



Finance, Audit and Facilities Planning Committee Meeting

June 12, 2024 | 11 a.m.

Moses Board Room, Brad D. Smith Foundation Hall



June 2024 Finance, Audit and Facilities Planning Committee Meeting

AGENDA

11 a.m.

Finance, Audit and Facilities Planning Committee

Donnie Holcomb, Chair

Action Items

Approval of Updated Board of Governors Rule No. FA-4 – Assessment, Collection, and Refund of Student Tuition and Fees 3
Matt Tidd, Chief Financial Officer

Approval of FY2025-30 Capital Project List 8
Brandi Jacobs-Jones, Senior Vice President for Operations

Information Items

Committee Annual Activity Calendar 35
Matt Tidd, Chief Financial Officer

Finance Update 36
Matt Tidd, Chief Financial Officer

Facilities and Operations Update 42
Brandi Jacobs-Jones, Senior Vice President for Operations

Internal Audit Update 48
Perry Chaffin, Director of Audits

Lunch

Lunch will be provided from Noon to 1 p.m.

**Marshall University Board of Governors
Meeting of June 12, 2024**

ITEM: Approval of Updated Board of Governors Rule No. FA-4 – Assessment, Collection, and Refund of Student Tuition and Fees

COMMITTEE: Finance, Audit and Facilities Planning Committee

RECOMMENDED RESOLUTION: *Resolved*, that the Finance, Audit and Facilities Planning Committee does hereby recommend that the Marshall University Board of Governors approve the updated Board of Governors Rule No. FA-4 – Assessment, Collection, and Refund of Student Tuition and Fees

STAFF MEMBER: Matt Tidd
Senior Vice President for Finance/Chief Financial Officer

BACKGROUND:

As a condition to accept Veterans Administration benefits for our flight program. Marshall must have a policy to refund unused flight lab fees on a prorated basis. These fees are charged beyond tuition in each flight lab class to pre-pay for the minimum number of flight hours a student needs to successfully complete the class. The flight school closely tracks the number of flight hours used by each student. The revised rule authorizes Marshall to refund the unused portion of the flight lab fee when a student withdraws from a flight lab course.

Fiscal Note: As the updated policy only authorizes refunds of flight lab fees for unused flight hours, there is no significant financial impact.

MARSHALL UNIVERSITY BOARD OF GOVERNORS

Rule No. FA-4

ASSESSMENT, COLLECTION, AND REFUND OF STUDENT TUITION AND FEES

1. General Information

- 1.1. Scope: The purpose of this policy is to govern the assessment, the collection and the refund of student Tuition and Fees at Marshall University.
- 1.2. Authority: West Virginia State Code §18B-1-6
- 1.3. Passage Date: June 18, 2012
- 1.4. Effective Date: June 18, 2012
- 1.5. Controlling Over: Marshall University
- 1.6. History
 - 1.6.1. This policy amends Policy FA-10 (effective October 15, 2009), which amended Policy FA-10 (effective June 28, 2006), which replaced Board of Trustees Series 22, Assessment, Payment, and Refund of Fees, dated May 5, 1994.

2. Enrollment and Tuition Fees

- 2.1. The Board of Governors shall fix tuition and other fees for each school term for the different classes or categories of students enrolling at Marshall University.
- 2.2. The schedule of all tuition and fees, and any changes therein, shall be entered in the minutes of the Board of Governors meeting and the Board shall file with appropriate state entities a copy of such schedule and changes.
- 2.3. The Board of Governors shall establish the rates to be charged to full time students, being defined as twelve or more credit hours for undergraduate students and nine or more credit hours for graduate students.
 - 2.3.1. Undergraduate students enrolled for twelve or more credit hours and graduate students enrolled for nine or more credit hours will be assessed the maximum charges in each basic fee category. Special Service and Program Fees will be in addition to the Enrollment and Tuition Fees.
 - 2.3.2. Undergraduate students taking fewer than twelve credit hours in a regular term shall have their fees reduced pro rata based upon one-twelfth of the full-time rate per credit hour, and graduate students taking fewer than nine credit hours in a regular term shall have their fees reduced pro rata based upon one-ninth of the full-time rate per credit hour.
 - 2.3.3. Fees for students enrolled in summer terms or other nontraditional time periods shall be prorated based upon the number of credit hours for which the student enrolls.

3. Special Service and Program Fees

- 3.1. The Board of Governors may provide special services and special programs and may fix and collect special fees or charges to fund these services and/or programs. These special fees include, but are not limited to:
 - Electronic Course Fees (E Course Fees)

- Lab Fees
- Program Fees
- Parking Fees
- Library Fines
- Computing Services Fees
- Graduation Fees
- Deposit Fees
- Application Fees
- Various Clinic Fees
- Late Fees

4. Payment of Fees

4.1. All fees are due and payable by the student upon enrollment and registration for classes except as provided in this subsection:

4.1.1. The Board of Governors permits fee payments to be made in installments over the course of the academic term. All fees shall be paid prior to the awarding of course credit at the end of the academic term.

4.1.1.1. Student fee deferred payment plans will be offered for fall and spring terms.

4.1.1.2. All available financial aid for the term must be credited to the student's account prior to determining the amount available for deferral.

4.1.1.3. After all financial aid is applied to the student's account, one-third of the balance of student fees, including room and board, must be paid prior to the start of classes. The remaining balance, including any interest or participation fees, must be paid prior to the end of the eighth week of classes.

4.1.1.4. Interest on the deferred amount may be charged at a rate not to exceed the legal limit.

4.1.2. The Board of Governors authorizes the acceptance of credit cards for the payment of fees.

4.1.2.1. To the extent allowed by law or policy of the credit card company, the University is authorized to impose a surcharge on credit card payments equal to any amount that may be imposed by the credit card company as a vendor discount or service fee.

5. Refund Policy of Student Tuition and Fees

5.1. Except for students receiving Title IV financial assistance, students who officially withdraw during a semester in the academic year shall receive a reduction of tuition and fees in accordance with the following policies and schedules.

5.1.1. Schedule Adjustments - Students who drop one or more classes through the end of the Late Registration period shall be eligible for a full reduction of tuition and fees of the dropped course(s), provided that the remaining tuition and fee assessment falls below twelve credit hours for undergraduate students or nine credit hours for graduate students.

5.1.2. Complete Withdrawals - Students initiating a complete withdrawal from the University shall receive a reduction in tuition and fees calculated using the following schedule, in accordance with Title 133 Legislative Rule, Series 32, Section 6.1:

5.1.2.1. During the first 10% of the term, 90% reduction,

5.1.2.2. From 11% to 25% of the term, 75% ,

5.1.2.3. From 26% to 50% of the term, 50%,

- 5.1.2.4. After 50% of the term is completed, no reduction in tuition and fees will occur.
- 5.1.2.5. Should the percentage calculation identify a partial day, the entire day should be included in the higher refund period

5.1.3. Course Withdrawals after Late Registration

- 5.1.3.1. Effective with Fall 2013 semester, students who do not officially withdraw from all classes at the University shall not be eligible for a reduction in tuition and fees, except for flight lab courses.
 - 5.1.3.2. For semesters commencing Fall 2012 through Summer 2013, students who withdraw from one or more individual classes after the end of the Late Registration period shall receive a partial reduction of tuition and fees, provided that the remaining tuition and fee assessment falls below twelve credit hours for undergraduate students or nine credit hours for graduate students. The schedule for the tuition reduction is the same as in Section 5.1.2 above.
- 5.2. Students receiving financial assistance covered by Title IV, who officially withdraw shall receive a refund in accordance with the Higher Education Act.
- 5.3. An overriding authority, such as state or federal law, which requires a specific refund schedule for certain students, may result in inconsistencies with the schedule provided in Section 5.1.2 of this policy. In such instances, the Bursar shall create an administrative procedure to resolve any inconsistency between this policy and the overriding authority.

~~5.3.~~5.4. Students who withdraw from a flight lab course shall be eligible for a pro-rated refund of the flight lab fee for the course based on the proportion of hours included in the flight lab fee which the student has used prior to withdrawal.

6. Refund Policy of Room and Board

- 6.1. Room and Board: Refund, if any, shall be based on the housing contract signed by the student.

7. Deferral of fees during a legal work stoppage

- 7.1. Pursuant to WV Code §18B-10-1, if The Board of Governors determines that a student's finances are affected adversely by a legal work stoppage, it may allow the student an additional six months to pay the fees for any academic term. The Board of Governors shall determine on a case-by-case basis if the finances of a student are affected adversely.

