-bearing accounts are 100% insured through June 30, 2024 and 2023.

Amounts with the State Treasurer as of June 30, 2024 and 2023, are comprised of approximately $8,869,044 and $2,933,320, respectively, held by the State Treasury Fund not invested, and two investment pools, the WV Money Market Pool and the WV Short Term Bond Pool.

Credit Risk — Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The following table provides information on the Standard & Poor's rating of the investment pools as of June 30:

	2024		2023	
External Pool	Carrying Value (in Thousands)	S & P Rating	Carrying Value (in Thousands)	S & P Rating
WV Money Market Pool	$ 21,550	AAAm	$ 17,611	AAAm
WV Short Term Bond Pool	450	Not Rated	409	Not Rated

A Fund rated "AAAm" has extremely strong capacity to maintain principal stability and to limit exposure to principal losses due to credit, market, and/or liquidity risks. "AAAm" is the highest principal stability fund rating assigned by Standard & Poor's.

NOTE 3 CASH AND CASH EQUIVALENTS (CONTINUED)

Interest Rate Risk — Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. All the amounts with the State Treasurer are subject to interest rate risk. The following table provides information on the weighted-average maturities for the WV Money Market Pool:

	2024		2023	
External Pool	Carrying Value (in Thousands)	WAM (Days)	Carrying Value (in Thousands)	WAM (Days)
WV Money Market Pool	$ 21,550	36	$ 17,611	29

The following table provides information on the effective duration for the WV Short Term Bond Pool:

	2024		2023	
External Pool	Carrying Value (in Thousands)	Effective Duration (Days)	Carrying Value (in Thousands)	Effective Duration (Days)
WV Short Term Bond Pool	$ 450	645	$ 409	609

Other Investment Risks — Other investment risks include concentration of credit risk, custodial credit risk, and foreign currency risk. None of the BTI's Consolidated Fund's investment pools or accounts is exposed to these risks as described below.

Cash in Bank with Trustee

Credit Risk — Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligation. Cash in bank with Trustee is governed by provisions of the bond agreement.

	Carrying Value	
Investment Type	2024	2023
Money Market Fund	$ 1,940,580	$ 4,157,575

The objective of the money market fund is to increase the current level of income while continuing to maintain liquidity and capital. Assets are invested in high-quality, short-term money market instruments.

Custodial Credit Risk

Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, the University will not be able to recover the value of the investment or collateral securities that are in the possession of an outside party. The University does not have a formal custodial credit risk policy.

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The University's investment policy limits investment maturities from potential fair value losses due to increasing interest rates. No more than 5% of the money market fund's total market value may be invested in the obligations of a single issuer, with the exception of the U.S. government and its agencies. The University does not have a formal interest rate risk policy.

NOTE 4 ACCOUNTS RECEIVABLE

Accounts receivable as of June 30, 2024 and 2023, are as follows:

	2024		
	Current	Noncurrent	Total
Student Tuition and Fees, Net of Allowance for Doubtful Accounts of $1,322,893	$ 1,838,136	$ -	$ 1,838,136
Grants and Contracts Receivable, Net of Doubtful Accounts of $1,560,619	21,783,805	-	21,783,805
Due from Other State Agencies	526,713	-	526,713
Primary Government	51,125,456	-	51,125,456
Lease Receivable	228,513	228,396	456,909
Other Accounts Receivable	5,283,769	11,392,116	16,675,885
Total	$ 80,786,392	$ 11,620,512	$ 92,406,904

	2023		
	Current	Noncurrent	Total
Student Tuition and Fees, Net of Allowance for Doubtful Accounts of $1,050,376	$ 1,767,319	$ -	$ 1,767,319
Grants and Contracts Receivable, Net of Doubtful Accounts of $2,245,684	20,676,951	-	20,676,951
Due from the Commission	76,222	-	76,222
Due from Other State Agencies	32,604	-	32,604
Primary Government	5,767,707	-	5,767,707
Lease Receivable	237,029	456,909	693,938
Other Accounts Receivable	6,772,506	11,960,898	18,733,404
Total	$ 35,330,338	$ 12,417,807	$ 47,748,145

NOTE 5 INVESTMENTS

The University categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The University had the following recurring fair value measurements comprised of investments as of June 30, 2024 and 2023:

	2024			
		Fair Value Measurements Using		
	Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Investment by Fair Value Level				
University:				
Investments Held by Marshall University Foundation	$ 48,429,384	$ -	$ 48,429,384	$ -
MURC:				
Equity Mutual Funds	20,060,352	20,060,352	-	-
Fixed Income	948,929	948,929	-	-
Total	$ 69,438,665	$ 21,009,281	$ 48,429,384	$ -

NOTE 5 INVESTMENTS (CONTINUED)

	2023			
		Fair Value Measurements Using		
	Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Investment by Fair Value Level				
University:				
Investments Held by Marshall University Foundation	$ 78,903,761	$ -	$ 78,903,761	$ -
MURC:				
U.S. Government Agency Obligations	363,889	-	363,889	-
U.S. Treasury Obligations	5,645,796	-	5,645,796	-
Corporate/Foreign Bonds	3,069,594	-	3,069,594	-
Equity Mutual Funds	19,348,397	19,348,397	-	-
Fixed Income	1,691,867	1,691,867	-	-
Total	$ 109,023,304	$ 21,040,264	$ 87,983,040	$ -

The Foundation is a discretely presented component unit of the University as discussed in Note 1. During 2016, the University and Foundation executed the Investment Management Agency Agreement (the Agreement) in which the Foundation was appointed as the University's investment agent. Under the Agreement the Foundation has full power and authority to make purchases and sales of securities on behalf of the University. Other responsibilities of the Foundation, in part, are to account for University assets separately from Foundation assets, provide monthly investment reports to the University, and engage third-party investment managers to invest University assets in accordance with the asset allocation provisions established by the University's Investment Committee (defined below). The University's investments are held in the name of the Foundation. In return for the above noted services, the University pays the Foundation investment advisory fees as defined in the Agreement.

The University's investments held by the Foundation are classified in Level 2 of the fair value hierarchy are valued at quoted prices for the underlying assets which are considered to be similar assets in active markets.

Investments classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those securities. Investments classified in Level 2 of the fair value hierarchy are valued based on the securities' relationship to benchmark quoted prices. Level 3 represents investments with no observable market.

NOTE 5 INVESTMENTS (CONTINUED)

Credit Risk

The Foundation manages the investments of the University in accordance with the Board's Investment Policy No. FA-8, University Investment Policy. The University's investment policy adheres to fiduciary responsibilities in accordance with the provisions of the Uniform Prudent Investor Act (WV State Code section 44-6C-1 Prudent Investor Rule).

The U.S. Government Agency Obligations, U.S. Treasury Obligations, and Supranational Bonds held by MURC have an average maturity of 4.36 years. At June 30, 2024 the MURC investment in U.S. Government Agency Obligations and U.S. Treasury Obligations were AA+ by S&P and Aaa by Moody's. The Corporate Bonds held at June 30, 2024 by MURC have S&P ratings ranging from AA+ to BBB and Moody's ratings ranging from Aaa to Baa2.

Concentration of Credit Risk

MURC's investment policy (not approved by the board of directors as of June 30, 2024 and 2023 will be to invest according to an asset allocation strategy designed to meet the goals of the investment objective. As a result, the following assets allocation targets and ranges have been presented for the investment pool:

Respective Asset Class	Target Weight	Maximum Weight
Fixed Income/Government	60%	100%
Money Market	20%	20%
Equity Securities/Derivatives/Hedge	20%	20%

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Interest rate risk is managed by limiting the time period or duration of the specific investment.

NOTE 6 CAPITAL ASSETS

Capital asset transactions for the years ended June 30, 2024 and 2023, are as follows:

	2024				
	Beginning Balance (As Restated)	Additions	Reductions	Other	Ending Balance
Capital Assets Not Being Depreciated:					
Land	$ 42,537,710	$ 118,950	$ -	$ -	$ 42,656,660
Antiques and Artwork (Inexhaustible)	66,607	-	-	-	66,607
Construction in Progress	27,610,400	9,985,050		(30,212,610)	7,382,840
Total Capital Assets Not Being Depreciated	$ 70,214,717	$ 10,104,000	$ -	$ (30,212,610)	$ 50,106,107
Other Capital Assets:					
Land Improvements	$ 8,801,469	$ -	$ -	$ 1,722,485	$ 10,523,954
Infrastructure	29,800,751	67,120	(7,810)	-	29,860,061
Buildings	614,089,145	1,688,850	(1,539,430)	7,631,405	621,869,970
Right-of-Use Asset, Facilities	10,013,577	28,443,117	(234,891)	20,858,720	59,080,523
SBITA Asset	8,752,375	6,425,435	(1,064,268)	-	14,113,542
Equipment	70,191,901	8,043,892	(625,208)	-	77,610,585
Library Books	9,754,617	24,550	(246,440)	-	9,532,727
Total Other Capital Assets	751,403,835	44,692,964	(3,718,047)	30,212,610	822,591,362
Less: Accumulated Depreciation and Amortization for:					
Land Improvements	7,605,774	230,426	-	-	7,836,200
Infrastructure	26,667,778	427,458	(7,810)	-	27,087,426
Buildings	232,096,495	11,610,000	(861,592)	-	242,844,903
Right-of-Use Asset, Facilities	2,064,147	1,302,507	(280,731)	-	3,085,923
SBITA Asset	2,765,230	3,847,014	(1,064,269)	-	5,547,975
Equipment	52,932,471	3,593,922	(579,659)	-	55,946,734
Library Books	9,638,656	41,723	(246,440)	-	9,433,939
Total Accumulated Depreciation/Amortization	333,770,551	21,053,050	(3,040,501)	-	351,783,100
Other Capital Assets - Net	$ 417,633,284	$ 23,639,914	$ (677,546)	$ 30,212,610	$ 470,808,262
Capital Asset Summary:					
Capital Assets Not Being Depreciated	$ 70,214,717	$ 10,104,000	$ -	$ (30,212,610)	$ 50,106,107
Capital Assets	751,403,835	44,692,964	(3,718,047)	30,212,610	822,591,362
Total Cost of Capital Assets	821,618,552	54,796,964	(3,718,047)	-	872,697,469
Less: Accumulated Depreciation and Amortization	(333,770,551)	(21,053,050)	3,040,501	-	(351,783,100)
Capital Assets - Net	$ 487,848,001	$ 33,743,914	$ (677,546)	$ -	$ 520,914,369
Capital Assets - Net					$ 520,914,369

NOTE 6 CAPITAL ASSETS (CONTINUED)

	2023				
	Beginning Balance	Additions	Reductions	Other	Ending Balance
Capital Assets Not Being Depreciated:					
Land	$ 37,451,177	$ 5,086,533	$ -	$ -	$ 42,537,710
Antiques and Artwork (Inexhaustible)	121,607	-	(55,000)	-	66,607
Construction in Progress	6,415,146	24,136,756	-	(2,941,502)	27,610,400
Total Capital Assets Not Being Depreciated	$ 43,987,930	$ 29,223,289	$ (55,000)	$ (2,941,502)	$ 70,214,717
Other Capital Assets:					
Land Improvements	$ 8,535,507	$ 265,962	$ -	$ -	$ 8,801,469
Infrastructure	29,677,488	123,263	-	-	29,800,751
Buildings	610,459,496	954,109	-	2,675,540	614,089,145
Right-of-Use Asset, Facilities	10,290,438	-	(542,823)	265,962	10,013,577
SBITA Asset	4,560,771	4,746,696	(555,092)	-	8,752,375
Equipment	67,691,740	5,286,698	(2,786,537)	-	70,191,901
Library Books	9,713,557	47,670	(6,610)	-	9,754,617
Total Other Capital Assets	740,928,997	11,424,398	(3,891,062)	2,941,502	751,403,835
Less: Accumulated Depreciation and Amortization for:					
Land Improvements	7,241,378	364,396	-	-	7,605,774
Infrastructure	26,231,457	436,321	-	-	26,667,778
Buildings	220,613,914	11,482,581	-	-	232,096,495
Right-of-Use Asset, Facilities	1,626,673	986,092	(548,618)	-	2,064,147
SBITA Asset	1,190,051	2,130,271	(555,092)	-	2,765,230
Equipment	52,719,967	2,974,109	(2,761,605)	-	52,932,471
Library Books	9,591,066	54,200	(6,610)	-	9,638,656
Total Accumulated Depreciation/Amortization	319,214,506	18,427,970	(3,871,925)	-	333,770,551
Other Capital Assets - Net	$ 421,714,491	$ (7,003,572)	$ (19,137)	$ 2,941,502	$ 417,633,284
Capital Asset Summary:					
Capital Assets Not Being Depreciated	$ 43,987,930	$ 29,223,289	$ (55,000)	$ (2,941,502)	$ 70,214,717
Capital Assets	740,928,997	11,424,398	(3,891,062)	2,941,502	751,403,835
Total Cost of Capital Assets	784,916,927	40,647,687	(3,946,062)	-	821,618,552
Less: Accumulated Depreciation and Amortization	(319,214,506)	(18,427,970)	3,871,925	-	(333,770,551)
Capital Assets - Net	$ 465,702,421	$ 22,219,717	$ (74,137)	$ -	$ 487,848,001

The University maintains certain collections of inexhaustible assets for which no value can be practically determined. Accordingly, such collections are not capitalized or recognized for financial statement purposes. Such collections include contributed works of art, historical treasures, and literature that are held for exhibition, education, research, and public service. These collections are neither disposed of for financial gain nor encumbered in any means.

At June 30, 2024, the University had outstanding contractual commitments of approximately $15,331,968 for property, plant, and equipment expenditures. These commitments will be funded through a combination of donations and University resources.

NOTE 7 LONG-TERM LIABILITIES

Long-term obligation transactions for the years ended June 30, 2024 and 2023, are as follows:

2024	Beginning Balance	Additions	Reductions	Ending Balance	Current Portion
Notes, Bonds, Leases, SBITAs and Financed Purchases:					
Notes Payable	$ 805,090	$ -	$ (163,003)	$ 642,087	$ 161,018
Revenue Bonds Payable	96,683,865	-	(2,279,211)	94,404,654	2,295,000
Lease Liability	8,422,454	7,305,856	(1,016,013)	14,712,297	1,383,754
SBITA Liability	5,000,290	4,790,994	(2,274,770)	7,516,514	2,654,156
Financed Purchases Payable	59,116,241	-	(1,290,252)	57,825,989	893,234
Total Notes, Bonds, Leases, SBITAs and Financed Purchases	170,027,940	12,096,850	(7,023,249)	175,101,541	7,387,162
Other Long-Term Liabilities:					
Debt Obligation to the Commission	3,428,329	-	(1,101,427)	2,326,902	1.151.857
Unearned Revenue - Contracts	2,181,226	-	(150,192)	2,031,034	-
OPEB Liability	1,849,250	-	(1,849,250)	-	-
Net Pension Liability	1,166,431	-	(123,790)	1,042,641	-
Other Noncurrent Liabilities	12,017,526	1,381,998	(1,817,703)	11,581,821	-
Advances from Federal Sponsors	3,270,255	-	(375,897)	2,894,358	-
Total Other Long-Term Liabilities	23,913,017	1,381,998	(5,418,259)	19,876,756	1,151,857
Total Long-Term Liabilities	$ 193,940,957	$ 13,478,848	$ (12,441,508)	$ 194,978,297	$ 8,539,019

2023	Beginning Balance	Additions	Reductions	Ending Balance	Current Portion
Notes, Bonds, Leases, SBITAs and Financed Purchases:					
Notes Payable	$ 966,108	$ -	$ (161,018)	$ 805,090	$ 161,018
Revenue Bonds Payable	98,908,075	-	(2,224,210)	96,683,865	2,235,000
Lease Liability	8,988,170	-	(565,716)	8,422,454	809,979
SBITA Liability	3,016,140	1,984,150	-	5,000,290	2,149,797
Financed Purchases Payable	57,710,898	2,675,343	(1,270,000)	59,116,241	1,282,059
Total Notes, Bonds, Leases, SBITAs and Financed Purchases	169,589,391	4,659,493	(4,220,944)	170,027,940	6,637,853
Other Long-Term Liabilities:					
Debt Obligation to the Commission	4,470,235	-	(1,041,906)	3,428,329	1,101,427
Unearned Revenue - Contracts	2,752,338	-	(571,112)	2,181,226	-
OPEB Liability	-	1,849,250	-	1,849,250	-
Net Pension Liability	948,451	217,980	-	1,166,431	-
Other Noncurrent Liabilities	11,365,231	652,295	-	12,017,526	-
Advances from Federal Sponsors	3,706,896	-	(436,641)	3,270,255	-
Total Other Long-Term Liabilities	23,243,151	2,719,525	(2,049,659)	23,913,017	1,101,427
Total Long-Term Liabilities	$ 192,832,542	$ 7,379,018	$ (6,270,603)	$ 193,940,957	$ 7,739,280

NOTE 8 NOTES PAYABLE

MURC borrowed the proceeds of a bond issuance by the Cabell County Commission for the construction of an addition to the Marshall University Forensic Science Center. MURC's repayment terms are the same as the bond repayment term. MURC is obligated to make interest payments which commenced on October 10, 2008, for the interest due on the loan semiannually and to make annual principal payments starting on April 1, 2009, based on a hypothetical amortization of the then-remaining principal balance at the then-applicable interest rate for the then-remaining years of the original 20-year amortization period ending April 10, 2028. Any remaining principal balance shall be payable in full on April 10, 2028.

However, any unspent mortgage proceeds would go to pay the first amounts due for interest and principal. The rate for the period of April 10, 2018, through April 1, 2022, is 2.854%. The interest rate is subject to change each subsequent five-year period to the rate per annum equal to 67% of the five-year Treasury Constant Maturity in effect on that date, plus 1.67% per annum. The Loan Agreement defines various events of default and related cures. If an event of default were to occur, the issuer may take possession of the Center and or declare all amounts outstanding due and payable.

On April 10, 2020, Marshall University Research Corporation was granted a loan from JPMorgan Chase Bank, N.A. in the aggregate amount of $3,115,000, pursuant to the Paycheck Protection Program (the PPP) under Division A, Title I of the CARES Act, which was enacted March 27, 2020.

The Loan, which was in the form of a Note dated April 9, 2020 issued by the Borrower, matures on April 9, 2022 and bears interest at a rate of 0.98% per annum, payable monthly commencing on November 6, 2020. The Note may be prepaid by the Borrower at any time prior to maturity with no prepayment penalties. The Corporation repaid $560,000 of the Loan on May 13, 2020.

Funds from the Loan may only be used for payroll costs, costs used to continue group health care benefits, mortgage payments, rent, utilities, and interest on other debt obligations incurred before February 15, 2020. The Corporation intends to use the entire Loan balance for qualifying expenses. Under the terms of the PPP, certain amounts of the Loan may be forgiven if they are used for qualifying expenses as described in the CARES Act. In September 2021, MURC received forgiveness for the entire amount outstanding on the PPP Loan from the Small Business Administration.

Scheduled maturities on notes payable as of June 30, 2024, are as follows:

Year Ending June 30,	Principal
2025	$ 161,018
2026	161,018
2027	161,018
2028	159,033
Total	$ 642,087

NOTE 9 BONDS

Bonds payable as of June 30, 2024 and 2023, consist of the following:

	Original Interest Rate	Annual Principal Installment Due	Principal Amount Outstanding 2024	2023
University 2020A Series Bonds, Maturing 2030 - 2050M	3.0% to 5.0%	$2,660,000 to $5,330,000	$ 56,035,000	$ 56,035,000
University 2020B Series Bonds, Maturing 2021 - 2039	2.26% to 3.67%	$1,935,000 to $3,595,000	37,475,000	39,710,000
			93,510,000	95,745,000
Add Bond Premium			894,654	938,865
Total			$ 94,404,654	$ 96,683,865

In April 2020, the Board sold $56,035,000 of 2020A series bonds. The 2020 Bonds were issued under the authority contained in Chapter 18, Article 18B of the Code of West Virginia, 1931, as amended, and the 2020 Bonds are secured pursuant to a Trust Indenture dated as of April 1, 2020, between the University and United Bank, Inc., Charleston, West Virginia, as the Trustee. The 2020A Bonds are secured by and payable from certain revenues as defined in the Trust Indenture.

The proceeds of the 2020A Bonds are being used to (1) finance a portion of the costs of the construction, equipping and furnishing of a new building for the University's College of Business along with other capital improvements approved by the issuer and (2) refunding and redeeming all or a portion of the 2010 and 2011 Bonds and (3) paying bond insurance premiums or other credit enhancement and (4) to pay the costs of issuance of the 2020A Bonds.

In April 2020, the Board sold $45,960,000 of 2020B series bonds. The 2020B Bonds were issued under the authority contained in Chapter 18, Article 18B of the Code of West Virginia, 1931, as amended, and the 2020 Bonds are secured pursuant to a Trust Indenture dated as of April 1, 2020, between the University and United Bank, Inc., Charleston, West Virginia, as the Trustee. The 2020B Bonds are secured by and payable from certain revenues as defined in the Trust Indenture. The proceeds of the 2020B Bonds were used to (1) refund and redeem all or a portion of the 2011 Bonds, (2) paying bond insurance premiums or other credit enhancement and (3) to pay the costs of issuance of the 2020B Bonds.

The net proceeds of the 2020A and 2020B Bonds of $77,479,854 (after payment of $1,108,608 of costs of issuance and $27,950,000 deposited with the University for use for construction of a new building) plus an additional $3,470,000 equity contribution from the University were used to purchase U.S. government securities. Those securities were deposited in an irrevocable trust with an escrow agent to provide for all future debt service payments of the 2010 and 2011 Bonds. As a result, the 2010 and 2011 Bonds are considered to be defeased and the liability for those bonds has been removed from the statement of net position.

NOTE 9 BONDS (CONTINUED)

The above bond issues (collectively, the Bonds) are specific to the University, although the Bonds were also issued either in the name of the Board or the State itself. As debt service is required on the Bonds, the University remits the funds to a commercial bank for payment to the trustees of the bond issues and the bondholders. Mandatory debt service transfers are recorded as the funds are so remitted. A commercial bank holds certain cash and cash equivalents (see Note 3) for debt service or other bond issue purposes on behalf of the University.

The Bonds are special obligations of the State and are not general obligations or a debt of the State. Neither the credit nor the taxing power of the State is pledged for the payment of the Bonds. The above bond issues are fully insured as to principal and interest by the Federal Guaranty Insurance Company.

The Bond covenants require that the schedules of rent, charges, and fees shall at all times be adequate to produce revenues from the auxiliary facilities sufficient to pay operating expenses and when with E&G Capital Fees, Medical Center Rental Income, and Athletic Facility Enhancement Fee Revenues (as defined in the indenture) to make the prescribed payments into the funds and accounts created hereunder, and that such schedule or schedules of rents, charges, and fees that shall be revised from time to time to provide for all reasonable operating expenses and leave net revenues, when with other monies legally available to be used for such purposes, each year equal at least 100% the maximum annual debt service of the Bonds. During the years ended June 30, 2024 and 2023, net revenues, when combined with other monies legally available for payment of debt service, was 3.52 times and 3.18 times the maximum annual debt service, respectively.

A summary of the annual aggregate principal and interest payments for years subsequent to June 30, 2024, is as follows:

Year Ending	2020A Bonds		2020B Bonds		Combined	
June 30,	Principal	Interest	Principal	Interest	Principal	Interest
2025	$ -	$ 1,935,450	$ 2,295,000	$ 1,313,749	$ 2,295,000	$ 3,249,199
2026	-	1,935,450	2,355,000	1,251,256	2,355,000	3,186,706
2027	-	1,935,450	2,425,000	1,182,678	2,425,000	3,118,128
2028	-	1,935,450	2,500,000	1,109,638	2,500,000	3,045,088
2029	-	1,935,450	2,575,000	1,031,463	2,575,000	2,966,913
2030-2034	2,660,000	9,145,250	11,750,000	4,158,223	14,410,000	13,303,473
2035-2039	3,740,000	9,012,250	13,575,000	1,384,233	17,315,000	10,396,483
2040-2044	20,450,000	7,260,550	-	-	20,450,000	7,260,550
2045-2049	23,855,000	3,857,750	-	-	23,855,000	3,857,750
2050	5,330,000	213,200	-	-	5,330,000	213,200
Total	$ 56,035,000	$ 39,166,250	$ 37,475,000	$ 11,431,240	$ 93,510,000	$ 50,597,490

NOTE 10 FINANCED PURCHASES

The University has financed various equipment and building assets through financed purchases. At June 30, 2024 and 2023, financed equipment with a net book value of $457,125 and $648,865 and financed buildings with a net book value of $54,310,019 and $55,573,218, respectively, are included in equipment and buildings.

Future annual minimum finance payments for years subsequent to June 30, 2024, are as follows:

Year Ending June 30,	Principal	Interest	Total
2025	$ 893,234	$ 2,925,839	$ 3,819,073
2026	880,461	2,887,104	3,767,565
2027	977,268	2,844,463	3,821,731
2028	680,479	2,797,140	3,477,619
2029	764,602	2,763,018	3,527,620
2030-2034	3,824,338	13,274,107	17,098,445
2035-2039	5,743,094	12,073,144	17,816,238
2040-2044	8,436,881	10,279,357	18,716,238
2045-2049	14,391,293	7,474,945	21,866,238
2050-2054	20,837,150	2,937,422	23,774,572
2055	397,189	1,693	398,882
Total	$ 57,825,989	$ 60,258,232	118,084,221
Less: Interest			60,258,232
Total			$ 57,825,989

In December 1998, the University entered into a financed purchase agreement with the Mason County Building Commission for the Mid-Ohio Valley Center (MOVC). The construction of MOVC was financed by the Mason County Building Commission through the issuance of revenue bonds and was completed in January 2000. This agreement was terminated and replaced with a new finance purchase agreement in December 2005, with the new agreement including an addition to be constructed at MOVC with funds from new bonds issued by the Mason County Building Commission. Ownership of MOVC transfers to the University at the end of the agreement term.

On May 2, 2018, Marshall University entered into a development agreement with Signet Marshall Development, LLC, an Ohio limited liability company, to develop, design, and construct a new graduate/medical student housing facility and school of pharmacy. Signet's affiliate, Signet Marshall I, LLC has entered into a ground lease with Marshall for the University owned property that will be the site of this development. The ground lease payment was one dollar for the entire term and has been paid at the execution of the lease.

The University entered into an agreement with the Signet Marshall I, LLC, an Ohio limited liability company, to pay for the buildings constructed in the development agreement over 35 years, once construction is complete. Ownership of the facilities will transfer to the University at the end of the term. Construction was substantially complete on August 15, 2019.

NOTE 11 OTHER POSTEMPLOYMENT BENEFITS

Employees of the University are enrolled in the West Virginia Other Postemployment Benefit Plan (the OPEB Plan) which is administered by the West Virginia Public Employees Insurance Agency (PEIA) and the West Virginia Retiree Health Benefit Trust Fund (the RHBT).

Following is the University's other postemployment benefits liability, deferred outflows of resources and deferred inflows of resources related to other postemployment benefits, revenues, and other postemployment benefits expense and expenditures for the fiscal years ended June 30, 2024 and 2023:

	2024	2023
Net OPEB Liability (Asset)	$ (2,446,237)	$ 1,849,250
Deferred Outflows of Resources	973,263	2,742,426
Deferred Inflows of Resources	4,006,544	8,477,137
Revenues	(1,765,971)	(2,038,936)
OPEB Expense	(8,104,910)	(9,934,505)
Contributions Made by the University	298,735	1,190,975

Plan Description

The OPEB Plan is a cost-sharing, multiple employer, defined benefit other postemployment benefit plan that covers the retirees of State agencies, colleges and universities, county boards of education, and other government entities as set forth in West Virginia Code Section 5-16D-2 (the Code). Plan benefits are established and revised by PEIA and the RHBT with approval of the Finance Board. The Finance Board is comprised of nine members. Finance Board members are appointed by the Governor, serve a term of four years, and are eligible for reappointment. The State Department of Administration secretary serves as Chairman of the Board. Four members represent labor, education, public employees, and public retirees. Four remaining members represent the public-at-large.