8. Special Equity Fee

- 8.1. The Board of Governors may require students to pay a Special Equity Fee.
 - 8.1.1. The fee shall be used solely for the purpose of complying with the athletic provisions of 20 U.S.C. 1681, et seq., known as Title IX of the Education Amendment of 1972.
 - 8.1.2. The fee may not be used by an institution to advance its classification of participation in its athletics governing body.
 - 8.1.3. The fee may not be imposed upon part-time students.

9. Resident tuition rates for National Guard members.

- 9.1. Pursuant to WV State Code 18B-10-1a, the term "resident" or "residency" or any other term or expression used to designate a West Virginia resident student, when used to determine the rate of tuition to be charged students attending Marshall University shall be construed to include members of the national guard who are not residents of West Virginia but who are active

members of a national guard unit in West Virginia who are participating in the national guard education services program.

9.2. Students shall be considered active members of a national guard unit in West Virginia upon submission of a completed Certificate of Eligibility, approved by the Unit's commanding officer.

9.3. In addition, any student whose tuition payment is being provided through the Office of the Adjutant General Education Encouragement Program will be considered a West Virginia resident student.

10. Definitions

10.1. For the purpose of this policy, the following words have the meanings specified unless the context clearly indicates a different meaning.

10.1.1. "*Auxiliary capital fees*" means charges levied on students to support debt service, capital projects and campus maintenance and renewal for the auxiliary facilities of the institutions;

10.1.2. "*Auxiliary fees*" means charges levied on all students to support auxiliary enterprises or optional charges levied only on students using the auxiliary service. Auxiliary fees include sales and service revenue from entities that exist predominately to furnish goods or services to students, faculty or staff such as residence halls, faculty and staff housing, food services, intercollegiate athletics, student unions, bookstores, parking and other service centers;

10.1.3. "*Full-time graduate student*" means a graduate student who is enrolled for nine or more credit hours in a regular term;

10.1.4. "*Full-time undergraduate student*" means an undergraduate student who is enrolled for twelve or more credit hours in a regular term;

10.1.5. "*Required educational and general capital fees*" means:

10.1.5.1. Charges levied on all students to support debt service of system-wide bond issues; and

10.1.5.2. Charges levied on all students to support debt service, capital projects and campus maintenance and renewal for an institution's educational and general educational facilities;

10.1.6. "*Tuition and required educational and general fees*" means:

10.1.6.1. Charges levied on all students of that class or category to support educational and general program services; and

10.1.6.2. Optional charges levied for education and general services collected only from students using the service or from students for whom the services are made available. Educational and general expenditures are categorized as instruction, research, academic support, student services, institutional support, operation and maintenance of plant and scholarships and fellowships. Education and general expenditures do not include expenditures for auxiliary enterprises, hospitals or independent operations.

**Marshall University Board of Governors
Meeting of June 12, 2024**

ITEM: Approval of FY2025-30 Capital Project List

COMMITTEE: Finance, Audit and Facilities Planning Committee

RECOMMENDED RESOLUTION: *Resolved*, that the Finance, Audit and Facilities Planning Committee does hereby recommend that the Marshall University Board of Governors approve the attached FY2025-30 Capital Project List

STAFF MEMBER: Brandi Jacobs-Jones
Senior Vice President for Operations

BACKGROUND:

The Capital Project Budget Request forwarded to Marshall University by the West Virginia Higher Education Policy Commission requires each spending unit to annually submit a listing of capital projects. After board approval, this capital expenditure projects list for FY2025-30 appropriation request will be forwarded, as required, for submission to the West Virginia Budget Office.

Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order all desired projects, should funding become available. Beginning with the FY26-31 list, only items on the university's deferred maintenance list and approved capital expenditures will be included.

Take Care of the House

CAPITAL PROJECT LIST FY25-30

Description	Div*	Total Cost	Description	Div*	Total Cost	Description	Div*	Total Cost
Building System Stabilization			Investment to Accelerate Growth			Miscellaneous		
GULLICKSON HALL WINDOW REPLACEMENT	OP	\$ 350,000	HENDERSON CENTER/GULLICKSON HALL HVAC	A	\$ 5,900,000	ATHLETIC FACILITY SIGNAGE & NAMING PROJECT	A	\$ 2,000,000
AVIATION MAINTENANCE HANGAR A - PHASE I	OP	\$ 275,000	CAMPUS WIDE NETWORK UPGRADE	IT	\$ 7,000,000	HENDERSON CENTER CREATIVE SUITE UPGRADES	A	\$ 100,000
GULLICKSON HALL ROOF REPLACEMENT	OP	\$ 2,000,000	CLASSROOM UPGRADES - IT	IT	\$ 7,500,000	HENDERSON CENTER STUDENT/BAND BLEACHER REPLACEMENT	A	\$ 400,000
SCIENCE BUILDING ROOF REPLACEMENT	OP	\$ 1,796,202	GULLICKSON HALL SPACE REALLOCATION RENOVATIONS	A	\$ 3,100,000	JCE STADIUM/HC ARENA PREMIUM SEATING UPGRADES	A	\$ 4,000,000
SCIENCE BUILDING RENOVATION PHASE I	OP	\$ 50,000,000	FIREWALL REPLACEMENT	IT	\$ 750,000	JOAN C EDWARDS STADIUM NORTH VIDEOBOARD REMOVAL	A	\$ 200,000
SHEWEY ATHLETIC BUILDING AIR HANDLER UNITS	OP	\$ 1,042,188	NETWORK CLOSET ACCESS CONTROL	IT	\$ 150,000	JOAN C EDWARDS STADIUM SOUTH BLEACHER REMOVAL	A	\$ 200,000
SHEWEY ATHLETIC BUILDING ROOF REPLACEMENT	OP	\$ 797,500	STUDIO/CONTROL ROOM BUILD OUT IN SOFTBALL BUILDING	IT	\$ 1,500,000	JOAN C. EDWARDS STADIUM RESTROOM RENOVATION	A	\$ 8,946,500
SCIENCE BUILDING RENOVATION PHASE II	OP	\$ 60,000,000	UNIVERSITY EMC DATA DOMAIN/BACKUP TARGET	IT	\$ 150,000	JOAN C. EDWARDS STADIUM SOUTH ENDZONE PROJECT	A	\$ 25,000,000
SMITH HALL RENOVATIONS	OP	\$ 22,000,000	UNIVERSITY STORAGE AREA NETWORK (SAN) REPLACEMENT	IT	\$ 500,000	SHEWEY ATHLETIC BUILDING RENOVATIONS PHASE 2	A	\$ 797,500
COON EDUCATION BUILDING CHILLER REPLACEMENT	SOM	\$ 825,000	CORBLY HALL RENOVATIONS-PHASE I	OP	\$ 9,000,000	SHEWEY ATHLETIC BUILDING RENOVATIONS PHASE 3	A	\$ 797,500
ERMA BYRD CLINICAL CENTER ROOF REPLACEMENT	SOM	\$ 1,100,898	NATATORIUM & TENNIS CENTER	A	\$ 1,000,000	WEIGHT ROOM EQUIPMENT	A	\$ 1,000,000
AVIATION MAINTENANCE HANGAR A - PHASE II	OP	\$ 1,200,000	OUTDOOR TRACK & SOCCER TRAINING COMPLEX	A	\$ 12,000,000	WAYFINDING	OP	\$ 1,098,000
MARSHALL MEDICAL CENTER ROOF REPLACEMENT	SOM	\$ 1,526,250	TRACK & FIELD/SWIMMING/ LOCKER ROOM RENOVATIONS	A	\$ 500,000	LANDSCAPE ACTIVATION PHASE II	OP	\$ 1,516,800
MARSHALL MEDICAL CENTER FIBER OPTIC NETWORK CONNECTION	SOM	\$ 200,000	TRAINING TABLE	A	\$ 500,000	LANDSCAPE ACTIVATION PHASE III	OP	\$ 11,826,000
MARSHALL MEDICAL CENTER HVAC & BOILER REPLACEMENT	SOM	\$ 740,000	VETERANS MEMORIAL SOCCER COMPLEX UPGRADES	A	\$ 6,000,000	DOUGLASS CENTRE RENOVATION	SOM	\$ 3,170,000
SOUTH CHARLESTON CAMPUS MED EDU & CLINICAL RENOVATION	SOM	\$ 5,000,000	FIBER UPGRADES/REWIRING-JCE STADIUM & HENDERSON ARENA	IT	\$ 300,000	Total		\$ 61,052,300
STORMWATER IMPROVEMENTS PHASE II	OP	\$ 1,000,000	SAND VOLLEYBALL COURTS	A	\$ 1,000,000			
FORENSIC SCIENCE MECHANICAL UPDATES	OP	\$ 833,750	CLASSROOM REPAIR/RENEWAL-CAMPUS WIDE PHASE II	OP	\$ 2,250,000			
Total		\$ 150,686,788	CORBLY HALL RENOVATIONS-PHASE II	OP	\$ 4,502,250	Total Capital Expenditure Project FY25-30		\$ 439,322,388
			DRINKO LIBRARY RENOVATIONS	OP	\$ 1,667,500			
Health and Safety			KCRW HANGER #2	OP	\$ 4,500,000			
BRYD BIOTECH SCIENCE CENTER MECHANICAL UPDATES	OP	\$ 583,625	STRA YER REN-ENHANCED TOXICOLOGY SRVC	SOM	\$ 6,500,000			
EMERGENCY GENERATORS/SAFETY - Phase II	OP	\$ 600,300	CLASSROOM REPAIR/RENEWAL-CAMPUS WIDE PHASE III	OP	\$ 2,250,000			
PRICHARD HALL ADA/RENOVATIONS	OP	\$ 12,500,000	COON MEDICAL EDUCATION BUILDING RENOVATION (PHASE III)	SOM	\$ 5,075,000			
JOAN C. EDWARDS STADIUM CONCOURSE GATES EXPANSION	A	\$ 4,350,000	MARCO'S MOBILE MEDICAL UNIT	SOM	\$ 1,000,000			
ELEVATOR MODERNIZATION PHASE II	OP	\$ 1,450,000	MARSHALL COMMUNITY HEALTH INSTITUTE	SOM	\$ 30,000,000			
EMERGENCY GENERATORS/SAFETY - Phase III	OP	\$ 516,925	MSC ENTRANCE	OP	\$ 183,000			
TENNIS COURT'S SUB-SURFACE & REPLACEMENT	A	\$ 2,400,000	RESIDENCE HALL 1A	OP	\$ 40,000,000			
OLD MAIN INTERIOR STRUCTURE REPAIRS	OP	\$ 7,500,000	CORBLY HALL RENOVATIONS-PHASE III	OP	\$ 5,336,000			
LANDSCAPE ACTIVATION PHASE I	OP	\$ 1,638,000	MEDICAL SIMULATION CENTER	SOM	\$ 13,500,000			
OLD MAIN STRUCTURE REPAIRS - PHASE II	OP	\$ 1,000,000	RESIDENCY SUPPORT SPACE	SOM	\$ 5,000,000			
OLD MAIN STRUCTURE REPAIRS - PHASE III	OP	\$ 2,000,000	RURAL HEALTH & RESIDENCY EDUCATION CENTER	SOM	\$ 1,700,000			
MARSHALL MEDICAL CENTER ELEVATORS UPGRADE	SOM	\$ 3,675,000	SECONDARY PEDIATRICS LOCATION	SOM	\$ 5,000,000			
MARSHALL MEDICAL CENTER GENERAL RENOVATIONS	SOM	\$ 1,250,700	ATHLETIC BAND & SPORT PERFORMANCE UPGRADE	A	\$ 500,000			
Total		\$ 39,464,550	Total		\$ 185,813,750			
Equitable Environment/Title IX								
GOLF RANGE/LOCKER ROOM/LOUNGE RENOVATIONS	A	\$ 1,000,000						
INTRAMURAL FIELD SPACE	OP	\$ 1,305,000						
Total		\$ 2,305,000						

* A = Athletics; IT = Instructional Technology; OP = Operations; SOM = School of Medicine

Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order all desired projects, should funding become available. Beginning with the FY26-31 list, only items on the university's deferred maintenance list and approved capital expenditures will be included.

Take Care of the House

CAPITAL PROJECT LIST FY25-30

Building System Stabilization		
GULLICKSON HALL WINDOW REPLACEMENT	OP	\$ 350,000
A VIATION MAINTENANCE HANGAR A - PHASE I	OP	\$ 275,000
GULLICKSON HALL ROOF REPLACEMENT	OP	\$ 2,000,000
SCIENCE BUILDING ROOF REPLACEMENT	OP	\$ 1,796,202
SCIENCE BUILDING RENOVATION PHASE I	OP	\$ 50,000,000
SHEWEY ATHLETIC BUILDING AIR HANDLER UNITS	OP	\$ 1,042,188
SHEWEY ATHLETIC BUILDING ROOF REPLACEMENT	OP	\$ 797,500
SCIENCE BUILDING RENOVATION PHASE II	OP	\$ 60,000,000
SMITH HALL RENOVATIONS	OP	\$ 22,000,000
COON EDUCATION BUILDING CHILLER REPLACEMENT	SOM	\$ 825,000
ERMA BYRD CLINICAL CENTER ROOF REPLACEMENT	SOM	\$ 1,100,898
A VIATION MAINTENANCE HANGAR A - PHASE II	OP	\$ 1,200,000
MARSHALL MEDICAL CENTER ROOF REPLACEMENT	SOM	\$ 1,526,250
MARSHALL MEDICAL CENTER FIBER OPTIC NETWORK CONNECTION	SOM	\$ 200,000
MARSHALL MEDICAL CENTER HVAC & BOILER REPLACEMENT	SOM	\$ 740,000
SOUTH CHARLESTON CAMPUS MED EDU & CLINICAL RENOVATION	SOM	\$ 5,000,000
STORMWATER IMPROVEMENTS PHASE II	OP	\$ 1,000,000
FORENSIC SCIENCE MECHANICAL UPDATES	OP	\$ 833,750
Total		\$ 150,686,788

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CAPITAL PROJECT LIST FY25-30

Health and Safety		
BRYD BIOTECH SCIENCE CENTER MECHANICAL UPDATES	OP	\$ 583,625
EMERGENCY GENERATORS/SAFETY - Phase II	OP	\$ 600,300
PRICHARD HALL ADA/RENOVATIONS	OP	\$ 12,500,000
JOAN C. EDWARDS STADIUM CONCOURSE GATES EXPANSION	A	\$ 4,350,000
ELEVATOR MODERNIZATION PHASE II	OP	\$ 1,450,000
EMERGENCY GENERATORS/SAFETY - Phase III	OP	\$ 516,925
TENNIS COURTS SUB-SURFACE & REPLACEMENT	A	\$ 2,400,000
OLD MAIN INTERIOR STRUCTURE REPAIRS	OP	\$ 7,500,000
LANDSCAPE ACTIVATION PHASE I	OP	\$ 1,638,000
OLD MAIN STRUCTURE REPAIRS - PHASE II	OP	\$ 1,000,000
OLD MAIN STRUCTURE REPAIRS - PHASE III	OP	\$ 2,000,000
MARSHALL MEDICAL CENTER ELEVATORS UPGRADE	SOM	\$ 3,675,000
MARSHALL MEDICAL CENTER GENERAL RENOVATIONS	SOM	\$ 1,250,700
Total		\$ 39,464,550

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CAPITAL PROJECT LIST FY25-30

Equitable Environment/Title IX		
GOLF RANGE/LOCKER ROOM/LOUNGE RENOVATIONS	A	\$ 1,000,000
INTRAMURAL FIELD SPACE	OP	\$ 1,305,000
Total		\$ 2,305,000

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CAPITAL PROJECT LIST FY25-30