Active employees who retire are eligible for PEIA health and life benefits, provided they meet the minimum eligibility requirements of the applicable State retirement system and if their last employer immediately prior to retirement: is a participating employer under the Consolidated Public Retirement Board (CPRB) and, as of July 1, 2008, forward, is a participating employer with PEIA. Active employees who, as of July 1, 2008, have ten years or more of credited service in the CPRB and whose employer at the time of their retirement does participate with CPRB, but does not participate with PEIA will be eligible for PEIA retiree coverage provided: they otherwise meet all criteria under this heading and their employer agrees, in writing, upon a form prescribed by PEIA, that the employer will pay to PEIA the nonparticipating retiree premium on behalf of the retiree or retirees, or that the retiree agrees to pay the entire unsubsidized premium themselves. Employees who participate in non-State retirement systems but that are CPRB system affiliated, contracted, or approved (such as TIAA-CREF and Empower Retirement), or are approved, in writing, by the PEIA Director must, in the case of education employees, meet the minimum eligibility requirements of the State Teachers Retirement System (STRS), and in all other cases meet the minimum eligibility requirements of the Public Employees Retirement System to be eligible for PEIA benefits as a retiree.

The financial activities of the OPEB Plan are accounted for in the RHBT, a fiduciary fund of the State of West Virginia. The RHBT audited financial statements and actuarial reports can be found on the PEIA website at www.peia.wv.gov.

NOTE 11 OTHER POSTEMPLOYMENT BENEFITS (CONTINUED)

Benefits Provided

The OPEB Plan provides the following benefits: medical and prescription drug insurance and life insurance. The medical and prescription drug insurance is provided through two options: the self-insured preferred provider benefit plan option, which is primarily for non-Medicare-eligible retirees and spouses; and the external managed care organization option, which is primarily for Medicare-eligible retirees and spouses.

Contributions

Pay as you go premiums (paygo) are established by the Finance Board annually. All participating employers are required by statute to contribute this premium to the RHBT at the established rate for every active policyholder per month. The active premiums subsidize the retirees' health care. There were no paygo billed in Fiscal Year 2024.

Members retired before July 1, 1997, pay retiree healthcare contributions at the highest sponsor subsidized rate, regardless of their actual years of service. Members retired between July 1, 1997, and June 30, 2010, pay a subsidized rate depending on the member's years of service. Members hired on or after July 1, 2010, pay retiree healthcare contributions with no sponsor provided implicit or explicit subsidy.

Retiree leave conversion contributions from the employer depend on the retiree's date of hire and years of service at retirement as described below:

- Members hired before July 1, 1988, may convert accrued sick or vacation leave days into 100% of the required retiree healthcare contribution.
- Members hired from July 1, 1988, to June 30, 2001, may convert sick or vacation leave days into 50% of the required retiree healthcare contribution.

The conversion rate is two days of unused sick and vacation leave days per month for single healthcare coverage and three days of unused sick and vacation leave days per month for family healthcare coverage.

Employees hired on or after July 1, 2001, no longer receive sick and/or vacation leave credit toward the required retiree healthcare contribution when they retire. All retirees have the option to purchase continued coverage regardless of their eligibility for premium credits.

Certain faculty employees (generally those with less than a 12-month contract) earn a similar extended health or life insurance coverage retirement benefit based on years of service. Generally, 3 1/3 years of teaching service extend health insurance coverage for one year of family coverage, and five years extended health insurance for one year of family coverage. Faculty hired after July 1, 2009, no longer receive years of service credit toward insurance premiums when they retire. Faculty hired on or after July 1, 2010, receive no health insurance premium subsidy when they retire. Two groups of employees hired after July 1, 2010, will not be required to pay the unsubsidized rate: (1) active employees who were originally hired before July 1, 2010, who have a break in service of fewer than two years after July 1, 2010; and (2) retired employees who had an original hire date prior to July 1, 2010, may return to active employment. In those cases, the original hire date may apply.

NOTE 11 OTHER POSTEMPLOYMENT BENEFITS (CONTINUED)

Basis of Allocation

OPEB amounts have been allocated to each contributing employer based on their proportionate share of employer contributions to the RHBT for the fiscal year ended June 30, 2023. Effective July 1, 2017, certain employers that met the plan's opt out criteria and chose not to participate in the plan coverage were no longer required to make contributions to the plan. The amounts previously allocated to such employers for the net OPEB liability and related deferred inflows and deferred outflows are reallocated to the remaining employers participating in the cost sharing plan. The plan reallocates these balances to the remaining active employers based on their proportionate share of contributions made in the period of reallocation.

Assumptions

The net OPEB liability as of June 30, 2024 and 2023 for financial reporting purposes was determined by an actuarial valuation as of June 30, 2022 and 2021, rolled forward to June 30, 2023 and 2022, respectively. The following actuarial assumptions were used and applied in the measurement:

- Actuarial cost method: Entry age normal cost method.
- Amortization method: Level percentage of payroll, closed.
- Amortization period: 20-year closed period as of June 30, 2017
- Investment rate of return: 7.40%, net of OPEB Plan investment expense, including inflation.
- Inflation: 2.50%
- Wage inflation: 2.75% for PERS and TRS
- Rates based on 2015-2020 OPEB experience study and dependent on plan participation and attained age, range from 2.75% to 5.18%, including inflation.
- Trend rate for pre-Medicare and Medicare per capita costs of 7.0% medical and 8.0% drug. The trends increase over four years to 9.0% and 9.5%, respectively. The trends then decrease linearly for 5 years until ultimate trend rate of 4.50% is reached in plan year end 2032.
- Discount Rate: 7.40%
- Mortality rates: Postretirement, Pub-2010 general Healthy Retiree Mortality Tables (100% males, 108% females) projected with MP-2021. Pre-retirement, Pub-2010 general Healthy Retiree Mortality Tables (100% males, 100% females) projected with MP-2021.

The long-term investment rate of return of 7.40% on OPEB Plan investments was determined by a combination of an expected long-term rate of return of 7.60% for long-term assets invested with the West Virginia Investment Management Board (IMB) and an expected short-term rate of return of 2.75% for assets invested with the WV Board of Treasury Investments (BTI).

Long-term pre-funding assets are invested with the IMB. The strategic asset allocation consists of 45% equity, 15% fixed income, 6% private credit and income, 12% private equity, 10% hedge fund, and 12% real estate invested. Short-term assets used to pay current year benefits and expenses are invested with the BTI.

NOTE 11 OTHER POSTEMPLOYMENT BENEFITS (CONTINUED)

Assumptions (Continued)

The long-term expected rate of return on OPEB Plan investments was determined using a building-block method in which estimates of expected future real rates of return (expected returns, net of OPEB Plan investment expense, and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentages and by adding expected inflation. Best estimates of the long-term geometric rates for each major asset class are summarized below.

The actuarial assumptions used in the June 30, 2023, valuation was based on the results of an actuarial experience study for the period July 1, 2015, through June 30, 2020.

Asset Class	Target Asset Allocation	Long-Term Expected Real Rate of Return
Global Equity	45%	7.40%
Fixed Income	15%	3.90%
Real Estate	12%	7.20%
Hedge Fund	10%	4.50%
Private Credit and Income	6%	7.40%
Private Equity	12%	10.00%

Asset Class	Target Asset Allocation	Long-Term Expected Real Rate of Return
Global Equity	55%	5%
Core Plus Fixed Income	15%	2%
Core Real Estate	10%	4%
Hedge Fund	10%	2%
Private Equity	10%	7%

Discount Rate. A single discount rate of 7.40% was used to measure the total OPEB liability. This single discount rate was based on the expected rate of return on OPEB plan investments of 7.40%. The projection of cash flows used to determine this single discount rate assumed that employer contributions will be made in accordance with the prefunding and investment policies. Based on these assumptions, the OPEB plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

NOTE 11 OTHER POSTEMPLOYMENT BENEFITS (CONTINUED)

Assumptions (Continued)

Sensitivity of the Net OPEB Liability (Asset) to Changes in the Discount Rate. The following presents the University's proportionate share of the net OPEB liability (asset) as of June 30, 2024 and 2023, respectively, calculated using the discount rate of 7.40% and 6.65%, as of June 30, 2023 and 2022, respectively, as well as what the University's net OPEB liability (asset) would be if it were calculated using a discount rate that is one percentage point lower (6.40%) or one percentage point higher (8.40%) than the current rate (in thousands):

	1% Decrease (6.40%)	Current Discount Rate (7.40%)	1% Increase (8.40%)
June 30, 2024	$ (414)	$ (2,446)	$ (4,675)

	1% Decrease (5.65%)	Current Discount Rate (6.65%)	1% Increase (7.65%)
June 30, 2023	4,753	1,849	(642)

Sensitivity of the Net OPEB Liability (Asset) to Changes in Healthcare Cost Trend Rates. The following presents the University's proportionate share of the net OPEB liability (asset) as of June 30, 2024 and 2023, respectively, calculated using the current healthcare cost trend rates, as well as what the University's net OPEB liability (asset) would be if it were calculated using healthcare cost trend rates that are one percentage point lower or one percentage point higher than the current rates (in thousands):

	1% Decrease	Current Healthcare Cost Trend Rates	1% Increase
June 30, 2024	$ (6,231)	$ (2,446)	$ 2,055
June 30, 2023	(1,051)	1,849	5,281

OPEB Liability (Asset), OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB. The net OPEB liabilities (assets) at June 30, 2024 and 2023, were measured as of June 30, 2023 and 2022. The total OPEB liabilities (assets) at June 30, 2024 and 2023, were determined by an actuarial valuations as of June 30, 2022 and 2021.

At June 30, 2024 and 2023, respectively, the amount recognized as the University's proportionate share of the net OPEB liability (asset) was $(2,446,237) and $1,849,250. At June 30, 2024 and 2023, respectively, the nonemployer contributing entity's (State of West Virginia) portion of the collective net OPEB liability (asset) was $(1,044,132) and $633,481. At June 30, 2024 and 2023, the total net OPEB liability (asset) attributable to the University was $(3,490,369) and $2,482,731, respectively.

NOTE 11 OTHER POSTEMPLOYMENT BENEFITS (CONTINUED)

Assumptions (Continued)

The allocation percentage assigned to each contributing employer is based on the employer's proportionate share of employer contributions to the RHBT for the fiscal years ended June 30, 2023 and 2022, respectively. Employer contributions are recognized when due. At June 30, 2023, the University's proportion was 1.545814191%, a decrease of 0.115704795% from its proportion of 1.661518986% as of June 30, 2022. At June 30, 2022, the University's proportion was 1.661518986% a decrease of 0.177224812% from its proportion of 1.838743798% calculated as of June 30, 2021.

For the years ended June 30, 2024 and 2023, the University recognized OPEB credit of $(8,104,910) and $(9,934,505), respectively. Of this amount, $(6,338,939) and $(7,895,569), respectively, was recognized as the University's proportionate share of the OPEB expense, and $(1,765,971) and $(2,038,936), respectively as the amount of OPEB expense attributed to special funding. The University also recognized revenue of $(1,765,971) and $(2,038,936), respectively, for support provided by the State.

At June 30, 2024 and 2023, deferred outflows of resources and deferred inflows of resources related to OPEB are as follows:

	2024		2023	
	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources
Changes in Proportion and Difference Between Employer Contributions and Proportionate Share of Contributions	$ -	$ (1,176,973)	$ 78,479	$ (1,408,007)
Changes in Assumptions	674,528	(1,364,806)	1,185,932	(4,698,625)
Net Difference Between Projected and Actual Investment Earnings	-	(40,793)	-	(2,359,085)
Differences Between Expected and Actual Experience	-	(1,423,972)	287,040	-
Reallocation of Opt-Out Employer Change in Proportionate Share	-	-	-	(11,420)
Contributions After the Measurement Date	298,735	-	1,190,975	-
Total	$ 973,263	$ (4,006,544)	$ 2,742,426	$ (8,477,137)

The University will recognize the $298,735 reported as deferred outflows of resources resulting from OPEB contributions after the measurement date as a reduction of the net OPEB liability in the year ended June 30, 2025. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows for the years ending June 30:

Year Ending June 30,	Amortization
2025	$ (1,777,730)
2026	(1,599,300)
2027	145,695
2028	(100,681)
Total	$ (3,332,016)

NOTE 12 STATE SYSTEM OF HIGHER EDUCATION INDEBTEDNESS

The University is a State institution of higher education. It receives a State appropriation to finance a portion of its operations. In addition, it is subject to the legislative and administrative mandates of State government. Those mandates affect all aspects of the University's operations, its tuition and fee structure, its personnel policies, and its administrative practices.

The State has chartered the Commission with the responsibility to construct or renovate, finance, and maintain various academic and other facilities of the State's universities and colleges, including certain facilities of the University. Financing for these facilities was provided through revenue bonds issued by the former Board of Regents, the former University System of West Virginia, the former State College System of West Virginia, or the former Interim Governing Board (the Boards). These obligations administered by the Commission are the direct and total responsibility of the Commission, as successor to the former Boards.

The Commission has the authority to assess each public institution of higher education for payment of debt service on these system bonds. The education and general capital fees (previously tuition and registration fees) of the members of the former University System of West Virginia are generally pledged as collateral for the Commission's bond indebtedness. Student fees collected by the institution in excess of the debt service allocation are retained by the institution for internal funding of capital projects and maintenance. Although the bonds remain as a capital obligation of the Commission, an estimate of the obligation of each institution is reported as a long-term payable by each institution and as a receivable by the Commission.

Debt service assessed for the years ended June 30, 2024 and 2023, is as follows:

	2024	2023
Principal	$ 1,101,429	$ 1,041,906
Interest	191,494	242,501
Other	93,217	89,891
Total	$ 1,386,140	$ 1,374,298

During December 2017, the Commission refunded the 2007 series system bonds. The refunding reduced the annual debt service, as well as the principal each school owed to the Commission. The amount of the debt reduction for the University in 2018 was $920,787.

During September 2016, the Commission loaned the University $800,000 from the Energy and Water Savings Revolving Loan Fund to upgrade existing systems in order to reduce future utility costs. The loan is to be repaid in four annual installments of $200,000 each over four years and is interest free.

During the year ended June 30, 2005, the Commission issued $167,000,000 of 2005 Series B 30-year Revenue Bonds to fund capital projects at various higher education institutions in the State. State lottery funds will be used to repay the debt, although the University revenues are pledged if lottery funds prove insufficient.

NOTE 12 STATE SYSTEM OF HIGHER EDUCATION INDEBTEDNESS (CONTINUED)

During August 2010, the West Virginia Development Office issued approximately $162 million of Education, Arts, Science, and Tourism (EAST) bonds. The Commission, as provided in the State Code, received 60% or $97.2 million of the proceeds to help fund various building and campus renewal projects. The University has been authorized to receive $17,600,000 of these proceeds. The West Virginia Development office is responsible for the repayment of the debt. The University has recognized $17.6 million of these funds as revenue in prior years. During 2018, these bonds were refinanced and Marshall University was authorized to receive $2,050,000 of the proceeds from the savings. As of June 30, 2024, the University has recognized $2,050,000 of these funds as capital grant revenue.

During December 2010, the HEPC issued $76,865,000 of the State of West Virginia Higher Education Policy Commission Revenue 2010 Series Bonds to fund HEPC Bond projects approved by the Commission. The University has been authorized to receive $25,000,000 of these proceeds to be specifically used for the construction of the new Biotechnology Development Center and Applied Engineering Complex. The University began drawing the bond proceeds for this project in FY 2012; 85% of these bond proceeds must be spent by December 2013. The University has no responsibility for repayment of this debt. As of June 30, 2024, the University has recognized $25 million of these funds as revenue.

During June 2012, the HEPC refunded a portion of the outstanding principal amount of the State of West Virginia Higher Education Policy Commission Revenue Refunding Bonds 2004 Series B Lottery Revenue Bonds and received approximately $8 million in bond proceeds from the refunding. The Commission approved a list of high-priority capital projects to be funded from the bond proceeds. The University had two projects approved for this funding and entered into an agreement with the Commission to receive $462,500 of these proceeds with a 100% matching requirement. Subsequent changes to budgeted costs reduced the approved amount to $427,330. As of June 30, 2024, the University has recognized $426,725 of these funds as revenue.

NOTE 13 UNRESTRICTED NET POSITION

The University's unrestricted net position as of June 30, 2024 and 2023, includes certain designated net positions as follows:

	2024	2023
Designated for Auxiliaries	$ 5,742,878	$ 7,818,692
Designated for Auxiliaries Repairs and Maintenance, Debt Payments, Capital Projects, and Equipment Purchases	6,322,566	6,016,221
Designated for Other Repairs and Maintenance, Debt Payments, Capital Projects, and Equipment Purchases	784,772	-
Undesignated	53,431,358	84,641,578
Total Unrestricted Net Position Before OPEB Liability	66,281,574	98,476,491
Less: OPEB Liability	-	1,849,250
Total Unrestricted Net Position	$ 66,281,574	$ 96,627,241

NOTE 14 RETIREMENT PLANS

Substantially all eligible employees of the University participate in either the West Virginia Teachers Retirement System (TRS) or the Teachers Insurance and Annuities Association – College Retirement Equity Funds (TIAA-CREF). Previously, upon full-time employment, all employees were required to make an irrevocable election between the TRS and TIAA-CREF. Effective July 1, 1991, the TRS was closed to new participants. Current participants in the TRS are permitted to make a onetime election to cease their participation in that plan and commence contributions to the West Virginia Teachers' Defined Contribution Plan. Contributions to and participation in the West Virginia Teachers' Defined Contribution Plan by University employees have not been significant to date.

Defined Contribution Benefit Plans

The TIAA-CREF is a cost-sharing defined contribution plan in which benefits are based solely upon amounts contributed, plus investment earnings. Each employee who elects to participate in this Plan is required to make a contribution equal to 6% of total annual compensation. The University matches the employees' 6% contributions. Contributions are immediately and fully vested. Employees may elect to make additional contributions to TIAA-CREF, which are not matched by the University.

Total contributions to TIAA-CREF for the years ended June 30, 2024, 2023, and 2022, were approximately $17,628,000, $16,361,000, and $16,077,000, respectively, which consisted of approximately $8,766,000, $8,129,000, and $7,960,000 from the University in 2024, 2023, and 2022, respectively, and approximately $8,862,000, $8,232,000, and $8,116,000 from covered employees in 2024, 2023, and 2022, respectively.

Effective January 1, 2003, higher education employees enrolled in the basic 401(a) retirement plan with TIAA-CREF have an option to switch to the Educators Money 401(a) Basic Retirement Plan (the Educators Money). New hires have the choice of either plan.

The University's total payroll for the years ended June 30, 2024, 2023, and 2021, was approximately $159,747,236, $149,125,100 and $143,858,700, respectively; total covered employees' salaries in the TIAA-CREF were approximately $123,780,300 in 2024, $116,640,700 in 2023, and $115,225,000 in 2022.

NOTE 14 RETIREMENT PLANS (CONTINUED)

Defined Benefit Plan

Some employees of the University are enrolled in a defined benefit pension plan, the West Virginia Teachers' Retirement System (TRS), which is administered by the West Virginia Consolidated Public Retirement Board (CPRB).

Following is the University's pension liability, deferred outflows of resources, and deferred inflows of resources related to pensions, revenues, and the pension expense and expenditures for the fiscal years ended June 30, 2024 and 2023:

	2024	2023
Net Pension Liability	$ 1,042,641	$ 1,166,431
Deferred Outflows of Resources	257,945	334,874
Deferred Inflows of Resources	351,862	564,986
Revenues	270,661	186,963
Pension Expense (Credit)	197,662	(522,309)
Contributions Made by University	154,075	173,227

TRS

Plan Description

TRS is a multiple employer defined benefit cost sharing public employee retirement system providing retirement benefits as well as death and disability benefits. It covers all full-time employees of the 55 county public school systems in the State of West Virginia and certain personnel of the 13 State-supported institutions of higher education, State Department of Education and the Higher Education Policy Commission hired prior to July 1, 1991. Employees of the State-supported institutions of higher education and the Higher Education Policy Commission hired after June 30, 1991, are required to participate in the Higher Education Retirement System. TRS closed membership to new hires effective July 1, 1991.

TRS is considered a component unit of the State of West Virginia for financial reporting purposes, and, as such, its financial report is also included in the State of West Virginia's Comprehensive Annual Financial Report. TRS issues a publicly available comprehensive annual financial report that includes financial statements and required supplementary information for the Plan. A copy of the report may be obtained from the TRS website at https://www.wvretirement.com/Publications.html#AnnualReport.

NOTE 14 RETIREMENT PLANS (CONTINUED)

TRS (Continued)

Benefits Provided

TRS provides retirement, death, and disability benefits. A member is eligible for normal retirement at age 60 with five years of service, age 55 with 30 years of service or any age with 35 years of service. A member may retire with 30 years of credited service at any age with the pension reduced actuarially if the member retires before age 55. Terminated members with at least five, but less than 20, years of credited service who do not withdraw their accumulated contributions are entitled to a deferred retirement commencing at age 62. Retirement benefits are equivalent to 2% of average annual salary multiplied by years of service. Average salary is the average of the 5 highest fiscal years of earnings during the last 15 fiscal years of earnings. Chapter 18, Article 7A of the West Virginia State Code assigns the authority to establish and amend the provisions of the Plan, including contribution rates, to the State Legislature.

Contributions

The funding objective of the CPRB pension trust funds is to meet long-term benefit requirements through contributions, which remain relatively level as a percentage of member payroll over time, and through investment earnings. Contribution requirements are set by CPRB. A member who withdraws from service for any cause other than death or retirement may request that the accumulated employee contributions plus interest be refunded.

Member Contributions: TRS funding policy provides for member contributions based on 6% of members' gross salary. Contributions as a percentage of payroll for members and employers are established by State law and are not actuarially determined.

Employer Contributions: Employers make the following contributions:

The State (including institutions of higher education) contributes:

1. 15% of gross salary of their State-employed members hired prior to July 1, 1991;
2. 15% of School Aid Formula (SAF) covered payroll of county-employed members;
3. 7.5% of SAF-covered payroll of members of the TDCRS;
4. a certain percentage of fire insurance premiums paid by State residents; and
5. under WV State code section 18-9-A-6a, beginning in fiscal year 1996, an amount determined by the State Actuary as being needed to eliminate the TRS unfunded liability within 40 years of June 30, 1994. As of June 30, 2024 and 2023, respectively, the University's proportionate share attributable to this special funding subsidy was $18,767 and $28,031.

The University's contributions to TRS for the years ended June 30, 2024 and 2023, were approximately $154,000, and $173,000, respectively.

NOTE 14 RETIREMENT PLANS (CONTINUED)

TRS (Continued)

Assumptions

The total pension liabilities for financial reporting purposes were determined by actuarial valuations as of July 1, 2022 and 2021, respectively, and rolled forward to the measurement dates of June 30, 2023 and 2022, respectively. The following actuarial assumptions were used and applied to all periods included in the measurement:

- Actuarial cost method: Entry age normal cost with level percentage of payroll
- Asset valuation method: Investments are reported at fair value
- Amortization method and period: Level dollar, fixed period through fiscal year 2034
- Investment rate of return of 7.25 and (6.20%), as of July 1, 2023 and 2022, respectively, net of investment expenses
- Projected salary increases: Teachers 2.75% - 5.90% as of June 30, 2023 and 2.75% - 5.90% as of June 30, 2022, and nonteachers 2.75% - 6.5% as of June 30, 2023 and 2.75% - 6.00% as of June 30, 2022, based on age
- Inflation rate of 2.75% as of June 30, 2023 and 2022
- Discount rate of 7.25% as of June 30, 2023 and 2022
- Mortality rates based on MP-2019 Mortality Tables
- Withdrawal rates: Teachers 7.00% - 35% and nonteachers 2.30% - 18.00%
- Disability rates: 0.004% - 0.563%
- Retirement age: An age-related assumption is used for participants not yet receiving payments
- Retirement rates:15% - 100%
- *Ad hoc* cost-of-living increases in pensions are periodically granted by the State Legislature. However, the retirement system makes no automatic provision for such increases.

Experience studies are performed at least once in every five-year period. The most recent experience study covered the period from July 1, 2014, to June 30, 2019. These assumptions will remain in effect for valuation purposes until such time as the CPRB adopts revised assumptions.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of the long-term geometric rates of return for each major asset class included in TRS' target asset allocation as of June 30, 2023 and 2022, are summarized below:

NOTE 14 RETIREMENT PLANS (CONTINUED)

TRS (Continued)

Assumptions (Continued)

Asset Class	2024 Long-Term Expected Rate of Return	2024 Target Allocation
Domestic Equity	6.5%	27.5%
International Equity	9.1%	27.5%
Core Fixed Income	4.3%	15.0%
Real Estate	5.8%	10.0%
Private Equity	9.2%	10.0%
Hedge Funds	4.6%	10.0%

Asset Class	2023 Long-Term Expected Rate of Return	2023 Target Allocation
Domestic Equity	5.3%	27.5%
International Equity	6.1%	27.5%
Core Fixed Income	2.2%	15.0%
Real Estate	6.5%	10.0%
Private Equity	9.5%	10.0%
Hedge Funds	3.8%	10.0%

Discount Rate. The discount rate used to measure the total TRS pension liability was 7.25% and 7.25% as of June 30, 2023 and 2022, respectively. The projection of cash flows used to determine the discount rate assumed that State contributions will continue to follow the current funding policy. Based on those assumptions, TRS' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on TRS' investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate. The following presents the University's proportionate share of the TRS net pension liability as of June 30, 2024 and 2023, calculated using the discount rate of 7.25%, as well as what the Commission's TRS net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.25%) or one percentage point higher (8.25%) than the current rate (dollars in thousands) for 2024 and 2023.

	1% Decrease (6.25%)	Current Discount Rate (7.25%)	1% Increase (8.25%)
June 30, 2024	$ 1,601,234	$ 1,042,641	$ 568,546
June 30, 2023	1,715,677	1,166,431	699,961

NOTE 14 RETIREMENT PLANS (CONTINUED)

TRS (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2024, the TRS net pension liability was measured as of June 30, 2023. The total pension liability was determined by an actuarial valuation as of July 1, 2022 and rolled forward to the measurement date. At June 30, 2023, the TRS net pension liability was measured as of June 30, 2022. The total pension liability was determined by an actuarial valuation as of July 1, 2021 and rolled forward to the measurement date.

At June 30, 2024 and 2023, the University's proportionate share of the TRS net pension liability was approximately $3,172,000 and $3,765,000, respectively. Of this amount, the University recognized approximately $1,042,641 and $1,167,000, respectively, as its proportionate share on the statement of net position. The remainder of $2,129,218 and $2,598,000, respectively, denotes the University's proportionate share of net pension liability attributable to the special funding.

The allocation percentage assigned to each participating employer and nonemployer contributing entity is based on their proportionate share of employer and nonemployer contributions to TRS for each of the fiscal years ended June 30, 2023 and 2022. Employer contributions are recognized when due. At June 30, 2022, the University's proportion was .045542%, an increase of 0.000192% from its proportion of 0.045350% calculated as of June 30, 2022. At June 30, 2022, the University's proportion was 0.045350%, a decrease of .015340% from its proportion of 0.060690%, calculated as of June 30, 2021.

For the years ended June 30, 2024 and 2023, the University recognized TRS pension expense of $197,612 and $(522,309), respectively. Of this amount, $(73,049) and $(355,346), respectively, was recognized as the University's proportionate share of the TRS expense; $251,894 and $(214,994), respectively, as the amount of pension expense attributable to special funding from a nonemployer contributing entity; and $18,767 and $28,031, respectively, as the amount of pension expense from a nonemployer contributing entity not attributable to a special funding situation. The University also recognized revenue of $270,661 and $186,963, respectively, for support provided by the State.