Investment to Accelerate Growth		
HENDERSON CENTER/GULLICKSON HALL HVAC	A	\$ 5,900,000
CAMPUS WIDE NETWORK UPGRADE	IT	\$ 7,000,000
CLASSROOM UPGRADES - IT	IT	\$ 7,500,000
GULLICKSON HALL SPACE REALLOCATION RENOVATIONS	A	\$ 3,100,000
FIREWALL REPLACEMENT	IT	\$ 750,000
NETWORK CLOSET ACCESS CONTROL	IT	\$ 150,000
STUDIO/CONTROL ROOM BUILD OUT IN SOFTBALL BUILDING	IT	\$ 1,500,000
UNIVERSITY EMC DATA DOMAIN/BACKUP TARGET	IT	\$ 150,000
UNIVERSITY STORAGE AREA NETWORK (SAN) REPLACEMENT	IT	\$ 500,000
CORBLY HALL RENOVATIONS-PHASE I	OP	\$ 9,000,000
NATORIUM & TENNIS CENTER	A	\$ 1,000,000
OUTDOOR TRACK & SOCCER TRAINING COMPLEX	A	\$ 12,000,000
TRACK & FIELD/SWIMMING/ LOCKER ROOM RENOVATIONS	A	\$ 500,000
TRAINING TABLE	A	\$ 500,000
VETERANS MEMORIAL SOCCER COMPLEX UPGRADES	A	\$ 6,000,000
FIBER UPGRADES/REWIRING -JCE STADIUM & HENDERSON ARENA	IT	\$ 300,000
SAND VOLLEYBALL COURTS	A	\$ 1,000,000
CLASSROOM REPAIR/RENEWAL-CAMPUS WIDE PHASE II	OP	\$ 2,250,000
CORBLY HALL RENOVATIONS-PHASE II	OP	\$ 4,502,250
DRINKO LIBRARY RENOVATIONS	OP	\$ 1,667,500
KCRW HANGER #2	OP	\$ 4,500,000
STRAYER REN-ENHANCED TOXICOLOGY SRVC	SOM	\$ 6,500,000
CLASSROOM REPAIR/RENEWAL-CAMPUS WIDE PHASE III	OP	\$ 2,250,000
COON MEDICAL EDUCATION BUILDING RENOVATION (PHASE III)	SOM	\$ 5,075,000
MARCO'S MOBILE MEDICAL UNIT	SOM	\$ 1,000,000
MARSHALL COMMUNITY HEALTH INSTITUTE	SOM	\$ 30,000,000
MSC ENTRANCE	OP	\$ 183,000
RESIDENCE HALL 1A	OP	\$ 40,000,000
CORBLY HALL RENOVATIONS-PHASE III	OP	\$ 5,336,000
MEDICAL SIMULATION CENTER	SOM	\$ 13,500,000
RESIDENCY SUPPORT SPACE	SOM	\$ 5,000,000
RURAL HEALTH & RESIDENCY EDUCATION CENTER	SOM	\$ 1,700,000
SECONDARY PEDIATRICS LOCATION	SOM	\$ 5,000,000
ATHLETIC BAND & SPORT PERFORMANCE UPGRADE	A	\$ 500,000
Total		\$ 185,813,750

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CAPITAL PROJECT LIST FY25-30

Miscellaneous		
ATHLETIC FACILITY SIGNAGE & NAMING PROJECT	A	\$ 2,000,000
HENDERSON CENTER CREATIVE SUITE UPGRADES	A	\$ 100,000
HENDERSON CENTER STUDENT/BAND BLEACHER REPLACEMENT	A	\$ 400,000
JCE STADIUM/HC ARENA PREMIUM SEATING UPGRADES	A	\$ 4,000,000
JOAN C EDWARDS STADIUM NORTH VIDEOBOARD REMOVAL	A	\$ 200,000
JOAN C EDWARDS STADIUM SOUTH BLEACHER REMOVAL	A	\$ 200,000
JOAN C. EDWARDS STADIUM RESTROOM RENOVATION	A	\$ 8,946,500
JOAN C. EDWARDS STADIUM SOUTH ENDZONE PROJECT	A	\$ 25,000,000
SHEWEY ATHLETIC BUILDING RENOVATIONS PHASE 2	A	\$ 797,500
SHEWEY ATHLETIC BUILDING RENOVATIONS PHASE 3	A	\$ 797,500
WEIGHT ROOM EQUIPMENT	A	\$ 1,000,000
WAYFINDING	OP	\$ 1,098,000
LANDSCAPE ACTIVATION PHASE II	OP	\$ 1,516,800
LANDSCAPE ACTIVATION PHASE III	OP	\$ 11,826,000
DOUGLASS CENTRE RENOVATION	SOM	\$ 3,170,000
Total		\$ 61,052,300

* A = Athletics; IT = Instructional Technology; OP = Operations; SOM = School of Medicine

Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order all desired projects, should funding become available. Beginning with the FY26-31 list, only items on the university's deferred maintenance list and approved capital expenditures will be included.

Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Athletic Band & Sport Performance Upgrade

Renovate existing athletic training space/band space on A level of the arena and turn it into improved AT area for all athletes in building. Also, partner with University sports science department to provide additional lab area. Transform band space into strength & conditioning space.

Athletic Facility Signage/Naming Project

Renovate exterior athletic facility signage by removing existing and replacing with uniformed consistent brand across all facilities.

Aviation Maintenance Hangar A - Phase I

The Aviation Maintenance Hangar A is a renovated Cold War-era National Guard Armory. The building currently serves as the primary facility for our general certificate and airframe certificate programs. The hanger space currently only has one available restroom stall for all female staff and program participants, and limited space for staff offices (the main staff office is only accessible through the main classroom, causing class interruption). The boiler system is antiquated and ineffective. The air conditioning system in parts of the building are unable to keep up with the influx of students and summer heat. These renovations are necessary to ensure that our facility is conducive to a safe distraction-free learning environment.

Aviation Maintenance Hangar A - Phase II

The second phase addresses the 6000 square feet of open classroom and office space available in the facility. Renovating each classroom to bring up to code and add new electrical and HVAC throughout the building. Also, includes all materials to make classrooms and offices consistent throughout the facility with streaming and other A/V1 components used for distance education, plus F&E.

Byrd Biotech Science Center Mechanical Updates

This building was built in 2006 and is highly used, currently requires mechanical upgrades.

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Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Campus Wide Network Upgrade

This is a lifecycle replacement of the network and Wi-Fi equipment to include data center switches, access switches, and upgrades to pervasive WI-FI 7 and is necessary to network connectivity to student, faculty, and staff. Provide network connectivity for all faculty, staff, and students in academic, administrative, and residence hall spaces. Provide a pervasive and consistent Wi-Fi for all faculty, staff, and students in academic and administrative spaces. Additionally, Replace old network cabling in remaining builds. Most of the cabling in a few remaining buildings is old Category 3 and doesn't meet modern standards for speed and power-over-ethernet.

Classroom Renovations Phase II (Campus-wide)

Renovations would consist of new flooring, painting, ceiling tiles, classroom furnishings, chalk/white boards, and electrical upgrades for IT initiatives. These renovations will make classrooms more functional and aesthetically pleasing. Project would deploy and expand Technology Enhanced Classrooms with full multimedia capabilities of hosting distance education courses and web conferencing services to meet current demand for remote attendance and participation, multimedia instruction, and lecture capture of audio/video/data for lecture archival.

Classroom Renovations Phase III (Campus-wide)

Renovations would consist of new flooring, painting, ceiling tiles, classroom furnishings, chalk/white boards, and electrical upgrades for IT initiatives. These renovations will make classrooms more functional and aesthetically pleasing. Project would deploy and expand Technology Enhanced Classrooms with full multimedia capabilities of hosting distance education courses and web conferencing services to meet current demand for remote attendance and participation, multimedia instruction, and lecture capture of audio/video/data for lecture archival.

Classroom Upgrades - IT

This project involves upgrading and modernizing technology for 100+ classrooms at Marshall University. This will support hybrid learning and the ability to join classes remotely.

Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order all desired projects, should funding become available. Beginning with the FY26-31 list, only items on the university's deferred maintenance list and approved capital expenditures will be included.

Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Coon Medical Education Building Chiller Replacement

The Coon Education Building requires the replacement of the existing Chilled-Water Systems that provide the air condition capacity for the building HVAC systems and building load. This would provide a reduction in energy use and improve the reliability of the chilled water system. The justification for new equipment would be to continue to provide a high-quality work and educational environment for our faculty, staff, and students.

Coon Medical Education Building Renovation (Phase III)

Phase two was part of Academic Buildings Renovations/Repairs covered by EAST Bonds. Phase 3 is for additional renovations and retrofitting of building and upgrade energy efficiency projects to allow for additional use of space for the School of Medicine. The project will complete the renewal of a thirty year old facility provided by the VA Medical Center at no charge to the State as part of the federal-state partnership which created the School of Medicine (SOM) and permit its continued use in support of the School's educational, research, and service mission, particularly its commitment to the State's Veterans.