NOTE 14 RETIREMENT PLANS (CONTINUED)

TRS (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

At June 30, 2024, deferred outflows of resources and deferred inflows of resources related to the TRS pension are as follows:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Changes in Proportion and Difference Between Employer Contributions and Proportionate Share of Contributions	$ 3,442	$ 349,242
Net Difference Between Projected and Actual Investment Earnings	18,365	-
Difference Between Expected and Actual Experience	38,061	2,620
Changes in Assumptions	44,002	-
Contributions After the Measurement Date	154,075	-
Total	$ 257,945	$ 351,862

At June 30, 2023, deferred outflows of resources and deferred inflows of resources related to the TRS pension are as follows:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Changes in Proportion and Difference Between Employer Contributions and Proportionate Share of Contributions	$ -	$ 555,474
Net Difference Between Projected and Actual Investment Earnings	47,313	-
Difference Between Expected and Actual Experience	48,435	9,512
Changes in Assumptions	65,899	-
Contributions After the Measurement Date	173,227	-
Total	$ 334,874	$ 564,986

NOTE 14 RETIREMENT PLANS (CONTINUED)

TRS (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

The University will recognize the $154,075 reported as deferred outflows of resources resulting from pension contributions after the measurement date as a reduction of the TRS net pension liability in the year ended June 30, 2025. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in TRS pension expense as follows for the fiscal years ending June 30:

Year Ending June 30,	Amortization
2025	$ (133,144)
2026	(169,652)
2027	68,320
2028	(13,682)
2029	166
Total	$ (247,992)

Payables to the Pension Plan

The University did not report any amounts payable for normal contributions to the TRS as of June 30, 2024 and 2023.

NOTE 15 MARSHALL UNIVERSITY FOUNDATION, INC.

The Foundation is a separate nonprofit organization incorporated in the State whose purpose is to benefit the work and services of the University and its affiliated nonprofit organizations. The Foundation has a board of directors authorized to have 40 members selected by its Board members. At present, there are 34 members, including the President of the University as a nonvoting ex-officio member. In carrying out its responsibilities, the board of directors of the Foundation employs management, forms policy, and maintains fiscal accountability over funds administered by the Foundation. The University administration does not control the resources of the Foundation. The Foundation's financial statements are presented as a discretely presented component unit of the University's financial statements in accordance with GASB.

Total funds expended by the Foundation in support of University activities totaled $45,495,536 and $12,341,072 during the years 2024 and 2023, respectively. This support and related expenditures are recorded in the University's financial statements.

NOTE 16 BIG GREEN SCHOLARSHIP FOUNDATION, INC.

Big Green is a separate nonprofit organization incorporated in the State whose purpose is to provide scholarship aid to student athletes and program support for the University's intercollegiate athletic program. Big Green has a board of directors authorized to have 48 members selected by its Board members. The following persons are ex-officio, nonvoting members of the Board: the University Director of Athletics, the Associate Athletic Director, the Athletic Director Executive Director, Director of Athletic Development, Assistant Director of Athletic Development and the Director of External Affairs. In carrying out its responsibilities, the board of directors of Big Green is responsible for all the business of Big Green and all lawful corporate powers including the selection and removal of all officers, agents, and employees. The University administration does not control the resources of Big Green. Big Green's financial statements are presented as a discretely presented component unit of the University's financial statements in accordance with GASB.

Total funds expended by Big Green in support of University activities totaled $4,187,156 and $3,675,122 during the years 2024 and 2023, respectively. This support and related expenditures are recorded in the University's financial statements.

NOTE 17 PROVIDENT – MARSHALL PROPERTIES L.L.C.

Provident – Marshall, a West Virginia limited liability company, was created on June 4, 2010, by its sole member, Provident Resources Group, Inc. (Provident), a Georgia nonprofit corporation and organization exempt from federal income tax under Section 501(a) of the Internal Revenue Code of 1986 (the Code), as amended as a charitable organization described in Section 501(c)(3) of the Code. Provident – Marshall was created to own, operate, and maintain a 418 unit, 812 bed, student housing facility and a 123,850 square foot student recreation/wellness center located on the campus of Marshall University, located in Huntington, West Virginia (Project). On July 30, 2010, Provident – Marshall purchased the Project from MSH – Marshall and commenced operations on that date.

Provident and Provident – Marshall promote and advance education through various means, including, without limitation, the development, construction, acquisition, ownership, management, maintenance, operation, and disposition of facilities of various types, including, but not limited to, educational, research, and student housing facilities and through the provision of development, enrichment, counseling, tutoring, and other services and activities, so as to assist colleges and universities in fulfilling their education mission. The Provident – Marshall financial statements are presented as a discretely presented component unit of the University's financial statements in accordance with GASB.

NOTE 18 AFFILIATED ORGANIZATION

The University has a separately incorporated affiliated organization, Marshall Health, Inc. (formerly UP & S) (Marshall Health). Oversight responsibility for Marshall Health rests with its independent board and management not otherwise affiliated with the University. Accordingly, the financial statements of Marshall Health are not included in the accompanying financial statements under the blended component unit requirements. Marshall Health is not included in the University's accompanying financial statements under discretely presented component unit requirements as they have dual purposes (i.e., not entirely or almost entirely for the benefit of the University).

NOTE 19 CONTINGENCIES AND COMMITMENTS

The nature of the educational industry is such that, from time to time, claims will be presented against the University on account of alleged negligence, acts of discrimination, breaches of contract, or disagreements arising from the interpretation of laws or regulations. While some of these claims may be for substantial amounts, they are not unusual in the ordinary course of providing educational services in a higher education system. In the opinion of management, all known claims are covered by insurance or are such that an award against the University would not seriously affect the financial position of the University.

Under the terms of federal grants, periodic audits are required, and certain costs may be questioned as not being appropriate expenditures under the terms of the grants. Such audits could lead to reimbursement to the grantor agencies. The University's management believes disallowances, if any, will not have a significant financial impact on the University's financial position.

The Code establishes rules and regulations for arbitrage rebates. No arbitrage rebate liabilities have been recorded in the accompanying financial statements as of June 30, 2024 and 2023.

The University owns various buildings that are known to contain asbestos. The University is not required by federal, state, or local law to remove the asbestos from its buildings. The University is required under federal environmental, health, and safety regulations to manage the presence of asbestos in its buildings in a safe manner. The University addresses its responsibility to manage the presence of asbestos in its buildings on a case-by-case basis.

Significant problems of dangerous asbestos conditions are abated as the conditions become known. The University also addresses the presence of asbestos as building renovation or demolition projects are undertaken and through asbestos operation and maintenance programs directed at containing, managing, or operating with the asbestos in a safe manner.

NOTE 20 CONDENSED COMPONENT UNIT INFORMATION - MURC

Condensed component unit information for MURC, the University's blended component unit, for the years ended June 30 is as follows:

CONDENSED STATEMENTS OF NET POSITION

	2024	2023
Assets:		
Current Assets	$ 38,688,299	$ 26,855,752
Receivable from University	252,178	1,248,230
Capital Assets, Net	15,226,535	11,727,111
Other Assets	21,009,281	30,119,543
Total Assets	75,176,293	69,950,636
Liabilities:		
Current Liabilities	19,584,447	23,588,866
Long-Term Liabilities	745,414	939,883
Total Liabilities	20,329,861	24,528,749
Net Position:		
Net Investment in Capital Assets	14,410,850	10,714,051
Restricted:		
Nonexpendable	15,000,000	15,000,000
Sponsored Projects	20,720,563	19,581,185
Unrestricted	4,715,019	126,651
Total Net Position	$ 54,846,432	$ 45,421,887

NOTE 20 CONDENSED COMPONENT UNIT INFORMATION – MURC (CONTINUED)

CONDENSED STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION

	2024	2023
Operating Revenues:		
Federal, State, and Local Grants	$ 66,254,333	$ 53,073,293
Other Operating Revenues	5,981,586	5,554,223
Total Operating Revenues	72,235,919	58,627,516
Operating Expenses:		
Operations	64,232,487	59,284,728
Depreciation	1,984,919	1,560,462
Total Operating Expenses	66,217,406	60,845,190
Operating Income (Loss)	6,018,513	(2,217,674)
Nonoperating Revenues (Expenses):		
Investment Income	3,440,419	2,929,517
Other Nonoperating Revenues (Expenses)	(34,387)	(26,162)
Total Nonoperating Revenues (Expenses)	3,406,032	2,903,355
INCREASE IN NET POSITION	9,424,545	685,681
Net Position - Beginning of Year	45,421,887	44,736,206
NET POSITION - END OF YEAR	$ 54,846,432	$ 45,421,887

CONDENSED STATEMENTS OF CASH FLOWS

	2024	2023
Net Cash Provided (Used) by:		
Operating Activities	$ -	$ (1,780,552)
Noncapital Financing Activities	3,102,899	-
Capital Financing Activities	(5,716,103)	(2,891,162)
Investing Activities	12,550,681	2,579,928
INCREASE (DECREASE) IN CURRENT CASH AND CASH EQUIVALENTS	9,937,477	(2,091,786)
Current Cash and Cash Equivalents - Beginning of Year	5,803,493	7,895,279
CURRENT CASH AND CASH EQUIVALENTS - END OF YEAR	$ 15,740,970	$ 5,803,493

NOTE 21 SEGMENT INFORMATION

The University issues revenue bonds to finance certain of its activities. Investors in those bonds rely solely on the revenues generated by the activities of the auxiliaries, capital fees, and other revenues pledged for repayment.

Marshall University Board of Governors, Improvement and Refunding Revenue Bonds, Series 2020A

In April 2020, the Board sold $56,035,000 of 2020A series bonds. The 2020 Bonds were issued under the authority contained in Chapter 18, Article 18B of the Code of West Virginia, 1931, as amended, and the 2020 Bonds are secured pursuant to a Trust Indenture dated as of April 1, 2020, between the University and United Bank, Inc., Charleston, West Virginia, as the Trustee. The 2020A Bonds are secured by and payable from certain revenues as defined in the Trust Indenture. The proceeds of the 2020A Bonds will be used to (1) finance a portion of the costs of the construction, equipping and furnishing of a new building for the University's Lewis College of Business along with other capital improvements approved by the issuer and (2) refund and redeem all or a portion of the 2010 and 2011 Bonds and (3) paying bond insurance premiums or other credit enhancement and (4) to pay the costs of issuance of the 2020A Bonds.

Marshall University Board of Governors, Refunding Revenue Bonds, Series 2020B

In April 2020, the Board sold $45,960,000 of 2020B series bonds. The 2020B Bonds were issued under the authority contained in Chapter 18, Article 18B of the Code of West Virginia, 1931, as amended, and the 2020 Bonds are secured pursuant to a Trust Indenture dated as of April 1, 2020, between the University and United Bank, Inc., Charleston, West Virginia, as the Trustee. The 2020B Bonds are secured by and payable from certain revenues as defined in the Trust Indenture. The proceeds of the 2020B Bonds will be used to (1) refund and redeem all or a portion of the 2011 Bonds, (2) pay bond insurance premiums or other credit enhancement and (3) to pay the costs of issuance of the 2020B Bonds.

NOTE 21 SEGMENT INFORMATION (CONTINUED)

Condensed accrual basis financial information for the University's segment as of June 30 is as follows:

CONDENSED SCHEDULES OF POSITION

	2024	2023
Assets:		
Current Assets	$ 15,661,880	$ 14,353,465
Noncurrent Assets	158,791,251	163,023,307
Total Assets	174,453,131	177,376,772
Deferred Outflows of Resources	2,730,307	-
Total Assets and Deferred Outflows	$ 177,183,438	$ 177,376,772
Liabilities and Deferred Inflows:		
Current Liabilities	$ 7,978,839	$ 6,174,332
Noncurrent Liabilities	129,369,125	129,705,210
Total Liabilities	137,347,964	135,879,542
Deferred Inflows of Resources	-	2,331,419
Total Liabilities and Deferred Inflows	137,347,964	138,210,961
Net Position:		
Net Investment in Capital Assets	30,017,331	30,943,607
Restricted for Debt Service	1,141	6,938
Unrestricted	9,817,001	8,215,266
Total Net Position	39,835,473	39,165,811
Total	$ 177,183,437	$ 177,376,772

NOTE 21 SEGMENT INFORMATION (CONTINUED)

CONDENSED SCHEDULES OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION

	2024	2023
Operating:		
Operating Revenues	$ 24,964,168	$ 22,577,288
Operating Expenses	(21,910,679)	(19,816,138)
Net Operating Income	3,053,489	2,761,150
Nonoperating:		
Nonoperating Revenues	235,906	590,585
Nonoperating Expenses	(4,992,679)	(3,312,081)
Total Nonoperating	(4,756,773)	(2,721,496)
Net Revenues	(1,703,284)	39,654
Transfers (to) from the University	2,372,946	(19,280,957)
CHANGES IN NET POSITION	669,662	(19,241,303)
Net Position - Beginning of Year	39,165,811	58,407,114
NET POSITION - END OF YEAR	$ 39,835,473	$ 39,165,811

CONDENSED SCHEDULES OF CASH FLOWS

	2024	2023
Net Cash Provided by Operating Activities	$ 16,650,175	$ 12,856,389
Net Cash Used by Capital and Related Financing	(15,681,766)	(9,437,981)
NET INCREASE IN CASH AND CASH EQUIVALENTS	968,409	3,418,408
Cash and Cash Equivalents - Beginning of Year	14,558,662	11,140,254
CASH AND CASH EQUIVALENTS - END OF YEAR	$ 15,527,071	$ 14,558,662

NOTE 22 LEASE OBLIGATIONS

The University leases certain office facilities for various terms under long-term, non-cancelable lease agreements. The leases expire at various dates through 2051 and provide for renewal options ranging from three months to six years. The University has a building lease with the Foundation with an outstanding lease liability of $754,328 and a corresponding asset and accumulated amortization of $22,055,917 and $220,559, respectively, as of June 30, 2024. The asset includes amounts paid for the construction of the building prior to start of the lease agreement.

Total future minimum lease payments under lease agreements are as follows:

Year Ending June 30,	Principal	Interest	Total
2025	$ 1,383,754	$ 458,677	$ 1,842,431
2026	1,288,482	542,035	1,830,517
2027	1,093,061	500,259	1,593,320
2028	749,880	459,048	1,208,928
2029	791,760	417,168	1,208,928
2030-2034	4,688,161	1,356,479	6,044,640
2035-2039	1,255,077	459,763	1,714,840
2040-2044	1,394,200	320,640	1,714,840
2045-2049	1,550,466	164,374	1,714,840
2050 and Thereafter	517,456	24,707	542,163
Total Minimum Lease Payments	$ 14,712,297	$ 4,703,150	$ 19,415,447

Right-to-use assets acquired through outstanding leases are shown below, by underlying asset class.

	Amount
Leased Space	$ 59,080,523
Less: Accumulated Amortization	3,085,923
Total	$ 55,994,600

NOTE 23 LEASE RECEIVABLES

The University, acting as lessor, leases space in facilities under long-term, non-cancelable lease agreements. The leases expire at various dates through 2032 and provide for renewal options ranging from three months to six years. During the year ended June 30, 2024, the University recognized $250,838 and $9,338 in lease revenue and interest revenue, respectively, pursuant to these contracts. During the year ended June 30, 2023, the University recognized $250,838 and $9,338 in lease revenue and interest revenue, respectively, pursuant to these contracts. Total future minimum lease payments to be received under lease agreements are as follows:

Year Ending June 30,	Principal	Interest	Total
2025	$ 222,961	$ 4,723	$ 233,236
2026	46,654	2,928	49,582
2027	45,178	2,304	47,482
2028	45,788	1,694	47,482
2029-2033	96,328	1,522	92,297
Total Minimum Lease Payments	$ 456,909	$ 20,506	$ 470,079

NOTE 24 NATURAL CLASSIFICATIONS WITH FUNCTIONAL CLASSIFICATIONS

The operating expenses within both natural and functional classifications for the years ended June 30, 2024 and 2023 are as follows:

	Salaries and Wages	Benefits	Supplies and Other Services	Utilities	Scholarships and Fellowships	Depreciation and Amortization	Other Operating Expense	Total
2024								
Instruction	$ 69,900,924	$ 7,452,803	$ 9,440,405	$ 250,657	$ -	$ -	$ -	$ 87,044,789
Research	10,009,031	3,471,934	10,102,415	3,450	-	-	-	23,586,830
Public Service	16,258,350	4,209,842	9,555,400	120,748	-	-	-	30,144,340
Academic Support	17,692,197	4,319,915	8,571,609	7,601	-	-	-	30,591,322
Student Services	9,059,217	2,221,647	5,213,037	1,790	-	-	-	16,495,691
General Institutional Support	17,075,614	7,756,401	11,021,703	577,893	-	-	-	36,431,611
Operations and Maintenance of Plant	4,970,946	1,164,720	5,391,683	7,397,517	-	-	-	18,924,866
Student Financial Aid	-	-	-	-	27,694,453	-	-	27,694,453
Auxiliary Enterprises	14,785,279	3,863,078	26,792,123	2,777,607	-	-	-	48,218,087
Depreciation/Amortization	-	-	-	-	-	21,224,574	-	21,224,574
Other	(4,322)	-	-	-	-	-	202,985	198,663
Total	$ 159,747,236	$ 34,460,340	$ 86,088,375	$ 11,137,263	$ 27,694,453	$ 21,224,574	$ 202,985	$ 340,555,226
2023								
Instruction	$ 66,869,855	$ 5,792,709	$ 15,745,699	$ 208,240	$ 1,400,755	$ 3,110,828	$ -	$ 93,128,086
Research	9,293,927	2,978,987	8,307,089	35,815	286,970	-	-	20,902,788
Public Service	14,586,354	3,669,637	8,135,305	74,705	285,572	-	-	26,751,573
Academic Support	15,789,344	2,763,937	9,413,747	104,505	54,709	-	-	28,126,242
Student Services	8,829,221	2,171,582	4,662,923	14,267	104,789	-	-	15,782,782
General Institutional Support	15,739,836	2,976,436	13,943,600	539,725	49,303	-	-	33,248,900
Operations and Maintenance of Plant	4,706,277	1,144,609	3,310,192	6,954,043	-	-	-	16,115,121
Student Financial Aid	-	1,109,462	-	-	21,115,329	-	-	22,224,791
Auxiliary Enterprises	13,487,083	3,610,237	24,726,503	2,512,280	51,068	-	-	44,387,171
Depreciation/Amortization	-	-	-	-	-	15,489,364	-	15,489,364
Other	-	22,263	299,766	-	(35,314)	-	(857,373)	(570,658)
Total	$ 149,301,897	$ 26,239,859	$ 88,544,824	$ 10,443,580	$ 23,313,181	$ 18,600,192	$ (857,373)	$ 315,586,160

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION

The notes taken directly from the audited consolidated financial statements of the Foundation are as follows:

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

PRINCIPLES OF CONSOLIDATION

The accompanying consolidated financial statements include the accounts of The Marshall University Foundation, Inc., its wholly owned for profit subsidiary, Marshall Services Corporation, and the supporting organizations of The Marshall University Foundation, Inc.: the Marshall University Real Estate Foundation, Inc. and the Marshall University Alumni Association. Intercompany transactions and balances have been eliminated in consolidation.

NATURE OF ACTIVITIES

The Marshall University Foundation, Inc. ("Foundation") was established in January, 1947 as a non-profit, tax-exempt, educational corporation to solicit, receive, manage and administer gifts on behalf of Marshall University. It is a public charity under Section 501(c)(3) of the Internal Revenue Code. The Foundation receives the majority of its support and revenue from gifts, contributions, and return on investments.

The Marshall University Real Estate Foundation, Inc ("MUREF") was established in June, 2008 as a non-profit, tax-exempt educational corporation established to operate exclusively for the benefit of, to perform functions of, or to carry out the purpose of the Foundation. It is a public charity under Section 501(c)(3) of the Internal Revenue Code. The Real Estate Foundation receives most of its support and revenue from rental income and contributions.

Marshall Services Corporation was established in October, 2012 to enter into a joint venture called INTO Marshall, LLC to operate an international student center and provide marketing and student recruitment for the benefit of Marshall University. The Marshall Service Corporation has not received any income due to losses sustained by INTO Marshall, LLC. The Marshall Service Corporation entered into a Wind-Down Agreement in February, 2020 to affect an orderly wind-down of the INTO Marshall, LLC joint venture.

Marshall University Alumni Association is a public charity under Section 501(c)(3) of the Internal Revenue Code dedicated to advancing the goals and objectives of the Marshall University Foundation, Inc. and Marshall University by coordinating and conducting activities among the alumni. The Alumni Association receives the majority of its support and revenue from gifts, contributions, and royalties.

PUBLIC SUPPORT AND REVENUE

Contributions are recognized when the donor makes a promise to give to the Foundation that is, in substance, unconditional. Unconditional promises to give due in the next year are recorded at their net realizable value. Unconditional promises to give due in subsequent years are recorded at the present value of their net realizable value, using risk-free interest rates applicable to the years in which the promises are received to discount the amounts. An allowance for uncollectible promises is provided based on management's evaluation of potential uncollectible promises receivable at year end.

Contributions that are not restricted by the donor are reported as increases in net assets without donor restrictions. Contributions that are received with donor stipulations that limit the use of the donated assets are reported as increases in net assets with donor restrictions. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose of use restriction is accomplished, net assets are reclassified to net assets without donor restrictions and reported in the consolidated statement of activities as net assets released from restrictions.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

GRANT REVENUE
Grant revenue is recognized when the resource provider makes a promise to give to the Foundation that is, in substance, unconditional. Conditional grant awards are recognized as revenue as the conditions of the resource provider are met. Conditional grant revenue received in advance of satisfying the resource providers' conditions is recorded as refundable advances. Grant revenue that is not restricted by the resource provider is recorded as increases in net assets without donor restrictions. Grant revenue that is restricted by the resource provider is reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions.

CONTRACT SERVICES REVENUE
Contract services revenue represents the amounts realized for goods and services rendered. Contract services revenue is recognized on the statement of activities as the performance obligation of delivering the goods or services are satisfied. Amounts are collected as the various activities associated with the revenue generation take place and the rate of payment is based on an agreed upon price.

ESTIMATES
The preparation of consolidated financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

CASH AND CASH EQUIVALENTS
The Foundation considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

INVESTMENTS
Investments are reported in the consolidated financial statements at fair value. The current year increase or decrease in fair value over book value is recognized currently in the consolidated statement of activities. The Foundation uses several valuation techniques to value its investments which are described in Note 18. The majority of the investment funds are pooled into three categories - Operating Pool, Project Pool and Endowment Pool. The total investment return consists of interest and dividend income, realized gains and losses net of related investment expenses. Unrealized gains and losses are reported in the other income (loss) section of the consolidated statements of activities.

PROPERTY AND EQUIPMENT
Property and equipment purchased for use by the Foundation is capitalized at cost and property and equipment contributed to the Foundation for its use is capitalized at fair value at the date of the gift. Property and equipment are depreciated over the estimated useful life of the asset which ranges from three to forty years using the straight-line method. Property and equipment purchased for Marshall University departments is expensed when received and immediately donated to the University by The Marshall University Foundation, Inc.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

OTHER ASSETS
Other assets consist of donated works of art and musical instruments which do not meet the definition of a collection.

COLLECTIONS
The Foundation capitalizes collections. The Foundation received The Touma Museum of Medicine on behalf of the Joan C. Edwards School of Medicine ("JCESOM"). The collection is held for public exhibition, education, and research in furtherance of public service rather than for financial gain; will be protected, kept unencumbered, cared for and preserved, and will be maintained intact. Even though items from the collection cannot be sold, any proceeds from unforeseen deaccession will be used for furtherance of the collection. The Touma Museum is managed by the JCESOM and is carried at the fair value at the date of contribution. New additions to the collection may be received by the Foundation if items are accepted by the JCESOM.

BASIS OF ACCOUNTING
The accompanying consolidated financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

ADVERTISING COSTS
Advertising costs totaling $49,879 and $67,389 for 2024 and 2023, respectively are charged to operations when incurred.

FUNCTIONAL ALLOCATION OF EXPENSES
The costs of program and supporting services activities have been summarized on a functional basis in the statements of activities. The statements of functional expenses present the natural classification detail of expenses by function.

ACCOUNTS RECEIVABLE
Accounts receivables are carried at their estimated collectible amounts. Accounts receivables are periodically evaluated for collectability based on payment experience, age of the receivable, and other specifics of the account. Once it is determined by management that the account will not be collectible, it is charged off as bad debt.

FUNDS HELD IN CUSTODY FOR OTHERS
The Foundation holds and invests funds for Marshall University under an agency agreement. The investments and other funds are reported as assets, while the corresponding liability is reported as funds held in custody for others.

RECLASSIFACTIONS
Certain amounts in the accompanying 2023 financial statements have been reclassified for comparative purposes.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 2 – FINANCIAL ASSETS AND LIQUIDITY

As of June 30, 2024 and 2023, financial assets and liquid resources available within one year for general expenditures were as follows:

		2024		2023
Financial assets available				
Cash and cash equivalents	$	4,101,291	$	1,159,225
Unconditional promises to give, net		294		600
Other receivables		1,027,982		744,231
Total financial assets available within one year	$	5,129,567	$	1,904,056

In addition, as of June 30, 2024 and 2023, the Foundation had $10,085,673 and $9,384,673, respectively, of board-designated endowments that, with the board's approval, could be made available for operations.

NOTE 3 - CASH AND CASH EQUIVALENTS

Cash and cash equivalents on June 30, 2024 and 2023 are comprised of the following:

		2024		2023
Cash and overnight repurchase agreements	$	25,003,045	$	27,982,099
Short-term investments		10,942,159		13,544,219
TOTAL	$	35,945,204	$	41,526,318

NOTE 4 – INVESTMENTS

Investments as of June 30, 2024 and 2023 are summarized as follows:

		2024 Fair Value		2023 Fair Value
Fixed income	$	39,150,751	$	43,404,941
Equities		135,279,539		143,697,420
Other		93,793,315		95,702,996
TOTAL	$	268,223,605	$	282,805,357

See Note 18 for further breakdown by each individual investment or group of investments that represent a significant concentration of market risk.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 4 – INVESTMENTS (CONTINUED)

The following summarizes the investment return for the years ended June 30, 2024 and 2023 inclusive of income on cash equivalents, perpetual trusts, and the investments described above:

		2024		2023
Investment Income:				
Interest and dividends	$	2,640,988	$	1,852,950
Realized gain		1,823,725		4,174,086
Investment fees		(670,558)		(725,530)
Net investment return	$	3,794,155	$	5,301,506
Other Income (Loss):				
Unrealized (losses) gains	$	14,723,881	$	7,059,668

Gain or loss on sale of investments is determined by utilizing the average cost method.

NOTE 5 – NOTES PAYABLE

In April 2022, the Marshall Real Estate Foundation, Inc. entered into a promissory note with United Bank to provide a $12,500,000 line of credit to finance the remaining costs of the construction of the College of Business building once all additional funding had been exhausted. The terms of the note required interest only payments for two years beginning December 15, 2022. Annual payments of principal and interest in the amount of $1,000,000 are due beginning on December 15, 2024, and continuing each year thereafter. The initial variable interest rate on the debt is 4.29% per annum. This interest rate may change on April 15, 2037, and every day thereafter. The new interest rate may be calculated based on the Wall Street Journal U.S. Prime Rate, but the rate will never be less than 3.0%. All unpaid principal and interest are due and payable on April 15, 2041. The debt may be prepaid, in full or in part, at any time, without penalty.

The Note is secured by the Foundation's personal property, interest in all annual annuity payments distributed to the Foundation from the 2018 Smith Charitable Lead Annuity Trust Agreement, and assignment of the Ground Lease between the Marshall University Real Estate Foundation and Marshall University Board of Governors.

The balance of notes payable at June 30, 2024 and 2023 totaled $12,478,134 and $-0-, respectively.

Scheduled principal and interest payments on the note are as follows at June 20, 2024:

Year ending June 30,		Principal		Interest		Total
2025	$	455,766	$	544,234	$	1,000,000
2026		477,077		522,923		1,000,000
2027		497,828		502,172		1,000,000
2028		519,481		480,519		1,000,000
2029		540,822		459,178		1,000,000
Thereafter		9,987,160		3,350,404		13,337,564
Total	$	12,478,134	$	5,859,430	$	18,337,564

Interest expense on notes payable charged to operations was $302,497 and $ -0- for the years ended June 30, 2024 and 2023.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 6 - PROMISES TO GIVE

Unconditional promises to give on June 30, 2024 and 2023 are as follows:

	2024	2023
Receivable in less than one year	$ 2,550,256	$ 8,817,727
Receivable in one to five years	7,502,391	7,173,984
Receivable in more than five years	10,521,805	11,787,559
Total unconditional promises to give	20,574,452	27,779,270
Less discounts to net present value	(1,829,188)	(1,854,877)
Less allowance for uncollectible promises	(83,531)	(4,412,110)
Net unconditional promises to give	$ 18,661,733	$ 21,512,283

Discount rates used on long-term promises to give ranged from 0.25% to 5.50% for fiscal years ending June 30, 2024 and 2023.