Corbly Hall Renovations Phase I

Corbly Hall is an Academic building that was opened in 1980. Except for the restroom renovations in 2019, the building has not had any major renovations. Proposed renovations will be in three phases. Phase I will address structural issues in the building, replacement of windows and doors, and elevator upgrades. Renovations and upgrades to this building will extend its useful life.

Corbly Hall Renovations Phase II

Corbly Hall is an Academic building that was opened in 1980. Proposed renovations are being addressed in three phases. After the completion of Phase I renovations, additional improvements and renovations will be needed to improve the function and aesthetics of the building. Phase II will focus on Floors 3 and 4 with classroom renovations, furniture, ceiling, and floor replacements. Renovations and upgrades to this building will extend the useful life and aid in recruitment.

Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order all desired projects, should funding become available. Beginning with the FY26-31 list, only items on the university's deferred maintenance list and approved capital expenditures will be included.

Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Corbly Hall Renovations Phase III

Corbly Hall is an Academic building that was opened in 1980. Proposed renovations are being addressed in three phases. After the completion of Phase II renovations, additional improvements and renovations will be needed to improve the function and aesthetics of the building. Phase III will focus on Floors 1 and 2 with classroom and lobby renovations, furniture, ceiling, and floor replacements. Renovations and upgrades to this building will extend the useful life and aid in recruitment.

Douglass Centre Renovation

This project includes the creation of a community meeting space open to organizations and community groups and restoration of the 550-seat auditorium into an ADA-compliant large gathering space that would be the first of its kind in this minority-dominant community. The renovation of these spaces would complete prior grant-funded work on the property by previous owners and give function to currently unusable spaces. The 1985 designation request to the National Register cited that "restoring Douglass to its former place of prominence would be of incalculable value to the entire area." School of Medicine and Marshall Health continues to honor that commitment and goal by giving renewed purpose to a historical landmark that represents a prominent piece of black history in our community.

Drinko Library Renovations

The building was constructed in 1998. The carpet has been replaced in the highest traffic areas but remains a safety hazard and in need of replacement in many public areas throughout the building. Completion of Drinko Learning Commons as well as renovations on first, second, and third floors. Replace aging furniture in public areas and in DL402. Acquisition of equipment & technology to support student groups; multimedia presentation development; video and audio editing. Addition of video surveillance for additional security.

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Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Elevator Modernization - Phase II

In an effort to keep equipment safe and reliable, elevator modernization is needed on the following elevators: Corbly Hall Elevators 1 and 2, Old Main Elevator 1, and Prichard Hall Elevators 1 and 2. All of these elevators have surpassed their life expectancy, code, safety, and ADA requirements have changed, parts are becoming obsolete, and technology has advanced. This investment would increase the efficiency of our elevators.

Emergency Generators/Safety - Phase II

The installation of Campus-wide emergency generators is needed to maintain administrative and academic facilities. These generators will maintain workflow and the academic mission as well as savings on lost equipment due to outages. These generators will be installed in three phases. Phase II: Sorrell, Corbly Hall, Morrow Library, and Science Hall.

Emergency Generators/Safety - Phase III

The installation of Campus-wide emergency generators is needed to maintain administrative and academic facilities. These generators will maintain workflow and the academic mission as well as savings on lost equipment due to outages. These generators will be installed in three phases. Phase III: East Hall, Education Building, Harris Hall, and Shewey Building.

Erma Ora Byrd Clinical Center Roof Replacement

The roof is not adhering to its membrane and coming up on its life expectancy. The capital expense will include engineering, demolition, and construction. Expected time frame will be needed within the following three years. This is a facilities sustainment resource requirement and includes regular roof replacement that are expected to occur periodically throughout the life cycle of facilities and should be considered a Scheduled replacement of requirement of a major facility component (ROOF) as needed to maintain the facility integrity.

Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order all desired projects, should funding become available. Beginning with the FY26-31 list, only items on the university's deferred maintenance list and approved capital expenditures will be included.

Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Fiber Upgrades/Rewiring - Football Stadium & Basketball Arena

This project involves upgrading the cables and connections at each camera location in both the Football and Basketball stadiums. The existing cabling is outdated and is no longer supported by current technology. This upgrade is essential to meet the broadcast and official replay requirements specified by ESPN and SunBelt.

Firewall Replacement

This project involves upgrading our Palo Alto firewall, which will soon go out of support. The firewall is the University's first line of information security and prevents cyber-attacks on the university's network.

Forensic Science Mechanical Updates

HVAC updates. The units are getting to the point of needing to be replaced.

Golf Range/Locker Room/Lounge Renovations

Acquire land necessary to provide golf driving range. Renovate current locker rooms at Guyan Country Club for both men's and women's program. Renovate existing lounge area at Guyan to include Marshall Golf theme signage, as well as new furniture and technology equipment.

Gullickson Hall Roof Replacement

The ballasted rubber roof is in poor condition. The roof is coming up on its life expectancy. The capital expense will include engineering, demolition, and construction.

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Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Gullickson Hall Space Reallocation Renovations

Partnering with COHP allows us to trade office and locker room locations on these three levels. The goal being to centrally locate the COHP needs and locations, as well as athletic locations. We would renovate locker rooms/office spaces and classrooms to meet the needs and wants of each program.

Gullickson Hall Window Replacement

Gullickson Hall was built in 1959. The current windows are original to the building and in need of replacement. These are operational, single pane, non-efficient windows. Replacements will be nonoperational, Low-E, double pane glass. New windows would be energy efficient.

Henderson Center/Gullickson Hall HVAC

Henderson Center Arena is not air conditioned. This area is underutilized. If an appropriate HVAC system is installed, this facility could become a venue for special events well beyond its utility for basketball and volleyball. Currently there is no heating, ventilation, or air conditioning in the Gullickson Hall Gymnasium. Space temperatures will drop into the 50-degree range during the winter months and into the 90-degree range during the summer. A climate-controlled space would increase the utilization of the space. Safety concerns for physical activity in extreme elevated temperatures during the summer months and low temperatures in the winter months would be eliminated if the space had an HVAC system.

Henderson Center Creative Suite Upgrades

Upgrade all signage/video production equipment/monitors for creative team. They use this space to shoot social media, headshots, make videos, hold press conferences and more to promote our athletic programs.

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Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Henderson Center Student/Band Bleacher Replacement

Student and band bleachers in facility are in state of disrepair and result in safety concerns for students and visitors that sit in the section. Frequent maintenance is needed.

Intramural Field Space

Building of a new recreational field on or near the main campus. The number of students who take part in intramural sports has vastly increased over the past years. The current multi-purpose field is in such high demand it cannot handle the current intramural sports.

JCE Stadium/HC Arena Premium Seating

Renovate targeted seating areas in both the stadium and arena to offer various new& diverse premium seating options.

Joan C Edward Stadium Concourse Gates Expansion

Stadium concourse areas need to be expanded to allow more space for spectator and help with emergency egress. Improves functionality and safety in preparation for campus carry.

Joan C Edwards Stadium North Videoboard Removal

Remove old videoboard from the Shewey Building in north endzone of football stadium.

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Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Joan C. Edwards Stadium Restroom Renovations

The Stadium restrooms are in dire need of renovations. Steel urinals and wash basins need to be replaced. Walls, ceilings, and doors need to be painted. Light fixtures need to be replaced with high efficiency fixtures. Project will improve functionality and aesthetics and improves spectator amenities.

Joan C Edwards Stadium South Bleacher Removal

Remove obsolete, unused, and unsafe bleachers in south endzone of football stadium. This will create a much safer environment and added opportunities for revenue generation.

Joan C Edwards Stadium South Endzone Project

Enhance stadium aesthetic and concessions/suite/restroom areas. Plan would involve removing bleacher seating, built out concourse/restrooms/concession opportunities. Increase suite space & premium seating options.

KCRW Hanger #2

The growth of Marshall University Aviation's Bill Noe Flight School necessitates increasing the current fleet of fixed and rotor wing aircraft. As a result, a second hanger is needed to house the additional aircraft. The second hanger was part of the original planning and development of the facilities at The Bill Noe Flight School.

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Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Landscape Activation Phase I

Landscaping Phase I is the creation of walkways which will make areas safer and ADA compliant for pedestrians. The first two areas are on main campus on College Avenue behind Twin Towers and improve ADA route between Smith Hall and Morrow Library. The third area is on the Health Science campus beside the parking garage on 15th Street. Project will create a safe path for pedestrians.

Landscape Activation Phase II

Landscaping Phase II is to improve ADA assessable routes, close John Marshall Drive circle to traffic and create a new drop off area. This project will create a safe and inviting environment for students and staff.