NOTE 7 - PROPERTY AND EQUIPMENT

The following is a summary of property and equipment on June 30, 2024 and 2023:

	2024	2023
Land	$ 1,642,000	$ 1,642,000
Buildings	10,867,584	10,858,897
Equipment	1,199,589	1,197,778
Construction in Progress	-0-	20,456,630
	13,709,173	34,155,305
Less: Accumulated depreciation	(5,092,029)	(4,811,673)
Property and equipment, net	$ 8,617,144	$ 29,343,632

Depreciation expenses charged to operations was $303,288 and $305,235 for the years ended June 30, 2024 and 2023, respectively.

NOTE 8 - CONTINGENT ASSETS

The Foundation is the beneficiary of various whole life insurance policies. Proceeds payable to the Foundation upon the demise of the insured parties totaled approximately $1,860,882 on June 30, 2024 and 2023.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 9 - INCOME TAXES

The Foundation is a tax-exempt organization under Internal Revenue Code Section 501(c)(3). The Foundation does, however, engage in some activities that are considered by the Internal Revenue Service to be unrelated business activities and therefore subject to unrelated business tax at the prevailing corporate rates. The Foundation's income tax expense for the fiscal years ended June 30, 2024 and 2023 totaled $-0-.

The Foundation's subsidiary, Marshall Services Corporation, is a for-profit entity and, therefore, is subject to federal and state income taxation. The company files its own federal and state income tax returns. Marshall Services Corporation had no activity in 2024, and incurred a net loss in its operations for 2023 and, therefore, no income tax expense (benefit) is recognized in the accompanying consolidated financial statements.

The supporting organization of the Foundation, the Marshall University Real Estate Foundation, Inc, is a tax-exempt organization under Internal Revenue Code Section 501(c)(3). The MUREF has not engaged in activities that are considered by the Internal Revenue Service to be unrelated business activities, and consequently has no activity subject to unrelated business tax at prevailing corporate rates. MUREF's income tax for the fiscal years ended June 30, 2024 and 2023 totaled $-0-.

The supporting organization of the Foundation, the Marshall University Alumni Association, is a tax-exempt organization under Internal Revenue Code Section 501(c)(3). The MUAA has not engaged in activities that are considered by the Internal Revenue Service to be unrelated business activities, and consequently has no activity subject to unrelated business tax at prevailing corporate rates. MUAA's income tax for the fiscal years ended June 30, 2024 and 2023 totaled $-0-.

Management evaluates all of its material tax positions and they have determined there is no impact to the entity's consolidated financial statements related to uncertain tax positions. As a result, no amounts have been recognized or incurred, inclusive of penalties and interest, related to unrecognized tax benefits.

Management believes the Foundation, its subsidiary, and supporting organizations are no longer subject to income tax examinations for years prior to 2021.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 10 - CHARITABLE GIFT ANNUITIES

As of June 30, 2024 and 2023, the Foundation had liabilities under irrevocable charitable gift annuities. The Foundation agrees to pay the donors' quarterly annuity payments until the donors' deaths. Based on the donors' life expectancy and the IRS discount rate (5.6% on June 30, 2024), the present value of future liabilities expected to be paid by the Foundation to the beneficiaries totaled $387,911 and $424,043 as of June 30, 2024 and 2023, respectively.

Assets received under these split interest agreements are recognized at fair market value at the date of receipt. The assets have been deposited in the Foundation's regular cash and investment accounts. The difference between the fair value of the assets received and the present value of the future distributions to the donors is recorded as contribution revenue.

Contribution revenue net of change in valuation of charitable gift annuities totaled $36,131 and $252,955 for the years ended June 30, 2024 and 2023, respectively.

NOTE 11 - CHARITABLE REMAINDER TRUSTS

The Foundation is named as the residual beneficiary of charitable remainder unitrusts. Under the terms of the unitrusts, a primary beneficiary receives annual distributions of a certain percentage of the net fair market value of the trust as of the first day of the taxable year. At the death of the primary beneficiary the Foundation receives all the principal and income of the trust. Because these unitrusts are administered by third-party trustees, the Foundation records this as a contribution receivable and contributed revenue for the present value of the future benefits expected to be received from the trusts. The present value is calculated based on IRS actuarial formulas based on the primary beneficiary's life expectancy utilizing a rate of 5.6% on June 30, 2024. On June 30, 2024 and 2023, the contribution receivable from the remainder trusts totaled $94,912 and $430,825 respectively.

Revenue net of change in valuation of charitable remainder trusts totaled $234,028 and $7,990 for the years ended June 30, 2024 and 2023, respectively.

NOTE 12 - PERPETUAL TRUSTS HELD BY THIRD PARTIES

The Foundation is the beneficiary of numerous perpetual trusts. The assets of the perpetual trusts are held by third parties. The Foundation has an irrevocable right to receive the income earned from the trust assets in perpetuity.

The Foundation records its beneficial interest in the perpetual trust assets at fair market value with a corresponding entry to contribution revenue with donor restrictions. On June 30, 2024 and 2023, the beneficial interest in perpetual trusts totaled $11,079,836 and $10,168,393, respectively.

The change in the beneficial interest in perpetual trust assets is recorded in investment income with donor restrictions in the accompanying consolidated financial statements and totaled $911,443 and $361,067 for the years ended June 30, 2024 and 2023, respectively.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 13 - NET ASSETS

Net assets with donor restrictions on June 30, 2024 and 2023 were comprised as follows:

Periods after June 30,	2024	2023
Purpose restrictions		
Academic assistance	$ 53,401,358	$ 81,884,594
Student assistance	18,456,235	15,231,736
Fundraising	37,283	124,556
Management and General	473,323	402,864
Held in perpetuity		
Collection, Touma Museum	1,494,273	1,494,273
Perpetual and remainder trusts	11,174,748	10,599,218
Endowments	186,447,216	176,436,925
Total net assets with donor restrictions	$ 271,484,436	$ 286,174,166

Net assets were released from donor restrictions during the years ended June 30, 2024 and 2023 by incurring expenses satisfying the purpose specified by donors as follows:

Purpose restrictions accomplished:	2024	2023
Academic assistance	$ 38,443,132	$ 6,261,197
Student assistance	6,648,642	5,991,740
Fundraising	11,239	11,190
Management and general	13,382	8,000
Total	$ 45,116,395	$ 12,272,127

Net assets without donor restrictions on June 30, 2024 and 2023 were comprised as follows:

	2024	2023
Board-designated endowments	$ 10,085,673	$ 9,384,673
Investment in property and equipment	8,615,887	8,886,018
Undesignated	4,027,338	2,914,221
Total net assets without donor restrictions	$ 22,728,898	$ 21,184,912

NOTE 14 - CONCENTRATIONS OF CREDIT RISK

The Foundation receives pledges from alumni as well as other individuals and companies. The pledges are unsecured. Unconditional promises to give are recorded net of an allowance for bad debts of $83,531 and $4,412,110 on June 30, 2024 and 2023, respectively.

The Foundation maintains substantially all its cash balances with six financial institutions. On June 30, 2024 and 2023, balances at these financial institutions exceeded the amounts insured by the Federal Deposit Insurance Corporation and collateralized by securities pledged by the respective financial institutions by $19,170,361 and $22,438,052, respectively.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 15 - RETIREMENT PLAN AND DEFERRED COMPENSATION PLAN

Retirement Plan

The Foundation sponsors a defined contribution pension plan that covers all full-time employees and certain other employees. Full-time employees are eligible for participation on the first day of employment. Employees hired on a part-time, temporary or irregular basis for less than 1,000 hours a year are eligible for participation only if credited with 1,000 hours or more of service (including paid absence) during any 12-consecutive calendar month period commencing with his or her date of employment or any anniversary date, in which event he or she becomes an eligible employee as of the beginning of the 12-month period during which he or she was credited with at least 1,000 hours of service. Eligible employees do not include a person whose employment is incidental to his or her educational program.

Contributions to the plan are based on a percentage of salary as follows:

Employer	6%
Employee	6%

Pension expenses for the fiscal years ended June 30, 2024 and 2023 were $133,838 and $111,902, respectively.

Deferred Compensation

The Foundation has a deferred compensation agreement with a key employee under Section 457(b) of the Internal Revenue Code. During the years ended June 30, 2024 and 2023, the Foundation's contribution under the deferred compensation plan was $7,500 for each year. The deferred compensation liability is included in accrued vacation, wages, and deferred compensation and totaled $293,548 and $241,614 for the fiscal years ended June 30, 2024 and 2023, respectively.

NOTE 16 – FUNCTIONAL CLASSIFICATION OF EXPENSES

The costs of providing various programs and activities have been summarized on a functional basis in the consolidated statements of activities. The consolidated statements of functional expenses present the natural classification detail of expenses by function. The expenses are directly charged to the programs and supporting services benefited as follows: salaries and wages as well as the related employee benefits based on job descriptions of the employees; professional fees based on the types of services provided; computer expenses based on the department benefiting from the charge; travel based on the purpose of the travel expense; hospitality based on the nature of the activity; property and equipment related expenses based on the location and usage of the related asset; and program support based on the nature of the activity being funded.

NOTE 17 - DONATED SERVICES

The Foundation receives a significant number of donated services from unpaid volunteers who assist in fund raising activities. No amounts have been recognized in the consolidated statements of activities because the criteria for recognition under the Not-For-Profit Topic of the FASB Accounting Standards Codification have not been satisfied.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 18 - FAIR VALUE MEASUREMENTS

The Foundation determines the fair values of its financial instruments based on the fair value hierarchy established by the Fair Value Measurements and Disclosures Topic of the FASB Accounting Standards Codification which specifies a hierarchy of valuation techniques based on whether the inputs to those valuation techniques are observable or unobservable. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect the Foundation's market assumptions. The three levels of the fair value hierarchy based on these two types of inputs are as follows:

Level 1 - Valuation is based on quoted prices in an active market for identical assets and liabilities at the measurement date.

Level 2 - Valuation is based on observable inputs including quoted prices in active markets for similar assets and liabilities, quoted prices for identical or similar assets and liabilities in less active markets, and model-based valuation techniques for which significant assumptions can be derived primarily from or corroborated by observable data in the market.

Level 3 - Valuation is based on model-based techniques that use one or more significant inputs or assumptions that are unobservable in the market.

The hierarchy requires the use of observable market data when available. When determining fair value measurements, the Foundation utilizes active and observable market prices for identical assets and liabilities whenever possible and classifies such items as Level 1. When identical assets and liabilities are not traded in active markets, the Foundation utilizes market observable data for similar assets and liabilities in an active market, quoted prices for identical or similar assets and liabilities in less active markets, and model-based valuation techniques for which significant assumptions can be derived primarily from or corroborated by observable data in the market and classifies such items as Level 2. When observable data is not available, the Foundation uses alternative valuation techniques using unobservable inputs to determine a fair value and classifies such items as Level 3. Items valued using such internally generated valuation techniques are based on the lowest level of input that is significant to the valuation.

Fair values of assets measured on a recurring basis on June 30, 2024 are as follows:

	Fair Value	Quoted Prices in Active Markets For Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
ASSETS				
Contributions Receivable				
From Remainder Trusts	$ 94,912	$ 94,912	$ -0-	$ -0-
Beneficial Interest In				
Perpetual Trusts	11,079,836	11,079,836	-0-	-0-
Investments				
Fixed Income				
Commingled Domestic				
Fixed*	8,441,435	-0-	-0-	-0-
Commingled Global Fixed*	18,492,962	10,272,298	-0-	-0-
Domestic Mutual Funds	10,381,115	10,381,115	-0-	-0-
International Mutual Funds	1,835,239	1,835,239	-0-	-0-
Total Fixed Income	39,150,751	22,488,652	-0-	-0-

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 18 - FAIR VALUE MEASUREMENTS (CONTINUED)

	Fair Value	Quoted Prices In Active Markets For Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Equities				
Publicly Traded Equity	$ 54,070	$ 54,070	$ -0-	$ -0-
Domestic Mutual Funds	625,119	625,119	-0-	-0-
International Mutual Funds	2,306,548	2,306,548	-0-	-0-
Commingled Global Equity*	132,285,552	2,370,850	-0-	-0-
Other	8,250	8,250	-0-	-0-
Total Equities	135,279,539	5,364,837	-0-	-0-
Other				
Commingled Hedge Funds*	23,847,062	-0-	-0-	-0-
Commingled Real Asset Fund*	6,502,645	-0-	-0-	-0-
Commodities*	7,224,070	-0-	-0-	-0-
Public Real Assets	10,197	10,197	-0-	-0-
Private Capital				
Commingled Private Capital Fund*	16,286,139	-0-	-0-	-0-
Private Equity*	7,379,056	-0-	-0-	-0-
Private Infrastructure*	6,108,699	-0-	-0-	-0-
Private Real Estate*	11,164,954	-0-	-0-	-0-
Natural Resources*	13,854,140	-0-	-0-	-0-
Venture*	1,405,127	-0-	-0-	-0-
Distressed Debt*	11,226	-0-	-0-	-0-
Total Other	93,793,315	10,197	-0-	-0-
Total Assets	$ 279,398,353	$ 39,038,434	$ -0-	$ -0-

* In accordance with Subtopic 820-10, certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in the table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the Statement of Financial Position.

Fair values of assets measured on a recurring basis on June 30, 2023 are as follows:

	Fair Value	Quoted Prices In Active Markets For Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
ASSETS				
Contributions Receivable From Remainder Trusts	$ 430,825	$ 430,825	$ -0-	$ -0-
Beneficial Interest In Perpetual Trusts	10,168,393	10,168,393	-0-	-0-

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 18 - FAIR VALUE MEASUREMENTS (CONTINUED)

	Fair Value	Quoted Prices In Active Markets For Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Investments				
Fixed Income				
Commingled Domestic Fixed*	8,976,547	-0-	-0-	-0-
Commingled Global Fixed*	15,928,896	7,304,250	-0-	-0-
Domestic Mutual Funds	14,040,034	14,040,034	-0-	-0-
International Mutual Funds	4,459,464	4,459,464	-0-	-0-
Total Fixed Income	43,404,941	25,803,748	-0-	-0-
Equities				
Publicly Traded Equity	47,407	47,407	-0-	-0-
Domestic Mutual Funds	510,995	510,995	-0-	-0-
International Mutual Funds	4,190,395	4,190,395	-0-	-0-
Commingled Global Equity*	138,940,373	-0-	-0-	-0-
Other	8,250	8,250	-0-	-0-
Total Equities	143,697,420	4,757,047	-0-	-0-
Other				
Commingled Hedge Funds*	29,790,242	-0-	-0-	-0-
Commingled Real Asset Fund*	8,870,053	-0-	-0-	-0-
Commodities*	6,191,918	-0-	-0-	-0-
Public Real Assets	30,380	30,380	-0-	-0-
Private Capital				
Commingled Private Capital Fund*	17,663,910	-0-	-0-	-0-
Private Equity*	3,776,952	-0-	-0-	-0-
Private Infrastructure*	5,770,559	-0-	-0-	-0-
Private Real Estate*	11,407,266	-0-	-0-	-0-
Natural Resources*	10,642,843	-0-	-0-	-0-
Venture*	1,516,987	-0-	-0-	-0-
Distressed Debt*	41,886	-0-	-0-	-0-
Total Other	95,702,996	30,380	-0-	-0-
Total Assets	$ 293,404,575	$ 41,190,393	$ -0-	$ -0-

* In accordance with Subtopic 820-10, certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in the table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the Statement of Financial Position.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 18 - FAIR VALUE MEASUREMENTS (CONTINUED)

Fair values of liabilities measured on a recurring basis at June 30, 2024 are as follows:

	Fair Value	Quoted Prices In Active Markets For Identical Liabilities (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
LIABILITIES				
Annuity payment liability	$ 387,911	$ 387,911	$ -0-	$ -0-
Total Liabilities	$ 387,911	$ 387,911	$ -0-	$ -0-

Fair values of liabilities measured on a recurring basis at June 30, 2023 are as follows:

	Fair Value	Quoted Prices In Active Markets For Identical Liabilities (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
LIABILITIES				
Annuity payment liability	$ 424,043	$ 424,043	$ -0-	$ -0-
Total Liabilities	$ 424,043	$ 424,043	$ -0-	$ -0-

The Foundation utilizes the services of independent third parties (banks and investment managers) to value their instruments on a recurring basis. The following describes the valuation methodologies used to measure different financial instruments at fair value on a recurring basis:

Contributions Receivable from Remainder Trusts
The Foundation uses quoted market prices of the underlying investments of contributions receivable from remainder trusts adjusted for the present value of the future benefits expected to be received utilizing IRS actuarial formulas and, therefore, they are included in Level 1. The quoted market prices are provided by an independent third-party bank. The underlying investments consist principally of cash equivalents, equities, fixed income, alternative assets, and mutual funds.

Beneficial Interest in Perpetual Trusts
The Foundation uses quoted market prices of the underlying investments of beneficial interest in perpetual trusts and, therefore, they are included in Level 1. The quoted market prices are provided by independent third-party banks. The underlying investments consist principally of cash equivalents, equities, fixed income, alternative assets, diversified strategies, and mutual funds.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 18 - FAIR VALUE MEASUREMENTS (CONTINUED)

Investments
The Foundation uses quoted market prices in an active market when available. These investments consist principally of equities and fixed income securities and are included in Level 1. The quoted market prices are provided by independent third-party banks and brokers. The Foundation had no Level 2 or Level 3 investments on June 30, 2024 and 2023.

Additional disclosures for the Foundation's investments for which fair value is measured using the net asset value per share practical expedient, as required by ASC 820 including the liquidity terms and conditions of the External Funds, are included in Note 19 of the consolidated financial statements. The total fair value of the External Funds valued using the practical expedient that are not included in the fair value hierarchy table is $240,359,919 and $252,214,182 on June 30, 2024 and June 30, 2023, respectively.

Annuity Payment Liability
The Foundation uses quoted market prices of the underlying investments of annuity payment liability adjusted for the present value of the expected future annuity payments utilizing IRS actuarial formulas and, therefore, they are included in Level 1. The quoted market prices are provided by an independent third-party bank. The underlying investments consist principally of cash equivalents, domestic and international mutual funds, and real estate investment trusts.

Fair values of assets measured on a nonrecurring basis on June 30, 2024 are as follows:

	Fair Value	Quoted Prices In Active Markets For Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
ASSETS				
Other assets	$ 16,525	$ -0-	$ 16,525	$ -0-
Collections	1,494,273	-0-	1,494,273	-0-
Total assets	$ 1,510,798	$ -0-	$ 1,510,798	$ -0-

Fair values of assets measured on a nonrecurring basis on June 30, 2023 are as follows:

	Fair Value	Quoted Prices In Active Markets For Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
ASSETS				
Other assets	$ 16,525	$ -0-	$ 16,525	$ -0-
Collections	1,494,273	-0-	1,494,273	-0-
Total assets	$ 1,510,798	$ -0-	$ 1,510,798	$ -0-

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 18 - FAIR VALUE MEASUREMENTS (CONTINUED)

The following describes the valuation methodologies used to measure nonfinancial instruments at fair value on a nonrecurring basis:

Other Assets: Other assets consist of donated works of art and musical instruments. Such assets are carried on the consolidated statement of financial position at their estimated fair values at the date of donation. Fair value is determined by independent appraisals.

Collections: Collections consist of the donated Touma Museum of Medicine. These assets are carried on the consolidated statement of financial position at their estimated fair value at the date of donation. Fair value is determined by an independent appraisal.

NOTE 19 – ASSETS MEASURED AT NET ASSET VALUE PER SHARE

The Foundation invests in External Funds including those for which fair value is measured at the net asset per share as a practical expedient per ASC 820. The Foundation's investment in External Funds may involve varying degrees of illiquidity and varying time periods to fund commitments to certain investments.

The following table summarizes liquidity for the External Funds which are not private equity:

Asset Class	Withdrawal Frequency	Notice Period
Commingled Domestic Fixed Income	Daily	1 Day
Commingled Global Fixed Income	Daily, Quarterly	Daily, 90 Day
Commingled Global Equity	Daily, Weekly, Monthly	1 Day, 5 Day, 5 Day
Commingled Hedge Funds	Daily, Monthly	1 Day, 5 Day, 30 Day
Commodities	Twice a month	5 Day

Commingled Domestic Fixed Income: This class includes investments in commingled funds that invest in domestic debt, including government bonds, investment grade corporate bonds, commercial mortgage securities, and other asset-backed securities that are publicly for sale within U.S. fixed income markets. These funds attempt to correspond generally to the Barclays U.S Aggregate Bond Index. The External Funds that are not private equity are available daily with one-day notice.

Commingled Global Fixed Income: This class includes investments in commingled funds that invest in foreign and domestic debt and structured asset classes, including exposure to convertible securities, debt instruments, US Obligations, and asset-backed securities. These funds attempt to meet or exceed the Barclays U.S Aggregate Bond Index. External Funds that are not private equity in nature provide liquidity on varying schedules. Certain funds have an initial lock-up period ranging from three to four years and provide quarterly liquidity thereafter with 90-day notice. The balance of the External Funds that are not private equity are available daily with a one-day notice.

Commingled Global Equity: This class includes investments in commingled funds that invest primarily in U.S. or foreign equities, and which attempt to meet or exceed the return of specific equity indices, including the MSCI All Country World Total Return Net Index (ACWI) in the aggregate. External Funds that are not private equity in nature provide liquidity on varying schedules. Certain funds provide liquidity on a weekly or monthly basis with a 5-day notice. The balance of the External Funds that are not private equity are available daily with a one-day notice.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 19 – ASSETS MEASURED AT NET ASSET VALUE PER SHARE (CONTINUED)

Commingled Hedge Funds: This class includes investments in hedge funds that expand the universe of potential investment approaches available by employing a variety of strategies and techniques within and across various asset classes. The primary objective for these funds is to produce attractive returns with moderate to low correlations to equity and credit markets, to generate fixed income like volatility, and to be opportunistic during periods of market duress. The objective is pursued by allocating to external portfolio managers selected for expertise in one or more investment strategies which may include, but are not limited to, equity long/short, event driven, relative value, directional, macro, and quantitative methods. External Funds that are not private equity in nature provide liquidity on varying schedules. Certain funds provide monthly liquidity with a one-day notice, some with a 5-day notice, some with a 30-day notice. The balance of the External Funds that are not private equity are available daily with a one-day notice.

Commodities: This class includes investments with the objective of providing exposure to commodity markets via an actively managed format. The objective is pursued with commodity- related or commodity -linked financial instruments of a type traded or cleared through a regulated clearing organization or futures exchange, including buying and selling commodity futures contracts and forward contracts or exchange traded options on futures contracts. External funds that are not private equity in nature provide liquidity twice a month with a 5-day notice.

Certain External Funds include private equity investments ("PE Funds") which are illiquid in nature and typically cannot be redeemed. Commitments to PE Funds are typically funded through capital calls. The following table provides details about the inception, commitment, and uncalled portion of the commitments to these illiquid PE Funds.

Asset Class	Inception	Commitment	Uncalled Commitment	Redemption
Commingled Real Assets	2014, 2016	$ 11,000,000	$ 2,116,279	Illiquid
Commingled Private Capital	2013, 2015, 2016, 2018	22,500,000	2,668,705	Illiquid
Private Equity	2007, 2010, 2011, 2020, 2021, 2022, 2023	18,515,000	10,425,765	Illiquid
Private Infrastructure	2020	5,600,000	-0-	Illiquid
Private Real Estate	2016, 2022	14,000,000	1,573,178	Illiquid
Natural Resources	2008, 2021,2023	3,000,000	1,493,161	Illiquid
Venture	2007, 2010	1,800,000	38,500	Illiquid
Distressed Debt	2008	1,000,000	152,600	Illiquid

Commingled Real Assets: This class includes investments in commingled funds that invest primarily in illiquid real assets with the objective of providing an inflation hedge, diversification in assets with low or negative correlation to other assets, and attractive risk adjusted returns. This class achieves its objective by allocating to external portfolio managers selected for expertise in one or more investment strategies which may include, but are not limited to real estate, energy, infrastructure, credit strategies, and asset backed securities. There is no provision for redemption during the life of these funds. Distributions from each fund will be received as the underlying investments of the fund are liquidated, estimated at June 30, 2024 to be over the next 0 to 6 years.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 19 – ASSETS MEASURED AT NET ASSET VALUE PER SHARE (CONTINUED)

Commingled Private Capital: This class includes investments in commingled funds that invest primarily in illiquid private capital with the objective of providing enhanced returns, diversification through investments with low correlations to other assets, and access to private companies. This class achieves its objective by allocating to external portfolio managers selected for expertise in one or more investment strategies which may include, but are not limited to buyouts, growth equity, venture capital, and opportunistic credit. There is no provision for redemption during the life of these funds. Distributions from each fund will be received as the underlying investments of the fund are liquidated, estimated at June 30, 2024 to be over the next 0 to 8 years.

Private Equity: This class includes investments in funds that invest primarily in a diversified group of both U.S. and foreign private equity investments with the objective of providing enhanced returns, diversification through investments with low correlations to other assets, and access to private companies. This class achieves its objective by allocating to external portfolio managers selected for expertise in one or more investment strategies which may include, but are not limited to equity securities, warrants, and other options that are not generally actively traded. There is no provision for redemption during the life of these funds. Distributions from each fund will be received as the underlying investments of the fund are liquidated, estimated at June 30, 2024 to be over the next 0 to 12 years.

Private Infrastructure: This class includes investments in funds that invest primarily in investments in core infrastructure in developed OECD countries with low volatility and strong downside protection. Redemptions are limited during a three year hard-lock up period, at a 5% early redemption penalty for a three-year soft lock-up period and are available quarterly thereafter.

Private Real Estate: This class includes investments in funds that invest primarily in a diversified group of core U.S. real estate investments with the objective of achieving current income, capital appreciation, or both. Redemptions may be requested quarterly but are subject to cash available in the investment fund, and in a manner consistent with REIT rules and principles of prudent management. There is no provision for redemption during the life of some of these funds. Distributions from each fund will be received as the underlying investments of the fund are liquidated, estimated at June 30, 2024 to be over the next 0 to 8 years.

Natural Resources: This class includes investments in funds that invest in natural gas and oil, power, industrial and manufacturing, chemicals and energy, energy efficiency and green fuels and food and agriculture, and other natural resource opportunities with the objective of providing long-term capital appreciation and superior risk-adjusted returns. This class achieves its objective by allocating to external portfolio managers selected for expertise in one or more investment strategies which may include, but are not limited to equity securities, and property acquisition that are not generally actively traded. There is no provision for redemption during the life of these funds. Distributions from each fund will be received as the underlying investments of the fund are liquidated. Funds have remaining partnership terms ranging from 1 to 10 years.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 19 – ASSETS MEASURED AT NET ASSET VALUE PER SHARE (CONTINUED)

Venture Capital: This class includes investments in funds that invest primarily in emerging growth companies with the objective of obtaining long-term growth capital and superior risk-adjusted returns. This class achieves its objective by allocating to external portfolio managers selected for expertise in one or more investment strategies which may include but are not limited to early-stage information technology, and late-stage healthcare technology that are not generally actively traded. There is no provision for redemption during the life of these funds. Distributions from each fund will be received as the underlying investments of the fund are liquidated, estimated at June 30, 2024 to be over the next 0 to 1 year.

Distressed Debt: This class includes investments in funds that invest primarily in a diverse set of debt investments across the U.S. and globally with the objective of providing enhanced returns in a variety of credit environments. This class achieves its objective by allocating to external portfolio managers selected for expertise in one or more investment strategies which may include, but are not limited to restructured debt, stressed debt, distressed debt, "special situation" and mezzanine debt. There is no provision for redemption during the life of these funds. Distributions from each fund will be received as the underlying investments of the fund are liquidated, estimated at June 30, 2024 to be over the next 0 to 3 years.

NOTE 20 - ENDOWMENTS

The Marshall University Foundation, Inc.'s endowment consists of approximately 1,209 funds established for the benefit of the students at Marshall University through both scholarship assistance and supplemental support of various university departments and endeavors. Its endowment includes both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. As required by Generally Accepted Accounting Principles, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Endowment Net Asset Composition by Type of Fund as of June 30, 2024

	Without Donor Restrictions	With Donor Restrictions	Total
Donor-restricted endowment funds	$ -0-	$ 200,850,404	$ 200,850,404
Board-designated endowment funds	10,011,715	-0-	10,011,715
Total funds	$ 10,011,715	$ 200,850,404	$ 210,862,119

Endowment Net Asset Composition by Type of Fund as of June 30, 2023

	Without Donor Restrictions	With Donor Restrictions	Total
Donor-restricted endowment funds	$ -0-	$ 189,112,432	$ 189,112,432
Board-designated endowment funds	9,384,673	-0-	9,384,673
Total funds	$ 9,384,673	$ 189,112,432	$ 198,497,105

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 20 - ENDOWMENTS (CONTINUED)

Changes in Endowment Net Assets for the Fiscal Year Ended June 30, 2024

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, beginning of year	$ 9,384,673	$ 189,112,432	$ 198,497,105
Investment return:			
Investment income	65,762	1,302,215	1,367,977
Fees	(23,907)	(473,156)	(497,063)
Realized & unrealized gain (loss)	701,340	14,103,847	14,805,187
Total investment return	743,195	14,932,906	15,676,101
Contributions	397,253	6,710,459	7,107,712
Appropriation of endowment assets for expenditure	(513,406)	(9,905,393)	(10,418,799)
Other changes:			
Transfers in endowment classification	-0-	-0-	-0-
Endowment net assets, end of year	$ 10,011,715	$ 200,850,404	$ 210,862,119

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 20 - ENDOWMENTS (CONTINUED)

Changes in Endowment Net Assets for the Fiscal Year Ended June 30, 2023

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, beginning of year	$ 8,278,823	$ 177,237,929	$ 185,516,752
Investment return:			
Investment income	41,557	826,845	868,402
Fees	(26,044)	(522,863)	(548,907)
Realized & unrealized gain (loss)	516,878	9,847,443	10,364,321
Total investment return	532,391	10,151,425	10,683,816
Contributions	1,003,006	10,368,385	11,371,391
Appropriation of endowment assets for expenditure	(429,547)	(8,645,307)	(9,074,854)
Other changes:			
Transfers in endowment classification	-0-	-0-	-0-
Endowment net assets, end of year	$ 9,384,673	$ 189,112,432	$ 198,497,105

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level the donor requires the Organization to retain as a fund of perpetual duration (underwater endowments). We have interpreted UPMIFA to permit spending from underwater endowments in accordance with prudent measures required under law. On June 30, 2024, twenty-four funds with original gift values of $5,508,422, fair values of $5,499,330 and deficiencies of $9,092 were reported in net assets with donor restrictions. On June 30, 2023, seventy-five funds with original gift values of $10,275,505, fair values of $10,032,354 and deficiencies of $243,151 were reported in net assets with donor restrictions.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 20 - ENDOWMENTS (CONTINUED)

Interpretation of Relevant Law

The state in which the Foundation operates, the State of West Virginia, has enacted the Uniform Prudent Management of Institutional Funds Act. The Board of Directors have interpreted this law as requiring the preservation of the fair value of the original gift as of the date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classified as net assets with donor restrictions (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable gift instrument at the time the accumulation is added to the fund. Also included in net assets with donor restrictions are deficiencies associated with funds where the value of the fund has fallen below the original value of the gift. In accordance with the law, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the endowment fund
- The purpose of the Foundation and the endowment fund
- General economic conditions
- The possible effect of inflation or deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Foundation, and
- The investment policy of the Foundation

Objective of the Endowment

The objective of the Endowment is to ensure that the future growth of the endowment is sufficient to offset normal inflation plus reasonable spending, thereby preserving the constant dollar value and purchasing power of the endowment. This will be accomplished through a carefully planned and executed long-term investment program. The objective of the investment program is to enhance the Endowment's long-term viability by maximizing the value of the Endowment with a prudent level of risk.

Performance Goals

On an annualized, net-of-fees basis, the return of the Endowment over the long term (at least a full market cycle) will be expected to:

- Equal or exceed the spending rate plus inflation over a market cycle; and,
- Equal or exceed the average return of appropriate capital market indices weighed by the asset allocation target percentages over rolling five-year periods; and,
- Equal or exceed the average return of a universe of similarly sized Endowment Funds as reported in a published study (NACUBO-TIAA Study of Endowments).

Performance goals are based upon a long-term investment horizon; therefore, interim fluctuations should be viewed with an appropriate perspective.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 20 - ENDOWMENTS (CONTINUED)

Investment Philosophy
The Endowment has a long-term investment horizon and allocates its assets accordingly. It is recognized that a strategic long-run asset allocation plan implemented in a consistent and disciplined manner will be the major determinate of the Endowment's investment performance.

The assets will be managed on a total return basis. While the Endowment recognizes the importance of preservation of capital, it also adheres to the principle that varying degrees of investment risk are generally rewarded with compensating returns. It is not a breach of fiduciary responsibility to pursue riskier investment strategies if such strategies are in the participant's best interest on a risk-adjusted basis.

Risk management of the investment program is focused on understanding both the investment and operational risks to which the Endowment is exposed. The objective is to minimize risks and require appropriate compensation for investment risks which the Endowment is willing to accept.

Investment Program Policy
It is the policy of the investment program to invest according to an asset allocation strategy that is designed to meet the goals of the Endowment Investment Objective. The strategy will be based on several factors, including:

- The relationship between current and projected assets of the Endowment and its spending requirements
- The maintenance of sufficient liquidity to meet spending payments
- Historical and expected long-term capital market risk and return behaviors

The policy provides for diversification of assets in an effort to maximize the investment return and manage the risk of the Endowment consistent with the market conditions. Asset allocation modeling will assist in identifying asset classes the Endowment will use and the percentages each class represents in the total fund.

Investment Program Strategy
As a result of the above policy, the Investment Committee of the Foundation has adopted the following asset allocation targets and ranges:

Asset Class	Minimum Weight	Target Weight	Maximum Weight
Growth Assets	45%	65%	85%
Credit Assets	0%	0%	6%
Inflation Sensitive Assets	10%	20%	30%
Risk Mitigation Assets	5%	15%	25%

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 20 - ENDOWMENTS (CONTINUED)

The Endowment seeks to attain an annual average total return over a full market cycle (typically 5-7 years) in excess of a policy benchmark that is composed of a blend of two broad-based indices:

70% weight of the MSCI All Country World Return Net Index from Morgan Stanley Capital International (the "MSCI ACWI"); and

30% weight of the Bloomberg Global Aggregate Index (the "Bloomberg Global Agg").

Management implemented the asset allocation policy using qualified external professional investment managers. The external investment managers have full discretion and authority for determining investment strategy, security selection and timing subject to the Policy guidelines and any other guidelines specific to their portfolio.

Spending Policy

Balancing the investment of endowments for Intergenerational Equity with the current programmatic needs supported by the endowments, The Marshall University Foundation, Inc.'s spending policy is designed to comply with the provisions of the Uniform Prudent Management of Institutional Funds Act ("UPMIFA") as adopted by the WV legislature in June 2008.

UPMIFA provides for the prudent management of endowments for both investment and spending. Unless stated otherwise in the gift instrument, the assets in an endowment fund are donor-restricted assets until appropriated for expenditure by the Foundation.

The spending allocation for the endowment pool is applied ratably to the underlying funds in the endowment pool. The spending allocation is calculated for the total endowment pool based on the following formula:

- The twelve-quarter moving average of the market value of the endowment times 4 percent (4%),
- Measured with the quarter ending September 30 for the following fiscal year.

NOTE 21 - EQUITY INVESTMENT IN JOINT VENTURE

Marshall Services Corporation owns a 50% interest in INTO MARSHALL, LLC. The investment is accounted for under the equity method of accounting, whereby the initial investment of $250,000 is adjusted for profit or loss and distributions. The equity investment is carried at $-0- on June 30, 2024 and 2023 as the joint venture's accumulated losses are more than the initial capital contribution. Marshall Services Corporation does not anticipate any income or distributions from the wind-down of the joint venture and anticipates completing the wind-down during the 2025 fiscal year.

NOTE 22 – FUNDS HELD IN CUSTODY FOR OTHERS

The Foundation invests funds for Marshall University. These investments are held in an agency relationship; therefore, assets and liabilities are always equal, and no net assets are reported. The liability for agency investments was $48,401,515 and $ 78,589,601 on June 30, 2024 and June 30, 2023, respectively.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 23 – LEASES

In December 2021, the MUREF entered into a ground lease with Marshall University for one dollar for the purpose of developing, financing, constructing, furnishing, and equipping a three-story educational facility to serve as the Brad D. Smith Center for Business and Innovation ("BDSCBI") and to house the Marshall University College of Business.

The MUREF also entered into a master lease agreement with Marshall University in December 2021 for the use of the facility once completed. The base monthly rental payments of $3,350 began to accrue February 1, 2022. The University provided first-tier funding to cover some of the development and construction costs. Additional funding for construction was provided by private donations through the Foundation. Once other funding was exhausted, the MUREF began drawing on a line of credit to cover the remaining costs of the project. See Note 5 – Notes payable for additional details. Beginning December 15, 2024, the University will begin paying annual loan base rental installments of $1,000,000 to cover the repayment of the debt. The term of this lease is 30 years from the date of completion but is subject to early termination.

While the Facility was under construction, the new lease standards promulgated by FASB ASU No. 2016-02, *Leases* (Topic 842) did not apply. With an occupancy date and an effective commencement date of January 8, 2024, the lease standards became effective for the year ended June 30, 2024.

Under ASC Topic 842, a lease that transfers ownership of the underlying asset to the lessee by the end of the lease term is classified as a sales-type lease. Upon classification as a sales-type lease, the Organization derecognized the investment in the BDSCBI and recognized the net investment in the lease and the selling loss arising from the transaction.

The investment in the lease was calculated through December 2038, when the loan base rental payments are completed. At that time, it is expected that the early termination of the lease will occur and ownership of the BDSCBI will transfer. Interest on the investment in the lease was imputed at 4.29%. The net investment in the lease receivable was recognized at commencement in the amount of $11,359,973.

Net investment in leases totaled $11,574,003 and $-0- as of June 30, 2024, respectively.

The base rental income of $23,450 and $40,200 has been recognized as other revenue in the financials as of June 30, 2024 and 2023, respectively. At June 30, 2024, the amount of interest income on the lease recorded in other revenue was $230,780 while a loss on the lease transaction of $(29,899,754) was reported as a contribution of leased asset as a component of academic assistance on the financials.

Minimum future payments expected to be received on the lease are as follows at June 30, 2024:

Year ending June 30,		Total
2025	$	1,040,200
2026		1,040,200
2027		1,040,200
2028		1,040,200
2029		1,040,200
Thereafter		10,388,301
Total		15,589,301
Less unearned income		(4,015,298)
Net investment in lease receivable	$	11,574,003

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 24 - REVENUE FROM CONTRACTS WITH CUSTOMERS

The composition of the Organization's revenue from contracts with customers based on lines of business for the year ended June 30, 2024 and 2023 are as follows:

	2024	2023
Line of Business		
Department Promotion & Fundraising	$ 87,745	$ 90,519
Educational Assistance	-0-	607,905
Registration	139,678	57,433
Development Services	515,378	986,130
Rental of Facilities	63,853	110,508
Sponsorship	5,800	74,125
Royalties	36,267	31,280
Miscellaneous	43,340	41,431
Total	$ 892,061	$ 1,999,331

Revenue from contracts with customers is reported at the amount that reflects the consideration to which the Organization is entitled in exchange for goods and services provided, in large part, by the departments and activities of Marshall University. These goods and services include tickets and merchandise purchased by patrons at events held to promote and fundraise for specific University departments. Individuals and organizations pay registration fees to participate in study abroad opportunities and tournaments sponsored by University departments. Service revenue also includes consideration from Marshall University to cover a portion of the costs for development services provided by the Organization. Sponsorship opportunities are made available to outside constituents, such as local boards of education, for activities, such as educational training, provided by University departments. Royalties are received from the sale of books and manuals associated with University staff as well as partnerships of the Alumni Association with corporations who wish to use their name and member base in the furtherance of their business practices.

Performance obligations are determined based on the nature of the service or goods provided. Revenues are recognized at a point in time when the service is provided or the good is delivered. Consideration to which the Organization is entitled is generally collected concurrently with the revenue recognition except for amounts collected from the University for development services.

The Organization has determined that the nature, timing, and uncertainty of revenue and cash flows are affected by the varying nature, timing and frequency of activities and services offered.

Accounts receivable from contracts with customers are presented in the Organization's consolidated statements of financial position as other receivables. No receivable amounts are considered to be uncollectible.

NOTE 25 – CONTRIBUTION OF NONFINANCIAL ASSETS

The Foundation receives donations of items to be utilized, as required by the donors, by various departments at Marshall University. These assets are transferred to the University as soon as received. The contributions are recorded at fair market value of the nonfinancial assets. Items with a value greater than $5,000 require a certified appraisal. Contributions of nonfinancial assets that were transferred to the University totaled $14,993 and $7,145 during the years ended June 30, 2024 and 2023.

NOTE 25 COMPONENT UNIT DISCLOSURES – FOUNDATION (CONTINUED)

NOTE 26 – EMPLOYEE RETENTION CREDIT

The CARES Act provides an employee retention credit which is a refundable tax credit against certain employment taxes per employee for eligible employers. The Foundation qualifies for the tax credit under the CARES Act. During the fiscal year ended June 30, 2023, the Foundation recorded revenue of $547,737 related to the CARES Act employee retention credit in gifts and contributions of cash and other financial assets on the Foundation's consolidated statement of activities. As of June 30, 2024 and 2023, the Foundation had a $547,737 receivable balance from the United States government related to the CARES Act, which is recorded in other receivables on the Foundation's consolidated statement of financial position.

NOTE 27 - SUBSEQUENT EVENTS

Management has reviewed events occurring subsequent to June 30, 2024 through October 3, 2024 (the date the financial statements were available to be issued) for possible adjustment to, or disclosure in, the accompanying financial statements as required by the Subsequent Events Topic of the FASB Accounting Standards Codification.

In July 2024, the Foundation entered into an agreement to hold and invest funds on behalf of the Marshall University Research Corporation. These funds were received by the Foundation in July and immediately invested. This activity increased the investment portfolio of the Foundation by over 30 million dollars with a corresponding increase in the funds held in custody for others liability.

NOTE 26 COMPONENT UNIT DISCLOSURES – PROVIDENT MARSHALL

The notes taken directly from the audited consolidated financial statements of Provident Marshall are as follows:

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Operations: Provident Group - Marshall Properties LLC (Company), a West Virginia limited liability company, was created on June 4, 2010, by its sole member, Provident Resources Group Inc. (Provident), a Georgia nonprofit corporation and organization exempt from federal income tax under Section 501(a) of the Internal Revenue Code of 1986 (Code), as amended as a charitable organization described in Section 501(c)(3) of the Code. The Company was created to own, operate and maintain a 417-unit, 810 bed student housing facility and a 123,850 square foot student recreation/wellness center located on the campus of Marshall University (University), located in Huntington, West Virginia (Project). On July 30, 2010, the Company purchased the facilities and commenced rental operations.

Mission: Provident and the Company promote and advance education through various means, including, without limitation, the development, construction, acquisition, ownership, management, maintenance, operation and disposition of facilities of various types, including, but not limited to, educational, research and student housing facilities and through the provision of development, enrichment, counseling, tutoring and other services and activities, so as to assist colleges and universities in fulfilling their educational mission.

Basis of Accounting: The financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

Use of Estimates: The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Cash, Cash Equivalents, and Assets Held by Trustee: Cash and cash equivalents consist of bank deposits in accounts that are federally insured up to $250,000 per financial institution. Additionally, for purposes of the statement of cash flows, the Company considers all highly liquid investments purchased with an original maturity of three months or less to be cash equivalents. The Company has not incurred any losses from the deposits.

In accordance with the loan agreement and trust indenture, the Company is required to fund monthly amounts into reserve accounts for debt service, and repair and replacements, which are held by the trustee. As of June 30, 2024 and 2023, such balances consisted of cash and cash equivalents. Such funds may be released, as approved by the trustee, as needed, by the Company for construction, major repairs and betterments. Assets required to fund the current portion of such payments are included in current assets.

Cash, cash equivalents, and assets held by trustee reported within the balance sheets sum to the total of the same such amounts as shown in the statements of cash flows.

Accounts Receivable: Accounts receivable are stated at the amount billed to tenants and others. Charges are ordinarily due on the first day of the semester. Charges that are past due more than one semester are considered delinquent. Delinquent receivables are written off based on individual credit evaluation and specific circumstances. The Company does not accrue interest on any of its accounts receivable.

Allowance for Credit Losses: The allowance for credit losses is determined by management based on the Company's historical losses, specific circumstances, and general economic conditions. Periodically, management reviews accounts receivable and adjusts the allowance based on current circumstances and charges off uncollectible receivables when all attempts to collect have failed.

NOTE 26 COMPONENT UNIT DISCLOSURES – PROVIDENT MARSHALL (CONTINUED)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Property and Equipment: Property and equipment are stated at cost on the date of acquisition. Additions and improvements are capitalized; expenditures for routine maintenance are charged to operations. Depreciation is provided over the estimated useful lives of the various classes of assets on the straight-line method. The estimated useful lives are as follows:

Buildings	29 years
Building improvements and equipment	3 - 25 years
Furniture, fixtures, and equipment	2 - 20 years

Long-lived assets, such as buildings, improvements, and equipment, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized by the amount by which the carrying amount of the asset exceeds the fair value of the asset. Assets to be disposed of would be separately presented in the balance sheet and reported at the lower of the carrying amount or fair value less costs to sell and are no longer depreciated. The assets and liabilities of a disposed group classified as held for sale would be presented separately in the appropriate asset and liability sections of the balance sheets. At June 30, 2024 and 2023, management has concluded that they are unaware of any impairments to be recorded.

Ground Lease: On July 30, 2010, the Company assumed a 40-year ground lease dated October 1, 2007 with the Board of Governors of the University, on behalf of the University. The ground lease agreement requires the Company to pay rent of $1 annually along with additional rent, as outlined therein. At June 30, 2024 and 2023, no additional rent payment was due.

As stipulated in the ground lease agreement, the University acts as an agent for the Company to provide its best effort to market and make available the facilities of the Company to its students. Per the management agreement, the University and submanager are responsible for billing students and remitting receipts to the Company.

Unamortized Deferred Financing Costs: Deferred financing costs incurred pursuant to issuance of the tax-exempt revenue bonds payable are being amortized using the effective interest method over the term of the debt.

Derivatives: The Company entered into an interest rate swap agreement as part of its interest rate risk management strategy, not for speculation. Although the Company believes the derivative would qualify as a hedge, it has elected for simplicity to report the instrument as a freestanding derivative. As a result, gains and losses are recognized in current earnings (see notes 3 and 6).

The derivative is separated into current and non-current assets or liabilities based on its expected cash flows. Cash inflows expected within one year, including derivative assets that the Company intends to settle, are reported as current assets. Cash inflows expected beyond one year are reported as non-current assets. Cash outflows expected within one year, including derivative liabilities in which the counterparty has the contractual right to settle, are reported as current liabilities. Cash outflows expected beyond one year are reported as non-current liabilities.

NOTE 26 COMPONENT UNIT DISCLOSURES – PROVIDENT MARSHALL (CONTINUED)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue Recognition: Rental, membership fees, and other revenue are reported at the amount that reflects the consideration to which the Company expects to be entitled in exchange for providing tenant occupancy and access to the wellness center. These amounts are due from tenants and members. Generally, the Company bills the tenants and members at the beginning of the academic period in advance of providing services. These amounts are due from tenants generally prior to the tenant receiving access to their assigned room or from members prior to members receiving access to the wellness center. Revenue is recognized as performance obligations are satisfied. Amounts received in advance of providing services is recognized as deferred revenue. As of June 30, 2024 and 2023, the amount of deferred revenue was $758,959 and $664,041, respectively, and is recorded in accrued expenses and other current liabilities.

Performance obligations are determined based on the nature of the services provided by the Company. Revenue for performance obligations satisfied over time is recognized based on actual time incurred in relation to total expected period of occupancy and use of facilities. The Company believes that this method provides a reasonable depiction of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation. Generally, performance obligations satisfied over time relate to tenant occupancy and use of facilities.

The Company measures the performance obligation throughout the residency agreement term and contract term based on the member agreements. Revenue for performance obligations satisfied at a point in time, which is immaterial, is recognized when goods or services are provided.

The Company determines the transaction price based on standard charges for goods and services provided to eligible tenants and members, which are fixed per the terms of the residence agreements. All tenant service revenues are from eligible tenants and all wellness center service revenues are from members.

Income Taxes: The net income or loss of the Company, a disregarded entity for federal income tax purposes, is reported by its sole member, Provident. Accordingly, no provision or benefit for federal income taxes is included in the accompanying financial statements.

U.S. GAAP prescribes recognition thresholds and measurement attributes for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. Tax benefits will be recognized only if the tax position is more likely than not sustained in a tax examination, with a tax examination being presumed to occur. The amount recognized will be the largest amount of tax benefit that is greater than 50% likely of being realized on examination. For tax positions not meeting the more-likely-than-not test, no tax benefit will be recorded. Management has concluded that they are unaware of any tax benefits or liabilities to be recognized at June 30, 2024 and 2023.

The Company is not subject to examination by U.S. federal taxing authorities for years before 2021 and for all state income taxes before 2021. The Company does not expect the total amount of unrecognized tax benefits to significantly change in the next 12 months.

The Company would recognize interest and penalties related to unrecognized tax benefits in interest and income tax expense, respectively. The Company has no amounts accrued for interest or penalties as of June 30, 2024 and 2023.

NOTE 26 COMPONENT UNIT DISCLOSURES – PROVIDENT MARSHALL (CONTINUED)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Recently Adopted Accounting Standard: On July 1, 2023, the Company adopted Accounting Standards Update ("ASU") 2016-13 Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments (ASC 326) using the modified retrospective approach. This standard replaced the incurred loss methodology with an expected loss methodology that is referred to as the current expected credit loss ("CECL") methodology. CECL requires an estimate of credit losses for the remaining estimated life of financial assets using historical experience, current conditions, and reasonable supportable forecasts. The new standard did not have a significant impact on the Company's financial statements.

Subsequent Events: Management has performed an analysis of the activities and transactions subsequent to June 30, 2024, to determine the need for any adjustments to and/or disclosures within the audited financial statements for the year ended June 30, 2024. Management has performed their analysis of subsequent events through September 27, 2024, the date the financial statements were issued. Management has determined no subsequent events have occurred requiring disclosure in these financial statements.

NOTE 2 - REVENUE BONDS PAYABLE

	Fixed/ Variable Rate	Fiscal Year Maturity	Interest Rate	2024	2023
Cabell County Series 2010A senior tax-exempt revenue bonds payable secured by a $80,918,562 of letter credit set to expire on September 30, 2023	Variable (LIBOR x 70%)	July 1, 2039	3.56% and 0.84% respectively	$ -	$ 73,875,000
Cabell County Series 2010B subordinate tax-exempt revenue bonds payable	Fixed	July 1, 2039	7.50%	-	8,736,000
West Virginia Economic Development Authority Series 2023A-1 tax-exempt revenue bonds payable	Various	July 1, 2044	4% - 5%	66,235,000	-
West Virginia Economic Development Authority Series 2023A-2 taxable revenue bonds payable	Various	July 1, 2028	5.20% -	4,225,000	-
West Virginia Economic Development Authority Series 2023B tax-exempt revenue bonds payable	Fixed	July 1, 2044	7.50%	8,736,000	-
				79,196,000	82,611,000
Unamortized discount on Series 2010A bonds underlying the bonds payable				-	(177,854)
Unamortized premium on Series 2023A bonds underlying the bonds payable				4,957,239	-
Unamortized deferred financing costs				(2,677,120)	(429,100)
				81,476,119	82,004,046
Less current maturities				1,821,000	238,000
				$ 79,655,119	$ 81,766,046

The 2010 bonds are collateralized by the letter of credit, which is collateralized by all the assets of the Company.

NOTE 26 COMPONENT UNIT DISCLOSURES – PROVIDENT MARSHALL (CONTINUED)

NOTE 2 - REVENUE BONDS PAYABLE (Continued)

Aggregate annual maturities of the revenue bonds payable at June 30, 2024, are as follows:

2025	$ 1,821,000
2026	2,273,000
2027	2,398,000
2028	2,524,000
2029	2,661,000
Thereafter	67,519,000
	$ 79,196,000

On August 31, 2023, the Company refinanced the revenue bonds payable. The transaction refunded the floating rate debt into long-term fixed rate bonds, simultaneously terminating the interest rate swap with Deutsche Bank and the letter of credit and restructured the bonds to provide more manageable and predictable debt service moving forward. The proceeds from the Series 2023A and 2023B project bonds, issued by the West Virginia Economic Development Authority, were used to refund outstanding Series 2010A and 2010B bonds for debt service savings. Assured Guaranty Municipal issued a municipal bond insurance policy for the Series 2023A bonds. As part of the transaction, the current $2.8 million in the debt service reserve fund was released and replaced by the University's additional support, under the coordination agreement, which provides for additional funds to be made available to the project in the amount necessary to meet the debt services coverage ratio requirement during any fiscal year. In consideration for the University entering into the coordination agreement, a $1.0 million payment was made to the University and is included in the capitalized loan cost, as recorded in revenue bonds payable of the balance sheets.

The net carrying amount of debt extinguished, including accrued interest, was $72,448,095. The Company incurred loss on extinguishment of debt of $598,291. The Series 2023 bonds issued totaled $79,196,000 and were issued at a premium of $5,295,039.

Pursuant to the loan agreement, reimbursement agreement and its related letter of credit, trust indenture and ground lease, the Company is subject to certain financial covenants, reporting covenants, and other requirements. At June 30, 2024, management believes the Company was in compliance with the debt service coverage ratio covenant.

At June 30, 2023, management believes the Company was not in compliance with the debt service coverage ratio covenant under the reimbursement agreement. Prior to the issuance of the financial statements at June 30, 2023, the Company refinanced the senior lien floating rate bonds in August 2023 that eliminated the Reimbursement Agreement financial covenants and requirements.

NOTE 26 COMPONENT UNIT DISCLOSURES – PROVIDENT MARSHALL (CONTINUED)

NOTE 3 - DERIVATIVES

In connection with the issuance of the senior variable rate tax-exempt revenue bonds, the Company entered into an interest rate swap agreement with Deutsche Bank AG, New York Branch (Counterparty).

Interest Rate Swap Not Designated as a Hedge: Summary information about the interest rate swap not designated as a hedge as of June 30, 2024 and 2023, is as follows:

	2024	2023
Notional amounts	$ -	$ 73,875,000
Weighted average pay rates (fixed)	0.000%	3.728%
Weighted average receive rates (LIBOR x 70%)	0.000%	2.785%
Weighted average maturity	-	5 years

Derivative Fair Value: The following table presents the net amounts recorded in the statements of operations relating to the interest rate swap:

	Amounts Recognized	
	2024	2023
Unrealized gain on interest rate swap agreement	$ 485,238	$ 3,937,019
Interest expense - senior bonds payable	-	672,073

The net settlements on the interest rate swap agreement are included in the interest expense - senior bonds payable line above.

The following table reflects the fair value and location in the balance sheets of the interest rate swap:

	2024	2023
Current liabilities		
Interest rate swap agreement, current portion	$ -	$ 2,688,238

The swap was terminated in August 2023. As a result of the termination, the Company incurred a termination fee of $2,203,000.

NOTE 4 - RELATED PARTY TRANSACTIONS

Provident receives a fee from the Company to cover corporate administrative overhead costs. For the years ended June 30, 2024 and 2023, corporate administrative overhead costs, which are included in management fees in the statements of operations, were $221,090 and $219,067, respectively. Per the trust indenture, the Company has deferred a portion of the corporate administrative overhead costs as of June 30, 2024 and 2023. As of June 30, 2024 and 2023, $42,519 and $112,280, respectively, remained outstanding.