Landscape Activation Phase III

Landscaping Phase III is to create outdoor teaching/learning, and student spaces, improvement landscaping on the Health Campus and improvement landscaping and park areas at South Charleston Campus. This project will create a safe and inviting environment for students and staff.

Marco's Mobile Medical Unit

Acquisition of a mobile medical unit to provide care to rural locations and local events.

Marshall Community Health Institute

A projected 60,000 square foot facility that will provide clinical, public service, and research space aimed at addressing the most significant health challenges facing West Virginia in the following areas: addiction and behavioral medicine; gerontology and healthy aging; obesity and diabetes; and rural health and primary care.

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Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Marshall University Medical Center Elevator Upgrade

The Marshall University Medical Center needs upgrading of three elevators. These are the original elevators at the Medical Center which were installed in 1998. These elevators are vital to execute the day-to-day operations for the School of Medicine.

Marshall Medical Center Fiber Optic Network Connection

The fiber optic network connection that linking the School of Medicine facilities to the network of the Marshall University Huntington campus, and beyond that to the Internet and Internet2, is at maximum capacity (24 strands) and is due for life cycle replacement of materials. This funding will replace that connection with a newer link of higher capacity.

Marshall Medical Center HVAC & Boiler Replacement

Marshall University School of Medicine (MUSOM) facility located at Marshall University Medical Center (MUMC) at Cabell Huntington Hospital has a pressing need to upgrade the older chiller and boiler as both older units are nearing the end of their life span. Their excessive age has previously caused complications with repairs issues that have affected their performance and the readiness of this facility to meet its service needs. These crucial items are necessary to ensure the facility's mechanical systems are upgraded to insure they stay functioning properly and to prevent any serious issues for the operation of this facility Heating and Air Condition equipment.

Marshall Medical Center General Renovations

The Marshall University Medical Center needs general renovations like replacing flooring, fixtures, and casework within its clinical exam areas and restrooms. Estimated costs included associated with demolition and installation. Continue to provide a high-quality environment for faculty, staff, students, and patients. The MUMC was built and began serving the community in 1998 and due to the age of the flooring, casework, and fixtures (all which are original) it is now necessary to upgrade these items to enhance the look as well as functionality of these components. Updating our aging buildings is a critical component of ensuring our students and faculty are comfortable in the MUMC environment in enhancing the educational experience while also adding to the patient experience.

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Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Marshall Medical Center Roof Replacement

Marshall University School of Medicine (MUSOM) proposes to proceed with the roof replacement of the Marshall University Medical Center (MUMC) at Cabell Huntington Hospital campus. This project will involve removing the existing roof down to the decking and replacing it with new insulation and a fully adhered membrane roof, complete with all necessary flashings. Fall protection and access ladders will be installed as well as new overflow roof drains. This is a facilities sustainment resource requirement and includes regular roof replacement that are expected to occur periodically throughout the life cycle of facilities and should be considered a Scheduled replacement of requirement of a major facility component (ROOF) as needed to maintain the facility integrity

Medical Simulation Center

Approximately 20,000 in new construction/equipment to deploy medical simulation equipment and experiences for medical/allied health students and practicing healthcare providers to ensure a compelling educational experience and state-of-the-art skills development.

Memorial Student Center Entrance

Built in 1969, the Memorial Student Center (MSC) is one of the most used buildings on campus. The original main entrances provide a barrier to the elements when entering and exiting the building. They provide little energy efficiency and are difficult to keep aligned. Replacement of doors to improve energy efficiency and security.

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Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Natatorium & Tennis Center

Build an off-site joint facility with natatorium & tennis complex with courts both inside and out. This facility would be state-of-the-art and provide our athletes with top-notch experience. We would look to partner with health professionals and incorporate a sports medicine and science component that could be utilized by the public, as well as athletics. The facility would also be ran by our coaching staffs for outside rentals/clinics etc.

Network Closet Access Control

Provides additional protection for our network and provides an audit log of access.

Old Main Interior Structure Repairs

Old Main is the oldest building on campus and houses most of the University student services as well as administrative offices. There is a need for additional HVAC, plumbing, sewer, and electrical systems upgrade requirements as well as ADA upgrade requirements. Switch gear upgrade is needed. These upgrades will extend the useful life of this historic building and decrease operating and maintenance costs.

Old Main Structure Repairs - Phase II

Old Main is the oldest building on campus and houses most of the University student services as well as administrative offices. Recent renovations to the southeast portion of the building have exposed structural concerns. An interior and exterior structural assessment was conducted by Shaefer Engineering and Prime Engineering with a recommendation report to be implemented in three phases. Phase II - Repairs that are identified as the most significant items, with respect to severity to time or repair but do not fall into the red urgency category currently. According to the assessment matrix under the urgency column, it is noted as 3 years for repair and color coded as yellow. These repairs include but are not limited to Exterior: weathered, cracked, and deteriorated stone, efflorescence, mortar voids at bricks, retaining wall rotation and deterioration, dormers, windows, downspouts, and Interior: deteriorated joists at exterior wall bearing locations, web member deterioration, damaged ceiling joist.

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Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Old Main Structure Repairs - Phase III

Old Main is the oldest building on campus and houses most of the University student services as well as administrative offices. Recent renovations to the southeast portion of the building exposed structural concerns. An interior and exterior structural assessment was conducted by Shaefer Engineering and Prime Engineering with a recommendation report to be implemented in three phases. Phase III - Repairs are the observations that were consistent with the age of the building and do not present significant concern over the next 5-10 years. According to the assessment matrix under the urgency column, it is noted as 10 years and color coded as blue. These repairs include but are not limited to Exterior: deteriorated brick, weathered, cracked, and deteriorated stone, mortar voids at stone and brick, gabled ends at roof, and Interior: checking of heavy timber roof members.

Outdoor Track & Soccer Training Complex

There is currently no outdoor track for the women's track and field team. The track is needed for practice and competitions. Grass soccer field inside the track as well, to augment our soccer programs.

Prichard Hall ADA/Renovations

Prichard Hall was constructed in 1954 as a residence hall. Currently the facility houses the Nursing Program, Student Support Services, Counseling, Upward Bound, IT infrastructure, and various other offices. The building needs ADA upgrades, new windows, doors, elevator, HVAC replacement, electrical and plumbing upgrades, bathroom, and interior renovations to improve aesthetic and functionality.

Residence Hall 1A

With the recommendation of Holderby Hall demolition, potential enrollment growth, and the changing student demographic, there will be a need for additional residence halls. An apartment-style residential structure is proposed.

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Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Residency Support Space

As the Graduate Medical Education programs continue to grow residencies and fellowships, we are seeking permanent space for administration of and support to existing cohorts. Currently, the GME offices are in trailers.

Rural Health & Residency Education Center(s)

Funds are requested to enhance the availability of care at the Robert C. Byrd Center for Rural Health in Chapmanville, West Virginia. This 10,000 square foot facility (approximately 5,000 square feet of finished space and 5,000 of shell space) has been vital in providing innovative, much-needed primary and ancillary care in rural West Virginia. There continues to be a need for specialty and subspecialty care in the region. Boone County and surrounding counties have all been designated as a Health Professional Shortage Area for primary care, dental, and mental health. As a result, these communities are often forced to rely on emergency room or hospital visits for care or travel significant distances to nearby metropolitan areas, all of which incur additional costs to the patient. Joan C. Edwards School of Medicine (JCESOM) at Marshall University, in partnership with Coalfield Health Center, is seeking funding to complete buildout to the facility's second floor. These renovations will complete the building and add 5,000 additional square feet of patient care capacity to the facility. JCESOM and its clinical practice plan, Marshall Health, will provide a rotating schedule of specialty and subspecialty providers for the region including but not limited to urology, cardiology, pulmonology, diabetes care and pediatrics. To further leverage federal support, Marshall Health is prepared to provide up to \$600,000 in renovation costs as well as ongoing operational support. The need for these services is clear and their benefits will be both profound and quantifiable. The economic benefits will also be significant. The expansion of services will also provide new economic development opportunities for the region due to increased employment and support services. Will make the community a safer and better place to live by increasing the attractiveness of the region to new residents and reducing strain on already stressed emergency medical services.

Sand Volleyball Courts

Future championship sport in the Sun Belt Conference. Should we add, will need to acquire land to support five competition sand volleyball courts adjacent to one another.