NOTE 26 COMPONENT UNIT DISCLOSURES – PROVIDENT MARSHALL (CONTINUED)

NOTE 5 - MANAGEMENT AGREEMENT

The Company's housing facility is managed by Capstone On-Campus Management LLC, an unaffiliated management agent. The management fee was $226,747 and $219,763 for the years ended June 30, 2024 and 2023, respectively. The management agreement was amended in connection with the refunding of the revenue bonds payable. The term of the management agreement, as amended, is for a period of fifteen years beginning on August 31, 2023. The management agreement may be terminated for cause in accordance with the provisions of the management agreement. Per the management agreement, a portion of the management fee is subordinate to the payment of principal and interest of the revenue bonds payable. As of June 30, 2024 and 2023, $57,028 and $220,632, respectively, remains outstanding.

The Company's wellness center is managed by Centers LLC, an unaffiliated management agent. The management fee was 311,811 and $302,142 for the years ended June 30, 2024 and 2023, respectively. The management agreement was amended in connection with the refunding of the revenue bonds payable. The term of the management agreement, as amended, is for a period of fifteen years beginning on August 31, 2023. The management agreement may be terminated for cause in accordance with the provisions of the management agreement. Per the management agreement, a portion of the management fee is subordinate to the payment of principal and interest of the revenue bonds payable. As of June 30, 2024 and 2023, $53,014 and $319,874, respectively, remains outstanding.

NOTE 6 - DISCLOSURES ABOUT FAIR VALUE OF FINANCIAL INSTRUMENTS

U.S. GAAP established a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurement) and the lowest priority to unobservable inputs (level 3 measurements). The three levels of the fair value hierarchy under U.S. GAAP are described below:

Basis of Fair Value Measurement

Level 1 Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities;

Level 2 Quoted prices in markets that are not active or financial instruments for which all significant inputs are observable, either directly or indirectly;

Level 3 Prices or valuations that require inputs that are both significant to the fair value measurement and unobservable.

The fair value of the interest rate swap agreement, which is provided directly by the Counterparty, is based on the expected cash flows over the life of the trade of the instrument and was estimated using the closing mid-market rate/price environment at June 30 (Level 2). The interest rate swap agreement trades in less liquid markets with limited pricing information available, and as such, the fair value for the interest rate swap agreement is inherently more difficult.

The fair value provided may differ from actual trade prices as a result of various factors, including (but not limited to) market liquidity, interest rates, credit spreads, position size, transaction and financing costs, hedging costs and risks and uses of capital, as well as certain assumptions regarding past, present and future market conditions. As a result, it is possible that a different valuation model could produce a materially different estimate of fair value. No other assets or liabilities as of June 30, 2024 and 2023, were valued using Level 2.

NOTE 6 - DISCLOSURES ABOUT FAIR VALUE OF FINANCIAL INSTRUMENTS (Continued)

The total amount of gains for the years ended June 30, 2024 and 2023, included in other income (expense) attributable to the change in unrealized gains relating to liabilities still held at June 30, 2024 and 2023, were $485,238 and $3,937,019, respectively.

NOTE 27 COMPONENT UNIT DISCLOSURES – BIG GREEN SCHOLARSHIP FOUNDATION, INC.

The notes taken directly from the audited consolidated financial statements of the Big Green Scholarship Foundation are as follows:

Note 1 – Summary of Significant Accounting Policies:

A. Business Operations and Basis of Presentation

Big Green Scholarship Foundation, Inc. (the Foundation), provides scholarship aid to student athletes and program support for Marshall University's (Marshall) intercollegiate athletic program. In 2023-2024, Marshall sponsored eighteen varsity sports (eight men and ten women), and provided for approximately 505 athletes, equivalent to approximately 235 full scholarships. The Foundation's main sources of revenue are contributions, endowments, and special fundraising events.

The Foundation follows the accrual method of accounting and its accounting and reporting policies conform to accounting principles generally accepted in the United States of America. The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reporting in the financial statements and accompanying notes. Actual results could differ from these estimates. The following is a summary of the more significant accounting and reporting policies.

B. Cash Equivalents

The Foundation considers all highly liquid investments available for current use with an initial maturity of three months or less to be cash equivalents. Cash on hand and deposits with banking institutions either in checking or other accounts are presented as cash in the accompanying financial statements. At June 30, 2024 and 2023, the balances in these cash accounts were adequately secured by collateral or federal deposit insurance.

C. Basis of Presentation

Financial statement presentation follows the recommendations of the Accounting Standards Codification (ASC) Topic 958, *Not-for-Profit Entities*. Under ASC 958, the Foundation is required to report information regarding its financial position and activities according to two classes of net assets: net assets with donor restrictions and net assets without donor restrictions. At June 30, 2024, the Foundation had net assets both with donor restrictions and without donor restrictions.

D. Comparative Financial Information

The financial statements include certain prior-year summarized comparative information in total but not by fund type. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Foundation's financial statements for the year ended June 30, 2023, from which the summarized information was derived.

NOTE 27 COMPONENT UNIT DISCLOSURES – BIG GREEN SCHOLARSHIP FOUNDATION, INC. (CONTINUED)

Note 1 – Summary of Significant Accounting Policies (Continued):

E. Fund Accounting

The accounts of the Foundation are maintained in accordance with the principles of fund accounting. Under fund accounting, resources for various purposes are classified for accounting and reporting purposes into funds established according to their nature and purpose. Separate accounts are maintained for each fund; however, in the accompanying financial statements, funds that have similar characteristics have been combined into fund groups. Fund balances are classified on the Statement of Financial Position as net assets without donor restrictions and net assets with donor restrictions based on the absence or existence and type of donor-imposed restrictions.

F. Combined Financial Statements

The financial statements include the accounts of the Foundation. In addition, the Championship Fund accounts of the Foundation represent the various related Marshall intercollegiate sports-specific support organizations, which encourage and promote support for their respective intercollegiate teams at Marshall. The Branch Entity Club accounts of the Foundation represent various support groups in different geographical areas, which support and promote the Foundation and Marshall. The Capital Fund is used to capture the activity from the "Herd Rises" campaign, which is a fund-raising campaign that will provide financial assistance to capital projects for Marshall's athletic facilities.

G. Investments

Investments in marketable securities with readily determinable values are stated at fair value. Investment income, expense, gains, and losses are reported as changes in net assets without and with donor restrictions in the reporting period in which the activity is recognized.

H. Investment Pools

The Foundation maintains master investment accounts for its donor-restricted and board-designated endowments. Pooling endowment funds for investment purposes has many benefits, including but not limited to spreading the total risk for each endowment fund and making the risk equal for all funds invested in the master investment accounts, enhancing the investment performance relative to that of an individual fund; and reducing management fees. Realized and unrealized gains and losses from securities in the master investment accounts are allocated annually to the individual endowments based on the relationship of the fair value of each endowment to the total fair value of the master investment accounts, as adjusted for additions to or deductions from those accounts.

I. Promises to Give

Contributions are recognized when the donor makes a promise to give to the Foundation, that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restriction(s) expire in the fiscal year in which the contributions are recognized. Depending on the restriction, other donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions.

NOTE 27 COMPONENT UNIT DISCLOSURES – BIG GREEN SCHOLARSHIP FOUNDATION, INC. (CONTINUED)

Note 1 – Summary of Significant Accounting Policies (Continued):

The Foundation uses the allowance method to determine uncollectible promises receivable. The allowance is based on prior years' experience and management's analysis of specific promises made, currently by pool of pledges, which range from 7.5% to 100%.

J. Deferred Revenue

Revenue for subsequent year special events held by the Foundation is deferred and recognized in the period in which the special event is going to occur.

K. Donated Assets

Donated marketable securities and other noncash donations are recorded as contributions at their estimated fair value at the date of donation.

L. Income Tax Status

The Foundation is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code, except on net income derived from unrelated business activities. The Foundation has a venture in a for-profit baseball team which is subject to tax on unrelated business income. At June 30, 2024, the Foundation recorded a tax liability of $1,385 on this unrelated business activity. The Foundation believes that it has appropriate support for any tax positions taken, and as such, does not have any uncertain tax positions that are material to the financial statements.

M. Property and Equipment

Property and equipment is recorded at estimated fair market value at the date of donation or cost if purchased. Depreciation was computed on the straight-line method and was based on useful lives consistent with Internal Revenue Service (IRS) asset class lives, as currently found in IRS Publication 946.

N. Advertising Costs

The Foundation expenses their advertising costs as they are incurred. Advertising costs for the year ended June 30, 2024 and 2023 were $121,383 and $109,740, respectively.

O. Accounts Receivable

Accounts Receivable represents amounts owed to the Foundation for the Operating Fund and the Championship Fund for special events and/or sponsorships that have occurred but for which payment has not yet been received. The Foundation has not calculated an allowance for bad debt on these balances due to historical collection rates being nearly 100%.

NOTE 27 COMPONENT UNIT DISCLOSURES – BIG GREEN SCHOLARSHIP FOUNDATION, INC. (CONTINUED)

Note 1 – Summary of Significant Accounting Policies (Continued):

P. Appalachian League

During the year ended June 30, 2024, the Foundation assisted with the facilitation, sponsorship, and administration of a summer collegiate baseball team, the Tri-State Coal Cats. The team plays in the Appalachian League, which is part of Major League Baseball and USA Baseball's "Prospect Development Pipeline". The operations for this activity are captured in the Foundation's Capital Fund, as the team's operations occur at the baseball stadium that was built as a result of the Herd Rises capital campaign. This activity is presented without donor restrictions and is subject to unrelated business income tax.

Note 2 – Liquidity:

The following reflects the Foundation's financial assets as of the Statement of Financial Position date, reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of the Statement of Financial Position date.

Financial assets at June 30, 2024	$17,207,641
Less those unavailable for general expenditures within one year, due	
Contractual, timing, or donor-imposed restrictions:	
Restricted by donor with time or purpose restrictions	(2,609,910)
Subject to appropriation and satisfaction of donor restrictions	(13,241,499)
Board designations:	
Quasi-endowment fund, primarily for long-term investing	(157,633)
Financial assets available to meet cash needs for general	$ 1,198,599

As part of its liquidity management, the Foundation invests cash in excess of daily requirements in short-term investments, typically in a sweep account with interest with a bank. For further, qualitative discussions on the Foundation's liquidity and investment policies, please see Note 7.

NOTE 27 COMPONENT UNIT DISCLOSURES – BIG GREEN SCHOLARSHIP FOUNDATION, INC. (CONTINUED)

Note 3 – Promises to Give:

Promises to give at June 30, 2024, were as follows:

Description	Amount
Pledges due in less than one year	$ 4,687,034
Pledges due in one to five years	4,854,970
Pledges due in five or more years	3,700,000
Total pledges receivable	13,242,004
Less: Discounts to present value, discounted at 2% annually	(1,020,901)
Less: Allowance for uncollectible pledges	(1,208,463)
Total promises to give	$ 11,012,640

As of June 30, 2024, $424,936 (net of allowances and present value discounts) represented promises to the Foundation's Endowment Fund. The activity in this fund is used for scholarships and other support of the Marshall University Athletic Department.

As of June 30, 2024, $8,444,196 (net of allowances and present value discounts) represented promises to the Foundation's Capital Fund. The activity in this fund is used for capital improvements for the Marshall University Athletic Department.

Note 4 – Investments:

Investments, valued at fair market value as of June 30, 2024 and 2023, are summarized as follows:

	2024	2023
Cash and Cash Equivalents	$ 391,964	$ 112,212
Corporate Stock	1,052,205	979,347
Other	-	18,264
Mutual Funds:		
Bond Funds	2,259,273	2,275,306
Equity Funds	9,026,194	8,155,411
Multi-strategy Equity Funds	609,146	582,237
Multi-strategy Bond Funds	60,350	56,392
Total Mutual Funds	11,954,963	11,069,346
Total Investments	$ 13,399,132	$ 12,179,169

NOTE 27 COMPONENT UNIT DISCLOSURES – BIG GREEN SCHOLARSHIP FOUNDATION, INC. (CONTINUED)

Note 4 – Investments (Continued):

The following schedule summarizes investment return and its classification in the Statement of Activities and Functional Expenses for the fiscal years ended June 30, 2024 and 2023:

	2024	2023
Interest and dividends	$ 428,710	$ 323,432
Unrealized gain/(loss)	1,440,595	1,065,514
Investment fees	(51,928)	(46,974)
Total investment return	$ 1,817,377	$ 1,341,972

Note 5 – Fair Value Measurements:

Fair value of assets measured on a recurring basis at June 30, 2024 and 2023, are as follows:

June 30, 2024	Fair Value	Level 1	Level 2	Level 3
Cash and Cash Equivalents	$ 391,964	$ 391,964	$ -	$ -
Corporate Stock	1,052,205	1,052,205	-	-
Other	-	-	-	-
Mutual Funds	11,954,963	11,954,963	-	-
Total	$ 13,399,132	$ 13,399,132	$ -	$ -

June 30, 2023	Fair Value	Level 1	Level 2	Level 3
Cash and Cash Equivalents	$ 112,212	$ 112,212	$ -	$ -
Corporate Stock	979,347	979,347	-	-
Other	18,264	18,264	-	-
Mutual Funds	11,069,346	11,069,346	-	-
Total	$ 12,179,169	$ 12,179,169	$ -	$ -

Financial assets valued using Level 1 inputs are based on unadjusted quoted market prices within active markets. Financial assets valued using Level 2 inputs are based primarily on quoted prices for similar assets in active or inactive markets. Financial assets valued using Level 3 inputs are based on unobservable inputs. There were no Level 2 or Level 3 inputs for the fiscal years ended June 30, 2024 and 2023.

Note 6 – Endowments:

A. Board-Designated Endowments

As of June 30, 2024, the Board of Trustees had designated $157,633 of net assets without donor restrictions as a general endowment fund to support the mission of the Foundation. Since that amount resulted from an internal designation and is not donor-restricted, it is classified and reported as net assets without donor restrictions.

NOTE 27 COMPONENT UNIT DISCLOSURES – BIG GREEN SCHOLARSHIP FOUNDATION, INC. (CONTINUED)

Note 6 – Endowments (Continued):

B. Donor-Restricted Endowments

The Foundation's endowment consists of approximately 196 individual funds established for a variety of purposes. Its endowment includes both donor-restricted funds and funds designated by the Board of Trustees to function as endowments. As required by generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Absent explicit donor stipulations to the contrary, the Board of Trustees of the Foundation has interpreted the State Prudent Management of Institutional Funds Act (SPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds. As a result of this interpretation, the Foundation classifies as donor restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. In accordance with SPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the Foundation, and (7) the Foundation's investment policies.

C. Investment Return Objectives, Risk Parameters and Strategies

The Foundation has adopted investment and spending policies, approved by the Board of Trustees, for endowment assets. Those policies attempt to provide a predictable stream of funding to programs supported by its endowment funds while also maintaining the purchasing power of those endowment assets over the long-term. Accordingly, the investment process seeks to achieve an after-cost total real rate of return, including investment income as well as capital appreciation, which exceeds the annual distribution with acceptable levels of risk. Endowment assets are invested in a well-diversified asset mix, which includes equity and debt securities. The Foundation expects its endowment assets, over time, to produce an average rate of return of approximately 4.5% annually. Actual returns in any given year may vary from this amount. Investment risk is measured in terms of the total endowment fund; investment assets and allocation between asset classes and strategies are managed to prevent exposing the fund to unacceptable levels of risk.

D. Spending Policy

The Foundation has a policy of appropriating for distribution each year only the net appreciation and income from the corpus of the endowment fund, based on a need to fund operations, if deemed necessary by the Board of Trustees. In establishing this policy, the Foundation considered the long-term expected return on its investment assets, the nature and duration of the individual endowment funds, and the

NOTE 27 COMPONENT UNIT DISCLOSURES – BIG GREEN SCHOLARSHIP FOUNDATION, INC. (CONTINUED)

Note 7 – Endowments (Continued):

possible effects of inflation. The Foundation's current spending policy is based off of the average of the value of the endowment account at the end of 12 previous quarters, then multiplied by 4.5%. This is consistent with the Foundation's objective to maintain the purchasing power of the endowment assets as well as to provide additional real growth through new gifts and investment return.

Endowment net asset composition by type of fund as of June 30, 2024, is as follows:

	Without Donor Restrictions	With Donor Restrictions	Total Endowment Net Assets
Donor-restricted endowment funds	$ -	$ 12,572,003	$ 12,572,003
Board-designated endowment funds	157,633	-	157,633
Total	$ 157,633	$ 12,572,003	$ 12,729,636

Changes in endowment net assets as of June 30, 2024, are as follows:

	Without Donor Restrictions	With Donor Restrictions	Total Endowment Net Assets
Endowment net assets, beginning of year	$ 139,156	$ 11,401,384	$ 11,540,540
Contributions	2,500	268,217	270,717
Investment income	4,753	391,383	396,136
Net appreciation (depreciation)	13,725	1,140,653	1,154,378
Amounts appropriated for expenditure	(2,501)	(629,634)	(632,135)
Endowment net assets, end of year	$ 157,633	$ 12,572,003	$ 12,729,636

Note 8 – Endowment Investment Fees:

The Foundation's investments policy requires the management fees to be paid out of interest and dividends which are considered without donor restrictions even though the investments are considered with donor restrictions. Total endowment investment fees paid for the fiscal year ended June 30, 2024 were $51,928.

Note 9 – Beneficial Interest in a Charitable Remainder Trust:

In September 2004, a donor designated the Foundation as the sole beneficiary of their charitable remainder trust. The trust agreement calls for the balance of the trust to be distributed to the beneficiary upon the recipient's death. The trust had a fair value at the date of designation of $798,778 which was recorded as a contribution with donor restrictions based on ASC 958. For the fiscal year ended June 30, 2024, the trust incurred a gain of $30,867 and the fair value of the Foundation's beneficial interest in the trust was $669,496.

NOTE 27 COMPONENT UNIT DISCLOSURES – BIG GREEN SCHOLARSHIP FOUNDATION, INC. (CONTINUED)

Note 10 – Property and Equipment:

Property and equipment at June 30, 2024 and 2023, are presented at their net book value. The property and equipment consists of vehicles. Property and equipment balances, by fund, for the fiscal year ended June 30, 2024, are as follows:

	June 30, 2023 Balance	Additions	Disposals	June 30, 2024 Balance
Operating Fund				
Vehicles	$ 54,070	$ -	$ -	$ 54,070
Less: Accumulated depreciation	(37,003)	(5,120)	-	(42,123)
Total Operating Fund	17,067	(5,120)	-	11,947
Championship Fund				
Vehicles	70,414	-	-	70,414
Less: Accumulated depreciation	(22,298)	(14,083)	-	(36,381)
Total Championship Fund	48,116	(14,083)	-	34,033
Total property and equipment	$ 65,183	$ (19,203)	$ -	$ 45,980

Depreciation expense for the year was charged to the following funds:

Fund	Amount
Operating Fund	$ 5,120
Championship Fund	14,083
Total depreciation	$ 19,203

Note 11 – Donated Facilities, Services, and Other Items:

Donated facilities, services, and other items are recognized as contributions if the facilities, services, or other items (a) create, enhance, or allow the use of nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Foundation. Donated facilities, services, and other items are valued at the rate the provider or owner would charge a recipient for similar facility usage, services, or other items. The rate or value of these items is then reviewed by the Foundation's Board of Trustees for proper fair market value determination. These items are received absent donor restrictions.

NOTE 27 COMPONENT UNIT DISCLOSURES – BIG GREEN SCHOLARSHIP FOUNDATION, INC. (CONTINUED)

Note 11 – Donated Facilities, Services, and Other Items (Continued):

The value of donated facilities, services, and other items included in the financial statements and the corresponding expenses for the fiscal year ended June 30, 2024, are as follows:

Facilities, Services, and Other Items	Value
Capital improvements	$ 3,300
Courtesy cars	170,000
Facility equipment	6,500
Housing	3,000
Medical	163,428
Meals	427
Promotions	38,065
Travel	9,675
Total	$ 394,395

Note 12 – Financial Instruments:

A. Concentrations of Credit Risk

Credit risk with respect to pledges receivable is limited due to the number and credit worthiness of the corporations and individuals who compromise the contributor base. Concentrations of credit risk with respect to pledges receivable are due to the large number of contributors and their dispersion across an economically depressed geographic area. A change in the economic climate could alter the collections of the current receivables and could affect the ability to raise funds for future campaigns. Pledges receivable are stated at the amount management expects to collect from outstanding balances. The Foundation establishes an allowance for doubtful accounts based upon factors surrounding the credit risk of specific donors, historical trends, and other information.

B. Fair Value of Financial Instruments

The Foundation has a number of financial instruments consisting of cash, pledges receivable and contributions receivable, money market funds, and marketable securities. The Foundation estimates that the fair value of these financial instruments at June 30, 2024, does not materially differ from the aggregate carrying values of its financial instruments recorded in the accompanying Statement of Financial Position.

Note 13 – Debt:

During the year ended June 30, 2022, through the Championship Fund, the Foundation entered into a $60,000 loan and obtained a 3.00% interest-bearing, three-year note payable in annual installments of $21,229 that was used for the purchase of a van for the Marshall Men's Golf Team. This note was secured by the van.

During the year ended June 30, 2024, the Foundation paid the remaining balance on this note.

NOTE 27 COMPONENT UNIT DISCLOSURES – BIG GREEN SCHOLARSHIP FOUNDATION, INC. (CONTINUED)

Note 13 – Debt (Continued):

During the year ended June 30, 2023, through the Capital Fund, the Foundation entered into a $4,000,000 loan and obtained a 5.10% interest-bearing, twelve-year note payable in monthly installments of $37,347 that was to assist in the funding of capital improvement projects. This note is secured by all corporate assets. Future principal maturities under this loan is as follows:

For years ending June 30:	Capital Fund
2025	$ 257,975
2026	271,635
2027	286,018
2028	300,763
2029	317,089
Thereafter	2,361,916
Total	$ 3,795,396

Note 14 – Risk Management:

The Foundation is exposed to various risks of loss related to torts, theft of, damage to, or destruction of assets, errors, and omissions; injuries to employees; employees' health and life; and natural disasters. The Foundation manages these risks of loss through the purchase of various insurance policies.

Note 15 – Revenue Concentrations:

During the fiscal year ended June 30, 2024, a large portion of the Foundation's revenue consisted of monies given by individual donors. The amounts of contributions from these donors are dependent upon the populous, alumni, and friends of Marshall. Future levels of contributions are dependent upon these individuals.

Note 16 – Leases:

The Foundation has an operating lease for its office space that was executed in October, 2021 and amended during 2023 for a period of four years. The lessor is required to pay all maintenance, utility, and property tax costs. The following summarizes the line items in the Statement of Financial Position which include amounts for operating leases as of June 30, 2024:

	June 30, 2023 Balance	Additions	Reductions	June 30, 2024 Balance
Operating Fund				
Right of Use Asset - Office Space	$ 289,576	$ -	$ -	$ 289,576
Less: Accumulated amortization	(27,100)	-	(74,003)	(101,103)
Total Operating Fund	$ 262,476	$ -	$ (74,003)	$ 188,473

NOTE 27 COMPONENT UNIT DISCLOSURES – BIG GREEN SCHOLARSHIP FOUNDATION, INC. (CONTINUED)

Note 16 – Leases (Continued):

	June 30, 2023 Balance	Additions	Reductions	June 30, 2024 Balance
Operating Fund				
Operating Lease Liability	$ 262,476	$ -	$ (74,003)	$ 188,473
Total Operating Fund	$ 262,476	$ -	$ (74,003)	$ 188,473

These asset and liabilities were determined using a term of three years and a discount rate of 5.1%

Future minimum lease payments under this operating lease is:

For years ending June 30:	Amount
2025	$ 85,676
2026	85,676
2027	28,979
2028	-
2029	-
Thereafter	-
Total	200,331
Less: Interest	(11,858)
Present value of lease liability	$ 188,473

During the year ended June 30, 2024, payments totaling $85,676 were made toward this liability under Office expenses in the Statement of Activities and Functional Expenses and Operating Activities in the Statement of Cash Flows.

The above transactions are reported in the Foundation's Operating Fund.

Note 17 – Related Party Activity:

The Foundation is a discretely presented component unit of Marshall University (Marshall). Several members of the Foundation's Board of Trustees regularly conduct business with Marshall and on occasion, the Foundation makes payments to these Trustee's businesses on behalf of Marshall. The approval, processing, and execution of these transactions is administered by the Foundation's management and any related party Trustee abstains from voting, discussing, or influencing these transactions.

Note 18 – Subsequent Events:

The Foundation has evaluated all subsequent events through October 4, 2024, the date the financial statements were available to be issued.

MARSHALL UNIVERSITY
REQUIRED SUPPLEMENTARY INFORMATION (RSI)
SCHEDULES OF PROPORTIONATE SHARE OF NET PENSION LIABILITY AND CONTRIBUTIONS
TEN YEARS ENDED JUNE 30
(UNAUDITED)

SCHEDULE OF PROPORTIONATE SHARE OF TRS NET PENSION LIABILITY
(In Thousands)

Measurement Date	University's Proportionate Share as a Percentage of Net Pension Liability	University's Proportionate Share	State's Proportionate Share	Total Proportionate Share	University's Covered Employee Payroll	University's Proportionate Share as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of Total Pension Liability
June 30, 2014	0.114986%	$ 3,967	$ 8,963	$ 12,930	$ 3,562	1.113700168	65.95%
June 30, 2015	0.109047%	3,779	8,622	12,401	2,844	1.328762307	66.25%
June 30, 2016	0.111053%	4,564	8,693	13,257	2,545	1.793320236	61.42%
June 30, 2017	0.085784%	2,963	6,554	9,517	2,254	1.314551908	67.85%
June 30, 2018	0.074310%	2,320	6,012	8,332	2,050	1.131707317	30.98%
June 30, 2019	0.069835%	2,078	5,015	7,093	2,127	0.976962858	29.29%
June 30, 2020	0.068057%	2,192	4,778	6,970	3,530	0.620963173	31.45%
June 30, 2021	0.060690%	948	2,121	3,069	1,679	0.564621799	80.82%
June 30, 2022	0.045350%	1,167	2,598	3,765	1,230	0.948780488	77.78%
June 30, 2023	0.045542%	1,042	2,129	3,172	1,064	0.979323308	80.42%

SCHEDULE OF EMPLOYER CONTRIBUTIONS
(In Thousands)

Measurement Date	Actuarially Determined Contribution	Actual Contribution	Contribution Deficiency (Excess)	Covered Payroll	Actuarial Contribution as a Percentage of Covered Payroll
June 30, 2014	$ 149	$ 151	$ (2)	$ 3,562	4.18%
June 30, 2015	280	303	(23)	2,844	9.85%
June 30, 2016	334	368	(34)	2,545	13.12%
June 30, 2017	430	339	91	2,254	20.81%
June 30, 2018	350	301	49	2,050	18.98%
June 30, 2019	336	283	53	2,127	14.15%
June 30, 2020	355	254	101	3,530	7.20%
June 30, 2021	253	176	77	1,679	15.07%
June 30, 2022	187	173	14	1,230	15.20%
June 30, 2023	185	154	31	1,064	17.39

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION

There are no factors that affect trends in the amounts reported, such as change in benefit terms or assumptions. With only seven years reported in the required supplementary information, there is no additional information to include in notes. Information, if necessary, can be obtained from the CPRB Comprehensive Annual Financial Report.