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Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Science Building Renovation Phase I

The Science Building and Annex were built in 1984 and 1993. It is a four-story scientific research and instructional building containing classrooms, laboratories, and houses several academic divisions for College of Science. Proposed project Phase I is to address flooding in the lower level. Once flooding issue is resolved, recapture and renovate spaces that were unusable and renovate current rooms on the lower level. This project will improve the safety of our students and help with maintaining the building.

Science Building and Annex Renovation Phase II

The Science Building and Annex were built in 1984 and 1993. It is a four-story scientific research and instructional building containing classrooms, laboratories, and houses several academic divisions for College of Science. Proposed project Phase III is to expand existing building by modernizing, repairing, & renovating for 21st century scientific research and training infrastructure. Renovations are needed for greenhouse, ceiling tile replacement, lighting retrofit and asbestos removal. This project will extend the useful life of the building, make programs and degrees more competitive, and aid in recruitment.

Science Building Roof Replacement

Existing slate roof is in poor condition. The sections of slate should be replaced using an up-to-date slate replacement type system.

Secondary Pediatric Location

Development of a satellite pediatric location for clinical and educational expansion.

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Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Shewey Athletic Building Air Handler Units

There are five air handler units that will need replacement. Total capital dollars include cost engineering, architectural planning and contract services needed to complete the project. The resulting upgrade may have a small benefit to operating expenses due to being energy efficient and existing costs related to repair and maintenance. Continue to provide a high-quality work environment for faculty, staff, and students.

Shewey Athletic Building Renovations Phase II

Shewey Athletic Building Phase II will be to remodel and upgrade the second floor of the Shewey Building. General construction such as floor tiling, HVAC, Office upgrades, etc. to bring a new, cleaner updated look.

Shewey Athletic Building Renovations Phase III

Shewey Building Phase III will be the final phase and will look to upgrade and replace any older equipment or remodel any remaining office areas along with some exterior upgrades.

Shewey Athletic Building Roof Replacement

Shewey Athletics Building has original roof from construction in early 1990's. The building has ceiling leaks quite regularly, and physical plant has had to outsource roofing company for repairs. The building desperately needs a resurfaced roof installation.

Smith Hall Chiller Replacement

Smith Hall is an eight-story academic building. The chillers were installed in 1992 and need replacing because they are at the end of useful life. Total capital dollars include cost engineering, architectural planning and contract services needed to complete the project. No additional operating expense will be incurred, and the resulting upgrade may have a small benefit to operating expenses due to being energy efficient and existing costs related to repair and maintenance. Continue to provide a high-quality work environment for faculty, staff, and students.

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Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Smith Hall Renovations

Smith Hall was built in 1966. It is a highly used academic building. Renovations would create student collaboration space, address ADA issues, upgrade technology and furnishing in classrooms and offices, and optimize space according to utilization. Renovations and upgrades to this building will extend the useful life and aid in recruitment.

South Charleston Campus Medical Education and Clinical Renovations

Renovation of approximately 12,000 of existing educational space on the South Charleston campus to support clinical and medical education operations.

Stormwater Improvements Phase II

Improve Stormwater management strategies. Implement a drainage infrastructure plan/upgrade. A progressive campus drainage plan will require sustainable storm water management strategies to be built into the framework of campus. This is a continuation of Phase I. These improvements will resolve stormwater and flooding issues in the 3rd Avenue buildings thus allowing the recapture of basement square footage.

Strayer Ren-Enhanced Toxicology Srvc

The Joan C. Edwards School of Medicine (SOM) and Marshall Health secured \$4,000,000 in federal and state funding to enhance the toxicology resources available to West Virginia. This funding is requested to renovate and equip a facility in Putnam County for the development of a Medical Toxicology Center. The Center will collaborate closely with employers throughout West Virginia and leverage the community's existing job placement programs to perform necessary drug screens for new employees, as well as maintenance screens for individuals with SUD. This facility will also be home to an academic Division of Medical Toxicology. The goal of these resources will eventually help the SOM create an academic department of Medical Toxicology as well as residency or fellowship programs. Additional funding will need to be secured for renovations to the rest of the facility to create new academic and clinical space which will cost approximately \$2,500,000.

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Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

Studio/Control Room Build Out In Softball Building

This broadcast control room will enhance ESPN+ broadcasts and productions for videoboards at softball and baseball events. It will also function as the primary control room for football broadcasts and serve as a secondary control room during scheduling conflicts in Olympic sports.

Tennis Courts Sub-Surface and Replacement

Safety Concern-Tennis court surface currently has numerous cracks and low areas. The courts are unsafe and not to the standards for NCAA Division I tennis. Improvements installation of bleacher on the north end of the Courts.

Track & Field/Swimming/ Locker Room Renovations

Our track & field, swim and softball programs have deficient locker room spaces in comparison to some of our athletic programs. It is imperative that we provide equitable training and auxiliary spaces for our student-athletes across the board.

Training Table

Renovate and remodel the John Marshall Room to have a more athletic aesthetic to accompany "The Herd Fuel" branding.

University EMC Data Domain/Backup Target

The University's primary Data Domain, EMC DD6300 - the backup target for all university backups, will be expiring the initial 5-year support in June 2024. We intend to extend this support as far as EMC will allow but that will be limited due to vendor requirements. This storage system is a critical component of the University's backup architecture for the entire server environment.

Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order all desired projects, should funding become available. Beginning with the FY26-31 list, only items on the university's deferred maintenance list and approved capital expenditures will be included.

Take Care of the House

FY25-30 CAPITAL PROJECT DESCRIPTION

University Storage Area Network (San) Replacement

The University's primary Storage Area Network, EMC Unity - the storage subsystem for all VMware virtual machines, will be expiring the initial 5-year support in April 2025. This storage system is a critical component of the University's computing infrastructure and will need to be replaced.

Veterans Memorial Soccer Complex Upgrades

Convert conference room into video suite with stadium seating and coaches video technology. Remedy jack & jill locker room/training room issue to include alternative entry for visiting teams and trainers. Increase seating capacity & renovate current seating structure to include awning & increased chairback seating.

Wayfinding

Existing campus exterior signage is currently weathered, outdated, and is not user friendly. Standardized signage will be developed that will welcome visitors, clearly define the environment, and provide directions to destinations around campus.