MARSHALL UNIVERSITY
REQUIRED SUPPLEMENTARY INFORMATION (RSI)
SCHEDULES OF PROPORTIONATE SHARE OF NET OPEB LIABILITY AND CONTRIBUTIONS
SEVEN YEARS ENDED JUNE 30*
(UNAUDITED)

SCHEDULE OF PROPORTIONATE SHARE OF NET OPEB LIABILITY (ASSET)
(In Thousands)

Measurement Date	University's Proportionate Share as a Percentage of Net OPEB Liability (Asset)	University's Proportionate Share	State's Proportionate Share	Total Proportionate Share	University's Covered Employee Payroll	University's Proportionate Share as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of Total Pension Liability (Asset)
June 30, 2017	1.678119%	$ 41,265	$ 8,475	$ 49,740	$ 37,137	1.11115599	25.10%
June 30, 2018	1.803470%	38,692	7,996	46,688	37,243	1.03890664	30.98%
June 30, 2019	1.855690%	30,788	6,300	37,088	38,045	0.809252201	39.69%
June 30, 2020	1.838645%	8,121	1,796	9,917	35,309	0.229998018	73.49%
June 30, 2021	1.838744%	(546)	(107)	(653)	33,458	-0.016318967	101.81%
June 30, 2022	1.661519%	1,849	633	2,482	29,783	0.062082396	93.59%
June 30, 2023	1.545814%	(2,446)	(1,044)	(3,490)	27,920	-0.08760745	109.66%

SCHEDULE OF EMPLOYER CONTRIBUTIONS
(In Thousands)

Measurement Date	Actuarially Determined Contribution	Actual Contribution	Contribution Deficiency (Excess)	Covered Payroll	Actuarial Contribution as a Percentage of Covered Payroll
June 30, 2017	$ 3,447	$ 3,447	$ -	$ 37,137	9.28%
June 30, 2018	3,685	3,350	335	37,243	9.89%
June 30, 2019	3,823	3,143	680	38,045	8.26%
June 30, 2020	3,553	2,883	670	36,053	8.00%
June 30, 2021	3,353	1,557	1,796	34,001	9.86%
June 30, 2022	1,954	1,191	763	35,309	5.53%
June 30, 2023	1,550	298	1,252	27,920	5.55%

*These schedules are intended to show information for ten years. Additional years will be displayed as the information becomes available.

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION

Change of assumptions. In the June 30, 2020 actuarial valuation, there were significant changes in capped subsidy rates, per capita costs, and trend rates. The key reason is due to significant decreases in the Medicare Advantage prescription drug (MAPD) per member per month rates and the resulting decrease in the capped subsidy.

Other than noted above, there are no factors that affect trends in the amounts reported, such as change in benefit terms or assumptions. With only four years reported in the required supplementary information, there is no additional information to include in notes. Information, if necessary, can be obtained from the RHBT financial statements.

CliftonLarsonAllen LLP
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INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

Governing Board
Marshall University
Huntington, West Virginia

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the business-type activities and the aggregate discretely presented component units of Marshall University (the University) (a component unit of the West Virginia Higher Education Fund), as of and for the year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise the University's basic financial statements, and have issued our report thereon dated October 14, 2024. Our report includes a reference to other auditors who audited the financial statements of the Marshall University Foundation, Inc. (the Foundation); Provident Group – Marshall Properties L.L.C. (Provident – Marshall); and Big Green Scholarship Foundation, Inc. (Big Green) (collectively, discretely presented component units of the University), as described in our report on the University's financial statements. The financial statements of the discretely presented component units of the University were not audited in accordance with *Government Auditing Standards*, and accordingly, this report does not include reporting on internal control over financial reporting or instances of reportable noncompliance associated with the discretely presented component units of the University.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the University's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. Accordingly, we do not express an opinion on the effectiveness of the University's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Governing Board
Marshall University

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether University's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

CliftonLarsonAllen LLP

CliftonLarsonAllen LLP

King Of Prussia, Pennsylvania
October 14, 2024

Global

INDEPENDENT
NETWORK MEMBER

FY24 Financial Statements - FINAL

FY24 Financial Statements vs Prior Year

	FY24 Actuals	FY23	Actuals vs Prior Year
Operating Revenues			
Student Tuition and Fees	72,286,445	70,709,957	1,576,488
Grants and Contracts	110,202,296	96,475,641	13,726,655
Auxiliary Enterprise Revenue	38,530,813	33,607,348	4,923,465
Other Operating Revenues	16,986,641	16,666,652	319,989
Total Operating Revenues	238,006,195	217,459,598	20,546,597
Operating Expenses			
Salaries and Wages	159,747,236	149,301,897	10,445,339
Benefits	34,460,340	26,239,859	8,220,481
Supplies and Other Services	86,088,375	88,544,824	(2,456,449)
Utilities	11,137,263	10,443,580	693,683
Scholarships and fellowships	27,694,453	23,313,181	4,381,272
Depreciation	21,252,208	18,600,192	2,652,016
Other Operating Expenses	202,985	(857,376)	1,060,361
Total Operating Expenses	340,582,860	315,586,157	24,996,703
Operating Income (Loss)	(102,576,665)	(98,126,559)	(4,450,106)
Nonoperating Revenues (expenses)			
State Appropriations	116,417,617	70,029,954	46,387,663
Payments on Behalf	(1,999,099)	(1,756,521)	(242,578)
Federal Pell Grants	18,965,063	15,746,352	3,218,711
COVID Recovery	-	1,867,102	(1,867,102)
Gifts	1,803,583	1,616,600	186,983
Investment Income	11,382,979	10,721,771	661,208
Interest on indebtedness	(7,265,455)	(6,881,514)	(383,941)
Fees assessed by Commission for Debt Service	(284,712)	(332,392)	47,680
Other nonoperating revenues (expenses)	(673,302)	(53,357)	(619,945)
Total Nonoperating Revenues (expenses)	138,346,674	90,957,995	47,388,679
Increase/Decrease in Net Assets	35,770,009	(7,168,564)	42,938,573
Excluding One-Time Support:			
State Appropriations: Cybersecurity	(45,000,000)	-	(45,000,000)
Other Operating Revenues: ProAct Support/COVID Recovery	-	(6,783,102)	6,783,102
Other Operating Revenues: PEIA/BRIM Support	(5,348,866)	-	(5,348,866)
TOTAL	(50,348,866)	(6,783,102)	(43,565,764)
Increase/Decrease in Net Assets Excluding One-Time Support	(14,773,680)	(13,951,666)	(822,014)

ANALYSIS

- **Operating Revenue (+$20.5M)**
  - **Grants and Contracts (+$13.7M):** Due to increased Federal and private grant activity at MURC (+$13.2M) and increased Promise and West Virginia Higher Education Grants at the General University (+$3.8M), offset by decreases at the School of Medicine due to timing (-$2.8M).
  - **Auxiliary Revenue (+$4.9M):** Due to increased Athletics revenue ($2.4M) and increased Housing revenue ($2.5M).
  - **Tuition and Fees (+$1.6M):** Due to enrollment and retention gains in Fall 2023.
  - **Other Revenue (+$0.3M):** One-time support included in both FY24 (PEIA/BRIM) and FY23 (ProAct).
- **Non-Operating Revenues (+$48.3M)**
  - **State Appropriations (+$46.4M):** Increased appropriations in FY24 due to support for the cybersecurity building (+$45M) and employee raise program.
  - **Pell Grants (+$3.2M):** Due to increase in Pell student enrollment in FY24.
  - **Investment Income (+$0.6M):** Due to Meketa portfolio performance year over year.
  - **CARES (-$1.9M):** Final CARES funding was received and expended in FY23.
- **Operating Expenses (+$25M)**
  - **Salaries & Wages (+$10.4M):** Due to FY24 employee raise program funded by the State (+$2M), increases at MURC (+$4M), and employee headcount growth (+$4.4M).
  - **Benefits (+$8.2M):** Increase due to increased PEIA premiums (+$4.7M), lower OPEB expense credit in FY24 (+$1.5M) and other increases, including increased employee tuition waivers, increased Social Security matching, and increased retirement contributions, all driven by increased employee headcount.
  - **Scholarships (+$4.4M):** Due to increased enrollment in FY24 and increases in funded scholarships, including Pell, Promise, and West Virginia Higher Education Grants. Institutionally funded scholarships decreased year over year.
  - **Supplies & Other Services (-$1.4M)**
  - **Misc. Other (+$1.1M):** Due to increases in Utilities and other operating expenses.
- **Non-Operating Expenses (+$1M)**

MARSHALL ™

FY24 Financials vs Budget/Projection

	FY24 Actuals	FY24 Budget	Actuals vs Budget
Operating Revenues			
Student Tuition and Fees	72,286,445	69,732,047	2,554,398
Grants and Contracts	110,202,296	106,425,459	3,776,837
Auxiliary Enterprise Revenue	38,530,813	34,158,666	4,372,147
Other Operating Revenues	16,986,641	9,950,784	7,035,857
Total Operating Revenues	238,006,195	220,266,956	17,739,239
Operating Expenses			
Salaries and Wages	159,747,236	157,723,070	2,024,166
Benefits	34,460,340	37,272,997	(2,812,657)
Supplies and Other Services	86,088,375	91,980,048	(5,891,673)
Utilities	11,137,263	9,817,043	1,320,220
Scholarships and fellowships	27,694,453	21,406,036	6,288,417
Depreciation	21,252,208	16,450,000	4,802,208
Other Operating Expenses	202,985	-	202,985
Total Operating Expenses	340,582,860	334,649,194	5,933,666
Operating Income (Loss)	(102,576,665)	(114,382,238)	11,805,573
Nonoperating Revenues (expenses)			
State Appropriations	116,417,617	72,198,367	44,219,250
Payments on Behalf	(1,999,099)	-	(1,999,099)
Federal Pell Grants	18,965,063	15,600,000	3,365,063
COVID Recovery	-	-	-
Gifts	1,803,583	1,700,000	103,583
Investment Income	11,382,979	4,000,000	7,382,979
Interest on indebtedness	(7,265,455)	(6,465,177)	(800,278)
Fees assessed by Commission for Debt Service	(284,712)	(328,617)	43,905
Other nonoperating revenues (expenses)	(673,302)	(71,000)	(602,302)
Total Nonoperating Revenues (expenses)	138,346,674	86,633,573	51,713,101
Increase/Decrease in Net Assets	35,770,009	(27,748,665)	63,518,674

ANALYSIS

- **Operating Revenue (+$17.7M)**
  - **Other Revenue (+$7M):** Primarily due to one-time supplemental operating cash from the WVHEPC for PEIA/BRIM Insurance premium increases ($5.3M).
  - **Tuition and Fees (+$2.5M):** Due to enrollment and retention gains and price increases in Fall 2023.
  - **Auxiliary Revenue (+$4.4M):** Due to increased Housing and Athletics revenue.
  - **Grants and Contracts (+$3.8M):** Due to increased Federal and private gants at MURC.
- **Non-Operating Revenues (+$53.1M)**
  - **State Appropriations (+$44.2M):** State Appropriations are in line with Budget.
  - **Pell Grants (+$3.4M):** Due to increase in Pell student enrollment in FY24.
  - **Investment Income (+$7.4M):** Due to Meketa portfolio performance vs conservative budget estimate. Important to note this is non-cash revenue.
- **Operating Expenses (+5.9M)**
  - **Salaries and Benefits (-$0.8M):** Due to increased headcount vs Budget.
  - **Scholarships (+$6.3M):** Due to increased enrollment in FY24 and increases in funded scholarships, including Pell, Promise, and West Virginia Higher Education Grants. Institutionally funded scholarships were flat to Budget.
  - **Supplies & Other Services (-$5.9M)**
  - **Misc. Other (+$6.3M):** Due to increases in Depreciation and Utilities.
- **Non-Operating Expenses (-$1.4M)**
  - **Interest (-$0.8M):** Primarily due to Subscription Based Information Technology Agreement (SBITA) GASB implementation.

MARSHALL™

FY25 Projection

FY25 Projection vs Budget

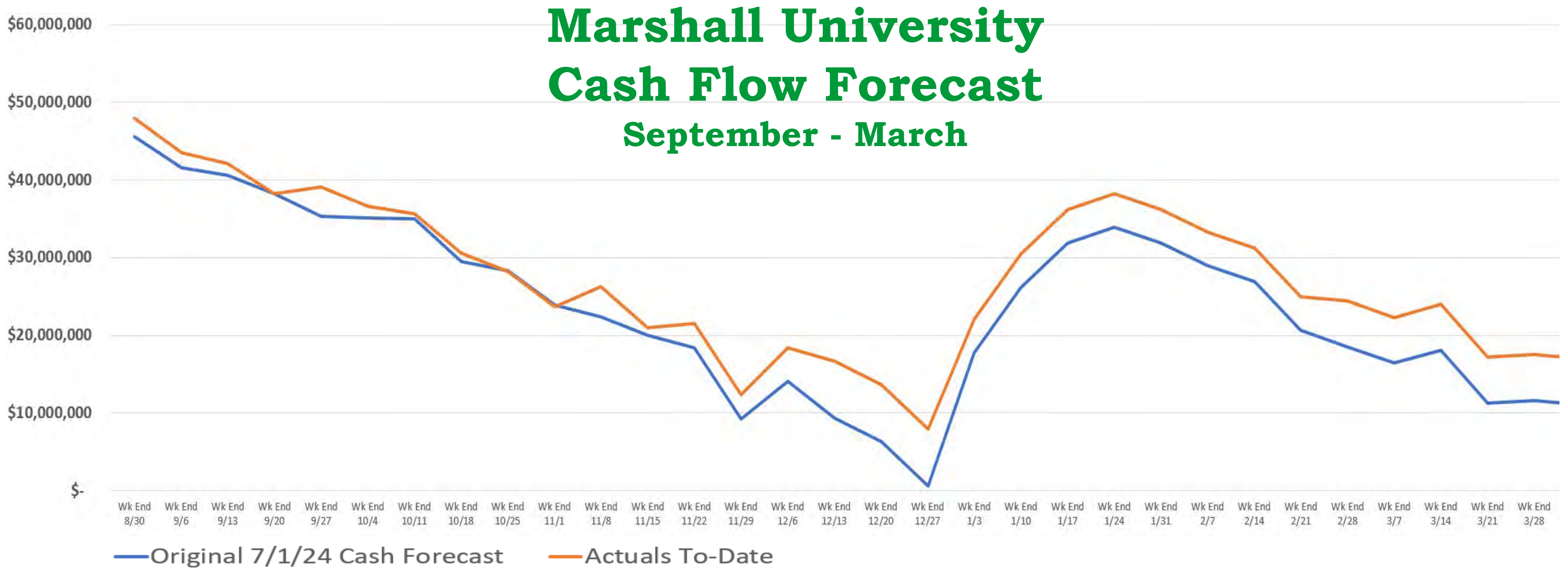
	FY25 Budget	FY25 Proj	Budget vs Proj
Operating Revenues			
Student Tuition and Fees	74,679,000	76,213,376	1,534,376
Grants and Contracts	110,150,350	114,733,271	4,582,921
Auxiliary Enterprise Revenue	35,085,472	39,108,775	4,023,303
Other Operating Revenues	10,299,061	10,299,061	-
Total Operating Revenues	230,213,884	240,354,484	10,140,601
Operating Expenses			
Salaries and Wages	159,623,070	163,247,236	3,624,166
Benefits	38,642,899	39,179,337	536,437
Supplies and Other Services	87,003,031	87,003,031	-
Utilities	10,043,580	11,137,263	1,093,683
Scholarships and fellowships	23,813,181	26,753,006	2,939,825
Depreciation	18,600,192	18,600,192	-
Other Operating Expenses	-	-	-
Total Operating Expenses	337,725,953	345,920,065	8,194,111
Operating Income (Loss)	(107,512,070)	(105,565,581)	1,946,489
Nonoperating Revenues (expenses)			
State Appropriations	75,435,405	75,435,405	-
Payments on Behalf	-	-	-
Federal Pell Grants	17,500,000	18,965,063	1,465,063
COVID Recovery	-	-	-
Gifts	1,500,000	1,500,000	-
Investment Income	2,500,000	2,500,000	-
Interest on indebtedness	(6,881,514)	(6,881,514)	-
Fees assessed by Commission for Debt Service	(332,392)	(332,392)	-
Other nonoperating revenues (expenses)	-	-	-
Total Nonoperating Revenues (expenses)	89,721,499	91,186,562	1,465,063
Increase/Decrease in Net Assets	(17,790,571)	(14,379,019)	3,411,552

ANALYSIS

- **Operating Revenue (+$10.1M)**
  - **Tuition and Fees (+$1.5M):** Due to Fall 2024 enrollment gains.
  - **Auxiliary Revenue (+$4M):** Due to aligning FY25 with FY24 actual results.
  - **Grants and Contracts (+$4.6M):** Due to aligning FY25 with FY24 actual results.
- **Non-Operating Revenues (+$1.5M)**
  - **Pell Grants (+$1.5M):** Due to continued increase in Pell student enrollment in Fall 2024.
- **Operating Expenses (+$8.9M)**
  - **Salaries and Benefits (+$4.2M):** Due to FY24 actuals higher than projected. The university still maintains a "budgeted positions and backfills only" policy.
  - **Scholarships (+$2.9M):** Due to increased enrollment in Fall 2024 and increases in funded scholarships, including Pell, Promise, and West Virginia Higher Education Grants. Institutionally funded scholarships remain flat to Budget.
  - **Utilities (+$1.1M):** Due to FY24 coming in higher than Budget and aligned FY25 projection with actuals.

MARSHALL

Cash



MARSHALL

Investments - BOG

MEKETA

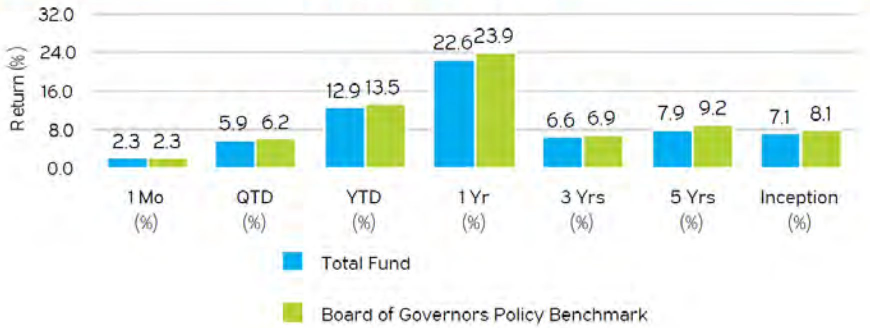
Marshall University Board of Governors

Total Fund | As of September 30, 2024

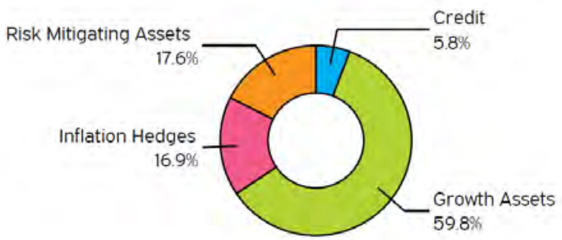
Portfolio Objective

The objective of the Board of Governors Pool is to invest in a diversified investment strategy for funds that have a medium-term (i.e., five to seven years) horizon. The objective of the Pool is to enhance the Board of Governors Pool's long-term viability by maximizing the value of the underlying assets within the context of capital preservation and the assumption of a prudent level of risk.

Return Summary



Current Allocation

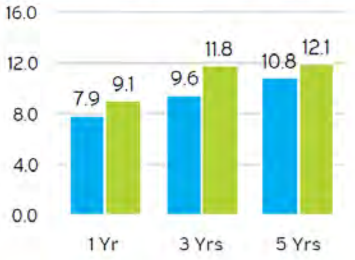


	1 Mo (%)	QTD (%)	YTD (%)	1 Yr (%)	3 Yrs (%)	5 Yrs (%)	Since Inception
Total Fund	2.3	5.9	12.9	22.6	6.6	7.9	7.1
Board of Governors Policy Benchmark	2.3	6.2	13.5	23.9	6.9	9.2	8.1
Excess Return	0.0	-0.3	-0.6	-1.3	-0.3	-1.3	-1.0
60% MSCI ACWI / 40% Barclays Global Aggregate	2.1	6.8	12.5	23.6	3.6	7.0	7.1

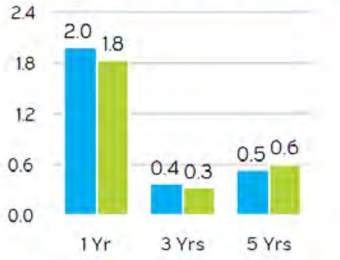
Summary of Cash Flows

	Last Month	Fiscal Year-To-Date
Total Fund		
Beginning Market Value	23,936,925	23,134,123
Net Cash Flow	-7,914	-24,614
Net Investment Change	540,233	1,359,603
Ending Market Value	24,469,243	24,469,243

Annualized Standard Deviation



Sharpe Ratio



Fiscal Year begins July 1. Please see benchmark history page for benchmark detail.

MARSHALL™

Investments - SOM

MEKETA

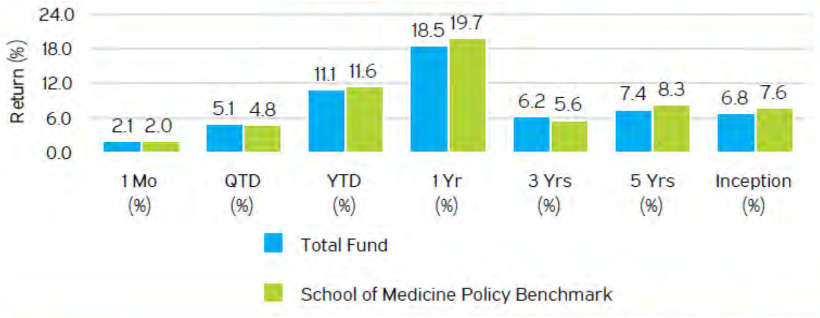
Marshall University Joan C. Edwards School of Medicine

Total Fund | As of September 30, 2024

Portfolio Objective

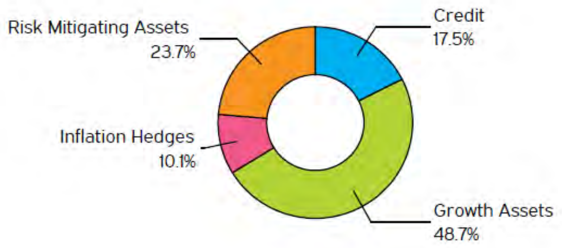
The objective of the Joan C. Edwards School of Medicine Pool is to invest in a diversified investment strategy for funds that have a medium-term (i.e., five to seven years) horizon. The objective of the Pool is to enhance the Joan C. Edwards School of Medicine's long-term viability by maximizing the value of the assets within the context of capital preservation and the assumption of a prudent level of risk.

Return Summary



	1 Mo (%)	QTD (%)	YTD (%)	1 Yr (%)	3 Yrs (%)	5 Yrs (%)	Since Inception
Total Fund	2.1	5.1	11.1	18.5	6.2	7.4	6.8
School of Medicine Policy Benchmark	2.0	4.8	11.6	19.7	5.6	8.3	7.6
Excess Return	0.1	0.3	-0.5	-1.2	0.6	-0.9	-0.8
60% MSCI ACWI / 40% Barclays Global Aggregate	2.1	6.8	12.5	23.6	3.6	7.0	7.0

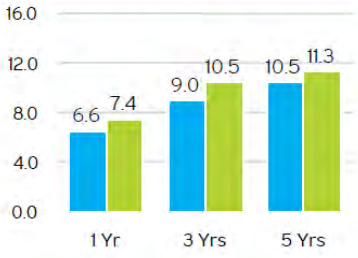
Current Allocation



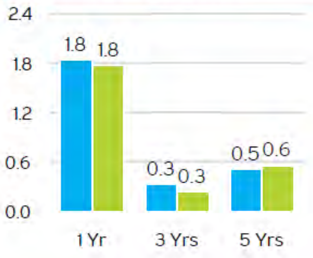
Summary of Cash Flows

	Last Month	Fiscal Year-To-Date
Total Fund		
Beginning Market Value	26,036,447	25,295,261
Net Cash Flow	-8,655	-21,282
Net Investment Change	540,828	1,294,642
Ending Market Value	26,568,620	26,568,620

Annualized Standard Deviation



Sharpe Ratio

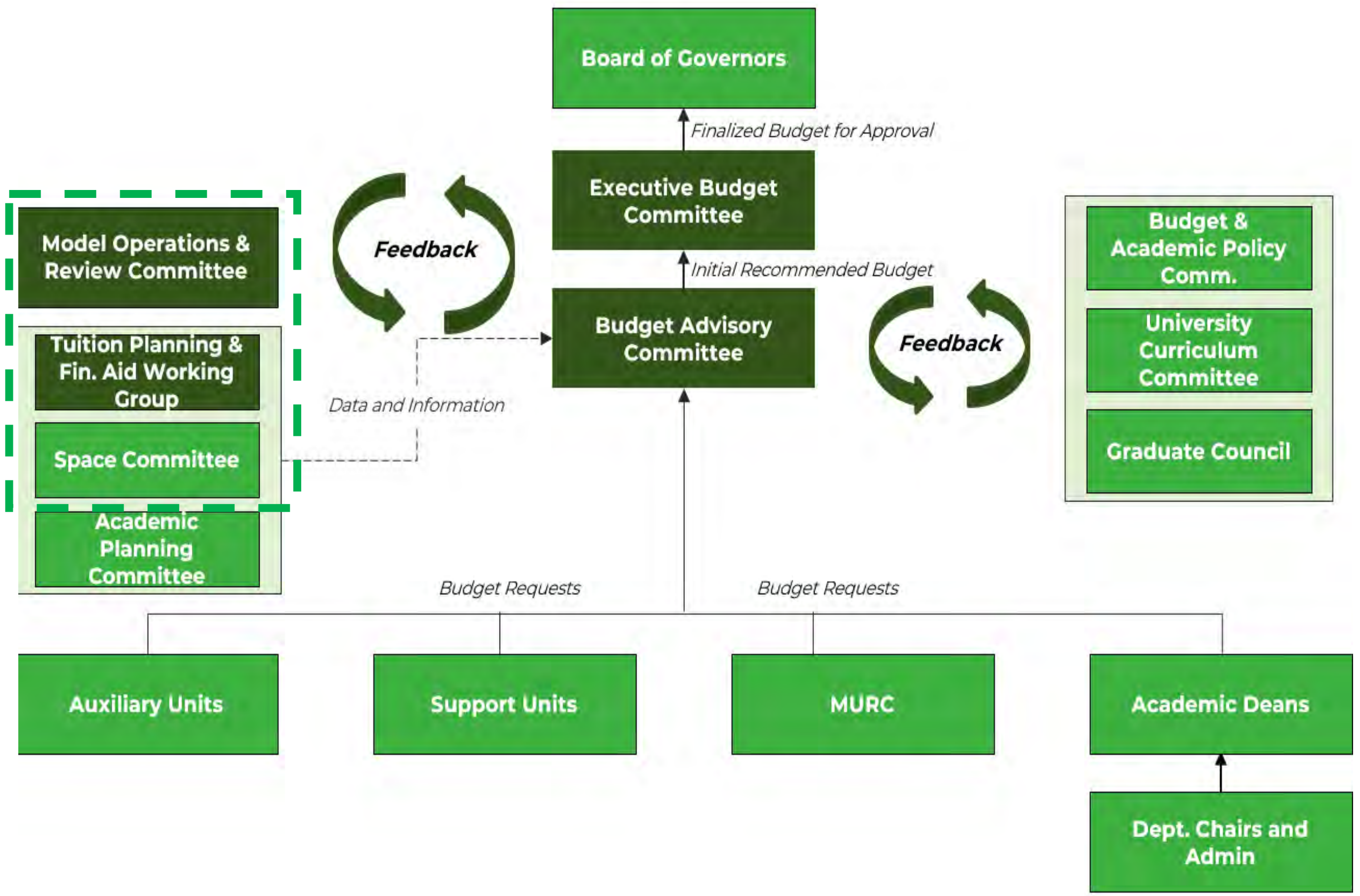


Fiscal Year begins July 1. See benchmark history page for benchmark detail.

MARSHALL ™

Incentivized Budget Model

What Have We Accomplished?



- TUITION PLANNING & FINANCIAL AID WORKING GROUP
  - FY26 Tuition and Fee Rates
    - Metro Expansion
  - Fall 2025 Enrollment and Financial Aid Assumptions
  - FY26 Estimated Allocable Tuition
- MODEL OPERATIONS REVIEW COMMITTEE
  - FY24 Actuals Model
  - FY26 Template Distribution – Shared Units
  - Shared Cost Variable Refresh
  - Structure and Detail Review – " Make it a Marshall Model"
- SPACE COMMITTEE
  - Net Assignable Square Footage (NASF) Review
  - Campus-wide input

What Is Happening Next?

FY26				FY27
Budget Modeling and Planning	**Support Unit Budgeting**	**Academic / Auxiliary Unit Budgeting**	**Budget Review/ Implementation**	**Ongoing Budget Management**
Jul. – Oct.	**Nov. – Dec.**	**Jan. – Mar.**	**Apr. – Jun.**	**Year Round**
• Create projections for university-wide revenues (e.g., tuition, state appropriation, etc.) • Complete year end close and review prior year expenses by unit	• **Support Units prepare budgets and submit to the Budget Advisory Committee (BAC) for review** • **Executive Budget Committee (EBC) provides preliminary approval of Support / Aux. Unit budgets**	• Units receive preliminary budget authority based on attributed tuition revenues • Units populate direct revenues and expense budgets; submit plans to BAC	• BAC reviews budget requests and compiles recommended institutional budget • Executive Budget Committee assesses unit level need for strategic funds • Unit and institutional level budgets are approved	• Units leverage reports to understand budget to actuals variance • Emphasis on forecasting and managing budgets throughout fiscal year

Marshall University

Accelerating Individual Success, Innovative Ideas and Economic Impact

December 4, 2024
Board of Governors Meeting
Facilities and Operations Update

Enduring Financial **PRINCIPLES**

1. **Grow STUDENTS, Not Fees.**
   - ✓ Minimize tuition and fee increases.
   - ✓ Institutional success is measured by our accessibility, affordability and lifetime value for the students we serve.

2. **Invest in our TEAM.**
   - ✓ Align employee compensation with market.
   - ✓ Incentivize for performance and living the Marshall University Creed.

3. **Take Care of the HOUSE.**
   - ✓ Investments in facilities are essential to the university mission.
   - ✓ Invest in innovative technologies to meet modern challenges.

4. **Manage our Strategic RESOURCES.**
   - ✓ Build key reserves for fiscal and operational resiliency.
   - ✓ Invest available resources to new market-driven opportunities.

Take Care of the House

PROJECT: SHOCK AND AWE

HEPC Project Number	Project Name	Projected timeline	Life Cycle	Status
WVHEPC-M-001	Electrical Sys Upgrades-Emergency Generators/Safety - Phase I	February 2024 to November 2025		
	Emergency Generators/Safety - Phase I-Public Safety		4	Design Phase Paused - Budgets have come in higher than anticipated, project paused
	Emergency Generators/Safety - Phase I-Drinko Library		4	Design Phase Paused - Budgets have come in higher than anticipated, project paused
	Emergency Generators/Safety - Phase I-Prichard Hall		5	On schedule - Nitro Construction selected for work, equipment ordered
WVHEPC-M-002	Campus Buildings Fire Alarm System Upgrades	February 2024 to December 2025		
	Corbly Hall		12	On Schedule - Work is complete; processing invoices
	Morrow Library		4	On Schedule - PO Complete, parts on order
	Myers Hall		4	On Schedule - PO Complete, Parts stored on campus; next project following completion of Corbly Hall
	Prichard Hall		4	On Schedule - PO Complete, Parts stored on campus; coordinating in conjunction with non-DMGA separate project occurring in the building
	Smith		4	On Schedule - PO Complete
	Sorrell		4	On Schedule - PO Complete; parts ordered and billed
WVHEPC-M-003R	Elevator Modernization	February 2024 to December 2025		
	Elevator Modernization-Corbly Hall		4	On Schedule - Site visits completed by potential vendors; final proposals rec'd 8/23/24; Kone selected to complete work, PO in process, awaiting terms and conditions with vendor
	Elevator Modernization-Harris Hall		4	On Schedule - Site visits completed by potential vendors; final proposals rec'd 8/23/24; TKE selected to complete work, PO in process, awaiting terms and conditions with vendor
	Elevator Modernization-Science Building		4	On Schedule - Site visits completed by potential vendors; final proposals rec'd 8/23/24; Otis selected to complete work, PO in process, awaiting terms and conditions with vendor
WVHEPC-M-04	Chiller Replacement	January 2024 to June 1, 2025		
	Smith Hall Chiller Replacement		5	On Schedule - Bids opened on 8/8, DSO Mechanical, successful bidder: project came is lower than anticipated, equipment has been ordered, substantial completion anticipated for 6/1/2025
	Drinko Library Chiller Replacement		5	On Schedule - Bids opened on 8/8, DSO Mechanical, successful bidder: project came is lower than anticipated, equipment has been ordered, substantial completion anticipated for 6/1/2025

Project Life Cycle Phases		
1 - Project Initiation	5 - Construction	9 - Project Closeout
2 - Planning	6 - Quality Control Assurance	10 - State and Local Agency Document Closeout
3 - Pre Construction Site Assessment	7 - Project Monitoring and Control	11 - Final Payment
4 - Design and Engineering	8 - Testing and Commissioning	12 - Post Construction Activities

Take Care of the House

PROJECT: SHOCK AND AWE

HEPC Project Number	Project Name	Projected timeline	Life Cycle	Status
WVHEPC-M-005	Laidley Hall Demolition	February 2024 to May 2024	9	Demolition Complete; awaiting final of documents from state
WVHEPC-M-007	Henderson Center E Level Sanitary Pipe Replacement	February 2024 to December 2025	5	WB Fosson selected as vendor, under not to exceed contract for $460,000; will maintain schedule will need to work around athletics events in space (i.e. Volleyball and Women's and Men's basketball)
WVHEPC-M-008	South Charleston Roof Replacement (Both Buildings)	February 2024 to April 2025	5	Replacement of glass block will increase project by $227,000/ Bid opening 8/15, Harris Brothers was the successful bidder. Total project estimate increased to $933,656; BOG approved to move funds from other project
	South Charleston Roof Replacement-Academic		4	On Schedule
	South Charleston Roof Replacement-Administration		4	On Schedule

Project Life Cycle Phases		
1 - Project Initiation	5 - Construction	9 - Project Closeout
2 - Planning	6 - Quality Control Assurance	10 - State and Local Agency Document Closeout
3 - Pre Construction Site Assessment	7 - Project Monitoring and Control	11 - Final Payment
4 - Design and Engineering	8 - Testing and Commissioning	12 - Post Construction Activities

Take Care of the House

PROJECT: SHOCK AND AWE

HEPC Project Number	Project Name	Projected timeline	Life Cycle	Status
WVHEPC-M-009	Fine Arts Renovations	February 2024 to October 2024	4	On Schedule - Pre-bid meeting occurred 8/22; Bid opening 9/5 all bids were over budget, BOG approved to move funds between projects for 009; Submitted updated funding request to WVHEPC
WVHEPC-M-010	Morrow Library ADA Upgrades	February 2024 to December 2025	4	On Schedule - (Change) 100% completed drawings by architect moved to 11/1; advertising anticipated mid-November; delayed caused by elevator evaluation; Civil Design work is at 40% complete
WVHEPC-M-011	Smith Hall Classroom Locks	May 2024 to January 2025	4	Delayed - installation over holiday break
	Fine Arts Locks	May 2024 to January 2025	4	Delayed - installation over holiday break
WVHEPC-M-012	Erma Ora Byrd Floor Renovations	March 2024 to February 2025	5	WB Fosson selected as lowest qualified bidder; vendor is working on bonds for completion of PO
WVHEPC-M-013	Smith Hall Concrete Work (Exterior ADA Ramp)	May 2024 to January 2025	4	Delayed- Work began 6/17; project 90% complete, remaining 10% of project involves exposed erosion/damage of support beams, engineer report completed, awaiting approval to proceed from Purchasing
	Henderson Center Concrete Work	May 2024 to Spring 2025	4	Project Paused due to SH concrete work

Project Life Cycle Phases		
1 - Project Initiation	5 - Construction	9 - Project Closeout
2 - Planning	6 - Quality Control Assurance	10 - State and Local Agency Document Closeout
3 - Pre Construction Site Assessment	7 - Project Monitoring and Control	11 - Final Payment
4 - Design and Engineering	8 - Testing and Commissioning	12 - Post Construction Activities

Take Care of the House

PROJECT: SHOCK AND AWE

HEPC Project Number	Project Name	Projected timeline	Life Cycle	Status
WVHEPC-M-014	Holderby Hall Demolition	February 2024 to December 2025	3	On Schedule - . SHPO approved HPI. Final occupants move November '24. Abatement will begin in January '25; actual demolition May '25
WVHEPC-M-015	Memorial Student Center Restroom Repairs & Renovations	February 2024 to December 2025	4	On Schedule - drawings complete; advertise September '24 ; construction Jan. '25, WB Fosson low bidder
WVHEPC-M-016	Stormwater Improvements Phase I	February 2024 to December 2025	4	On Schedule - preliminary site survey conducted by Allegheny on 6/26, ZMM final assessment will occur 11/1;project bid to occur January .25
WVHEPC-M-017	MRI Building HVAC Replacement	January 2024 to March 2025	4	Project completion date delayed with substantial completion targeted by 2/28/25; delays caused by receipt of paperwork. Team is processing PO, notice to proceed being issued for vendor to order parts; substantial completion 2/28/25, final completion 3/28/25

Project Life Cycle Phases		
1 - Project Initiation	5 - Construction	9 - Project Closeout
2 - Planning	6 - Quality Control Assurance	10 - State and Local Agency Document Closeout
3 - Pre Construction Site Assessment	7 - Project Monitoring and Control	11 - Final Payment
4 - Design and Engineering	8 - Testing and Commissioning	12 - Post Construction Activities

Take Care of the House

PROJECT: SHOCK AND AWE

HEPC Project Number	Project Name	Projected timeline	Life Cycle	Status
WVHEPC-M-019	Classroom Repair/Renewal Campus-wide Phase I	February 2024 to February 2025	6	On Schedule - CH 356,355,354,353,464,456 demo, asbestos abatement completed; began electrical and ventilation repairs, sheetrock install; new sprinklers installed 7/8
	Restroom Repair/Renewal Campus-wide Phase I	March 2024 to March 2025	7	On Schedule- Ceramic tile install SM & SH
WVHEPC-M-023	Old Main Structure Repairs - Phase I	January 2024 to January 2025	5	Neighborgall on site, work ongoing
WVHEPC-M-024	Science Building Air Handler Units	January 2024 to July 2025	4	On Schedule - Design continues, obtaining estimates for 8 out of 17 AHU; 10/24 Advertise, 11/7 Pre-Bid, 11/21 Bid Opening
WVHEPC-M-025	Drinko Library Roof Replacement	March 2024 to February 2025	4	On Schedule - Design completed; Bid opening scheduled 12/19/24; Submitted documents to WHEPC to expand project to include Gullikson Hall Roof Repairs
WVHEPC-M-026	Student/Band Bleacher Replacement	March 2024 to January 2025	3	Demo on-going; notice to proceed issued to order bleachers; awaiting arrival of bleachers, requesting expansion of project to include replacement of LED tables; 10/9 BOG approved expanded scope; awaiting WVHEPC approval

Project Life Cycle Phases		
1 - Project Initiation	5 - Construction	9 - Project Closeout
2 - Planning	6 - Quality Control Assurance	10 - State and Local Agency Document Closeout
3 - Pre Construction Site Assessment	7 - Project Monitoring and Control	11 - Final Payment
4 - Design and Engineering	8 - Testing and Commissioning	12 - Post Construction Activities

MU Internal Audit
BOG Informational Report
December 4, 2024

1 Activity since the last Meeting

A. Advisory Services – Employee Training for Red Flags Rule, P-Card response development for Purchasing Performance Audit.

B. Audit Projects – Athletics AUP Report compilation assistance.

C. Other – No significant Whistleblower Hotline activity, miscellaneous accounting research.

2 Planned activities before the next Meeting

A. Monitoring of Whistleblower Hotline.

B. Adhere to planned activities in the approved Audit Plan and Continued Monitoring of other Institutional Activities.

C. Other Audit and Consulting projects as requested.

3 Professional Development Activities

A. ACUA – Adapting Audit Plan to NIST 2.0 Cybersecurity Framework.
B. ACUA – Do Generative AI and Audit Analytics Intersect.
C. NACUBO – Tuition Discounting.

BOARD OF GOVERNORS

December 4, 2024

Christian Spears
Director of Athletics

Debra Boughton
Executive Associate AD, Championship Planning and Resources

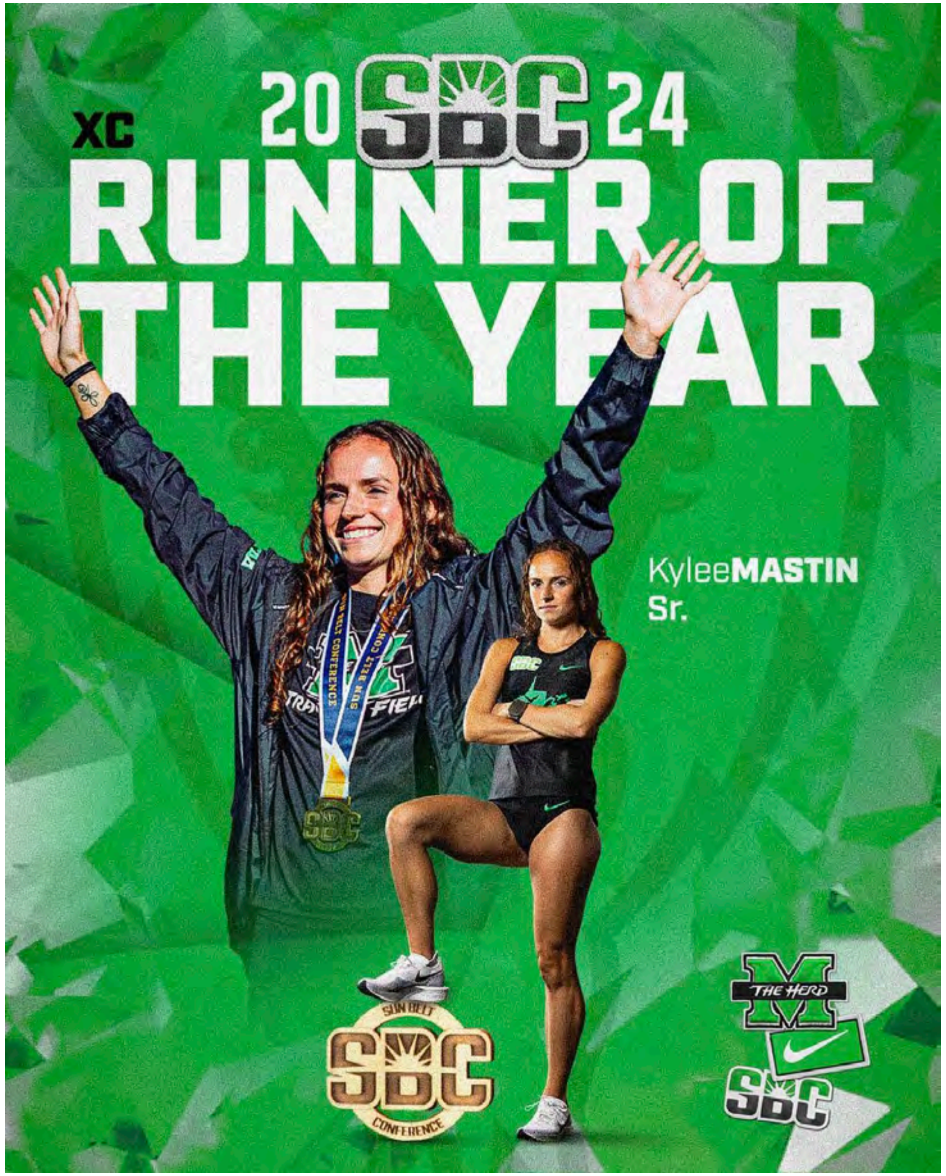

THE HERD
1ST
CAREER
WIN
RafaSIMOES
HEAD COACH


Marshall
WOMEN'S BASKETBALL
Juli Fulks
FIRST WIN
AS MARSHALL WOMEN'S BASKETBALL COACH

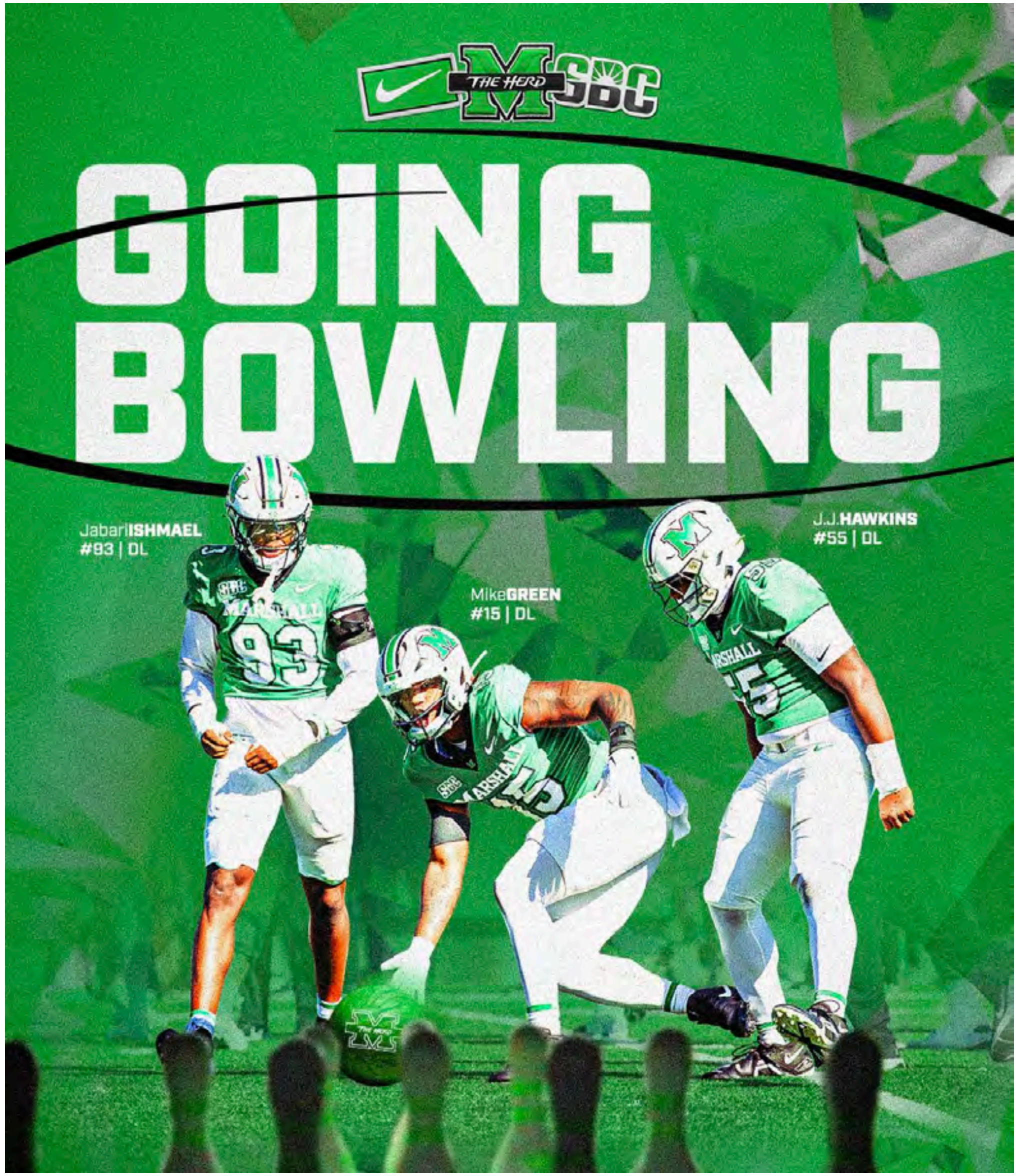

Marshall
WOMEN'S BASKETBALL
Juli Fulks
FIRST WIN
AS MARSHALL WOMEN'S BASKETBALL COACH


Marshall
FIRST
WIN


Kylee Mastin
Marshall Thundering Herd
2024 Sun Belt Conference Champion
Marshall


XC
20 SBC 24
RUNNER OF THE YEAR
KyleeMASTIN
Sr.
THE HERD

NCAA Men's Soccer Tournament Results


THE HERD
SBC
GOING
BOWLING
JabariISHMAEL
#93 | DL
MikeGREEN
#15 | DL
J.J.HAWKINS
#55 | DL

NCAA HOUSE SETTLEMENT

Decision-Making Principles

- NCAA Framework
- Meet Sunbelt Conference Priorities
- Consider Title IX Implications/Equity & Accountability
- Ensure Competitive Programs are Competitive
- Fiscally Achievable Investment, considering
    - University Priorities
    - 50/50 Model
    - Measure Department as Marketing Tool
    - NCAA Scholarship Protections Legislation
- Determine Athletic Programs of Distinction

Budget Update Schedule

First Quarter 2025 Financial Statement – December 2024
Second Quarter 2025 Financial Statement – February 2025
FY 2024 NCAA Membership Financial Report Overview – February 2025
Third Quarter 2025 Financial Statement – June 2025
Fourth Quarter 2025 Financial Statement – August 2025

Financial Statements reporting in coordination with campus financial services and reporting categories in line with NCAA Membership Financial Reporting System (MFRS).

What is the NCAA Membership Financial Reporting System (MFRS)?

The NCAA Membership Financial Report is an annual report of fiscal year activity that categorizes an athletic department's revenue and expenses into 21 unique revenue and 23 unique expense categories—in aggregate and by sport program.

This report includes ALL sources and uses of an intercollegiate athletics program. All Division-I athletic departments are required by the NCAA to complete this report no later than January following the end of each fiscal year. Agreed-upon procedures are performed on this data by an external accounting firm.

What is the NCAA Membership Financial Reporting System (MFRS)?

The NCAA Financial Report is a reporting mechanism used by university and department leadership to benchmark revenue and expense categories for other institutions.

The report is similar to other reporting requirements (US Department of Education), but this report requires greater breakdown in revenue and expense categories. This report requires year-round data management of expenses and revenues.

High-level discussions are taking place on future versions of this report that may drive student-athlete revenue share methodologies and other future critical metrics of intercollegiate athletics.

Revenue Categories

Ticket Sales	Third Party Compensation
Direct State Support	Media Rights
Student Fees	NCAA Distributions
Transfers Back to the Institution	Conference Distributions (two categories)
Direct Institutional Support	Program Sales/Parking/Novelty Sales
Indirect Institutional Support	Royalties/Advertising/Sponsorships
Indirect Institutional Support (Facilities/Debt)	Sports Camps
Game Guarantees	Endowment/Investment Income
Contributions	Other
Gifts-in-Kind	Bowl Revenues

Expense Categories

Athletics Student Aid	Fundraising/Marketing/Promotion
Game Guarantees	Sports Camps
Coaching Salaries	Spirit Groups
Third Party Compensation (Coaches)	Facilities, Debt Service, Leases, Rental
Support Staff Salaries	Direct Overhead and Admin Expenses
Third Party Compensation (Support)	Indirect Institutional Support
Severance Payments	Medical Expenses and Insurance
Recruiting	Membership and Dues
Team Travel	Student-Athlete Meals
Equipment/Uniforms/Supplies	Other Operating Expenses
Game Expenses	Bowl Expenses
	Bowl Expenses – Coaching Compensation

BUDGET UPDATE Q:1

Operating Revenues	FY 25 Actuals (9/30)	FY 25 Budget	Actuals v Budget
Ticket Sales	2,362,463	4,529,528	(2,167,065)
Student Fees	-	6,775,000	(6,775,000)
Guarantees	-	2,140,000	(2,140,000)
Contributions, includes Sky Suite revenue	782,378	3,621,679	(2,839,301)
In-Kind (1)	-	-	-
Direct Institutional Support	4,401,590	13,495,124	(9,093,534)
Indirect Institutional Support (1)	-	-	-
NCAA Distributions	-	1,200,000	(1,200,000)
Conference Distributions	20,000	1,600,000	(1,580,000)
Program, Novelty, Parking, Concessions	234,798	625,000	(390,202)
Royalties, Licensing, Advertisements, Sponsorship	300,595	2,690,000	(2,389,405)
Sports Camps (3)	81,234	284,100	(202,866)
Endowment Investments & Income (1)	-	-	-
Other Operating Revenue	90,113	277,121	(187,008)
Football Bowl Revenue	-	550,000	(550,000)
Total Operating Revenues	8,273,171	37,787,552	(29,514,381)
Operating Expenses			
Athletic Student Aid	2,934,492	7,729,031	(4,794,539)
Guarantees	380,000	915,000	(535,000)
Coaching / Support Personnel Salary & Benefits (2)	2,496,711	13,500,775	(11,004,064)
Severance Payments (5)	-	-	-
Recruiting	179,441	900,000	(720,559)
Team Travel + Home Team Expenses	1,033,179	5,251,246	(4,218,067)
Student-Athlete Meals (non-travel, home team expenses)	137,598	330,000	(192,402)
Equipment & Uniforms	745,382	2,100,000	(1,354,618)
Game Expenses	371,694	1,712,300	(1,340,606)
Fundraising, Marketing & Promotion	120,500	205,000	(84,500)
Sports Camp Expenses (3)	105,320	284,100	(178,780)
Direct Overhead and Administrative Expenses	230,892	780,000	(549,108)
Athletics Facilities, Debt Service, Leases and Rental Fee	34,961	750,000	(715,039)
Spirit Groups (5)	28,900	-	28,900
Indirect Institutional Support (1)	-	-	-
Medical Expenses & Insurance	736,966	1,050,000	(313,034)
Memberships and Dues	108,816	135,000	(26,184)
Other Operating Expenses	503,422	1,245,100	(741,678)
Football Bowl Expenses	-	900,000	(900,000)
Football Bowl Expenses - Coaching Compensation (4)	-	-	-
Total Operating Expenses	10,148,274	37,787,552	(27,639,278)

NOTES

(1) This category will only be presented as part of NCAA Membership Financial Statement Review

(2) This category will be separated into coach/support staff as part of NCAA Membership Financial Statement Review

(3) Sports Camps revenue and expenses not included in approved Board of Governors budget; operate on cash basis

(4) Accounted for in Coaching/Support Salaries and Benefits line

(5) This category will be completed as part of NCAA Membership Financial Statement Review

BUDGET UPDATE
Q:1
Operating Revenue Analysis

Operating Revenues

- Ticket Sales: as of 9/30, trending positively, based on prior year sales, season ticket sales; collections represent fall season ticket sales and games to date in September; Q2 review will be more accurate review of this category
- Student Fees: per Matt Tidd, ytd income will post to Athletics cost centers by Q2 review
- Guarantees: football contracts not payable until 2/28
- Contributions: actuals primarily consist of contributions to sky suite leases collected to date and contributions from Big Green for 1Q salary commitments
- Direct Institutional Support: this revenue represents institutional support to date reflected in operating expense categories
- Conference Distributions and NCAA Distributions: this revenue stream typically is on deposit during 4Q of the fiscal year
- Programs, Novelty, Parking and Concessions: primarily football parking collected to date and on track to meet revenue goal
- Royalties, Licensing and Sponsorship: Learfield and CLC licensing 1Q payments; a majority of this revenue stream is on deposit during 4Q of the fiscal year

BUDGET UPDATE
Q:1
Operating Expenses Analysis

THE HERD

Operating Expenses

- Athletic Student Aid: amount represents summer and fall tuition waiver activity and financial aid payments made as of 9/30; reporting purposes has training table in student-athlete meals category
- Coaching / Support Personnel Salary & Benefits: actuals to date slightly under anticipated expenditures; several support areas with open positions and temporary salary savings
- Team Travel: actuals to date account for major air charter purchases and fall team travel thru 9/30
- Student-athlete meals: higher than anticipated budget to actual; primarily due to coding of non-team meals within *Team Travel* or *Other Operating Expenses* categories; pending Sodexo billing for training table investment
- Equipment: this category is on track, pending final equipment invoices from futures ordering (BSN)
- Marketing & Promotions: higher than anticipated budget to actual; primarily due to coding of marketing and promotions within *Other Operating Expenses* category
- Athletics Facilities, Debt Service, Leases and Rental Fee: primary transfer of funds for annual facilities debt did not occur in Q1
- Medical Expenses and Insurance: this category consists of premium to fund secondary insurance policy for student-athlete injuries and funding aggregate deductible with third party administrator
- Other Operating Expenses: represents payments made for annual service contracts: travel agent, accounting software, ticketing software, annual computer refresh

Baseball Stadium Naming

Cam Henderson Center Signage

Tarmac Parking Lot

BOARD OF GOVERNORS

Christian Spears
Director of Athletics

Debra Boughton
Executive Associate AD, Championship Planning and Resources