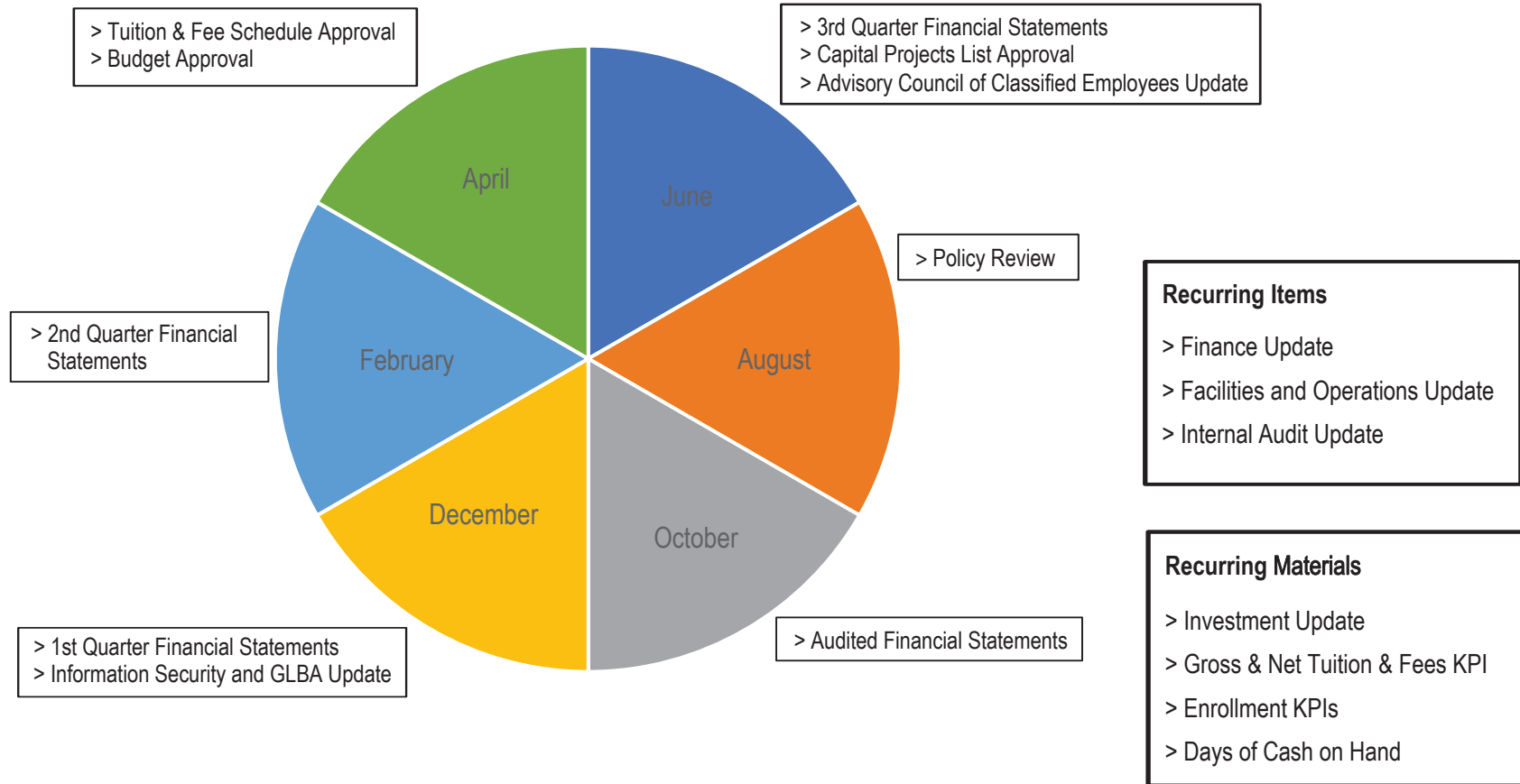
Weight Room Equipment

Dunfee weight room currently has original flooring, in need of replacement. Additionally, the strength & conditioning equipment is dated and lacks uniformity across the board. Replacing all equipment will provide a consistent product and improve productivity, as well as performance.

Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order all desired projects, should funding become available. Beginning with the FY26-31 list, only items on the university's deferred maintenance list and approved capital expenditures will be included.

Annual Activity Calendar

Finance, Audit and Facilities Planning Committee



Q3 Financial Statements vs Prior Year

Marshall University

	3/31/2024	3/31/2023	\$ Var
Student Tuition and Fees (net)	\$ 68.4	\$ 67.9	\$ 0.5
Grants and Contracts	\$ 77.4	\$ 70.0	\$ 7.4
Auxiliary Revenue	\$ 30.8	\$ 29.0	\$ 1.8
Other Revenue	\$ 7.4	\$ 13.2	\$ (5.8)
Total Operating Revenue	\$ 184.0	\$ 180.1	\$ 4.0
State Appropriations	\$ 53.6	\$ 50.6	\$ 3.0
Pell Grants	\$ 18.0	\$ 15.0	\$ 3.0
CARES	\$ -	\$ 1.9	\$ (1.9)
Gifts	\$ 1.0	\$ 1.0	\$ (0.0)
Investment Income	\$ 10.2	\$ 7.3	\$ 2.9
Other Non-Operating Revenue	\$ -	\$ -	\$ -
Total Non-Operating Revenue	\$ 82.9	\$ 75.8	\$ 7.1
TOTAL REVENUES	\$ 266.9	\$ 255.9	\$ 11.0
Salaries and Wages	\$ 120.4	\$ 111.7	\$ 8.7
Benefits	\$ 32.4	\$ 28.0	\$ 4.4
Supplies and Other Services	\$ 65.0	\$ 65.3	\$ (0.3)
Utilities	\$ 7.7	\$ 7.5	\$ 0.2
Scholarships and Fellowships	\$ 25.4	\$ 22.2	\$ 3.2
Depreciation	\$ 12.2	\$ 11.5	\$ 0.8
Other Operating	\$ -	\$ (0.2)	\$ 0.2
Total Operating Expenses	\$ 263.1	\$ 246.0	\$ 17.1
Interest and Fees	\$ 5.0	\$ 5.4	\$ (0.4)
Other Non-Operating	\$ 0.0	\$ 0.1	\$ (0.0)
Total Non-Operating Expenses	\$ 5.0	\$ 5.4	\$ (0.4)
TOTAL EXPENSES	\$ 268.1	\$ 251.4	\$ 16.7
Increase/Decrease in Net Assets	\$ (1.2)	\$ 4.4	\$ (5.7)

ANALYSIS

➤ Operating Revenue (+\$4.0m)

- **Grants and Contracts (+\$7.4m):** Due to increased grant activity and timing of grants at MURC (+\$7.8m) and increased Promise and WV Higher Education Grants at the General University (+\$2.7m) offset by decreases at the School of Medicine due to timing (-\$3.0m)
- **Auxiliary Revenue (+\$1.8m):** Due to housing occupancy increases and pricing increases.
- **Tuition and Fees (+\$0.5m):** Due to enrollment gains in Fall 2023. Summer Revenue still to be recognized.
- **Other Revenue (-\$5.8m):** Due to one time support received in FY23 for the purchase of the ProAct building by the School of Medicine.

➤ Non-Operating Revenues (+\$7.1m)

- **State Appropriations (+\$3.0m):** Increased appropriations in FY24 to support pay raise program.
- **Pell Grants (+\$3.0m):** Due to increase in Pell student enrollment in FY24.
- **Investment Income (+\$2.9m):** Due to Meketa portfolio performance year over year.
- **CARES (-\$1.9m):** Final CARES funding was received and expended in FY23.

➤ Operating Expenses (+\$17.1m)

- **Salaries and Benefits (+\$13.1m):** Due to increased headcount (\$5.7m), FY24 raise program funded by the State (\$3.0m), and increased benefits due to increased headcount and increases in PEIA employer premiums.
- **Scholarships (+\$3.2m):** Due to increased enrollment in FY24 and increases in funded scholarships including Pell, Promise, and WV Higher Education Grants. Institutionally funded scholarships decreased year over year.
- **Supplies & Other Services (-\$0.3m):** Due to slow down in spending the 2nd half of FY24 combined with one-time catchup payments made in FY23 by the SOM.
- **Misc. Other (+\$1.2m):** Due to increases in Depreciation and Utilities.

➤ Non-Operating Expenses (-\$0.4m)

- Interest (-\$0.4m)



FY24 Projection vs Budget

	FY24 Budget	FY24 Projection	\$ Var
Student Tuition and Fees (net)	\$ 69.7	\$ 71.2	\$ 1.5
Grants and Contracts	\$ 106.4	\$ 103.9	\$ (2.5)
Auxiliary Revenue	\$ 34.2	\$ 35.4	\$ 1.3
Other Revenue	\$ 10.0	\$ 16.2	\$ 6.2
Total Operating Revenue	\$ 220.3	\$ 226.7	\$ 6.4
State Appropriations	\$ 72.2	\$ 72.2	\$ (0.0)
Pell Grants	\$ 15.6	\$ 18.8	\$ 3.2
CARES	\$ -	\$ -	\$ -
Gifts	\$ 1.7	\$ 1.6	\$ (0.1)
Investment Income	\$ 4.0	\$ 9.0	\$ 5.0
Other Non-Operating Revenue	\$ -	\$ -	\$ -
Total Non-Operating Revenue	\$ 93.5	\$ 101.6	\$ 8.1
TOTAL REVENUES	\$ 313.8	\$ 328.3	\$ 14.5
Salaries and Wages	\$ 157.7	\$ 160.0	\$ 2.3
Benefits	\$ 37.3	\$ 37.8	\$ 0.5
Supplies and Other Services	\$ 92.0	\$ 88.2	\$ (3.7)
Utilities	\$ 9.8	\$ 10.6	\$ 0.8
Scholarships and Fellowships	\$ 21.4	\$ 26.5	\$ 5.1
Depreciation	\$ 16.5	\$ 18.4	\$ 1.9
Other Operating	\$ -	\$ -	\$ -
Total Operating Expenses	\$ 334.6	\$ 341.6	\$ 6.9
Interest and Fees	\$ 6.8	\$ 7.2	\$ 0.4
Other Non-Operating	\$ 0.1	\$ -	\$ (0.1)
Total Non-Operating Expenses	\$ 6.9	\$ 7.2	\$ 0.3
TOTAL EXPENSES	\$ 341.5	\$ 348.8	\$ 7.2
Increase/Decrease in Net Assets	\$ (27.7)	\$ (20.4)	\$ 7.3

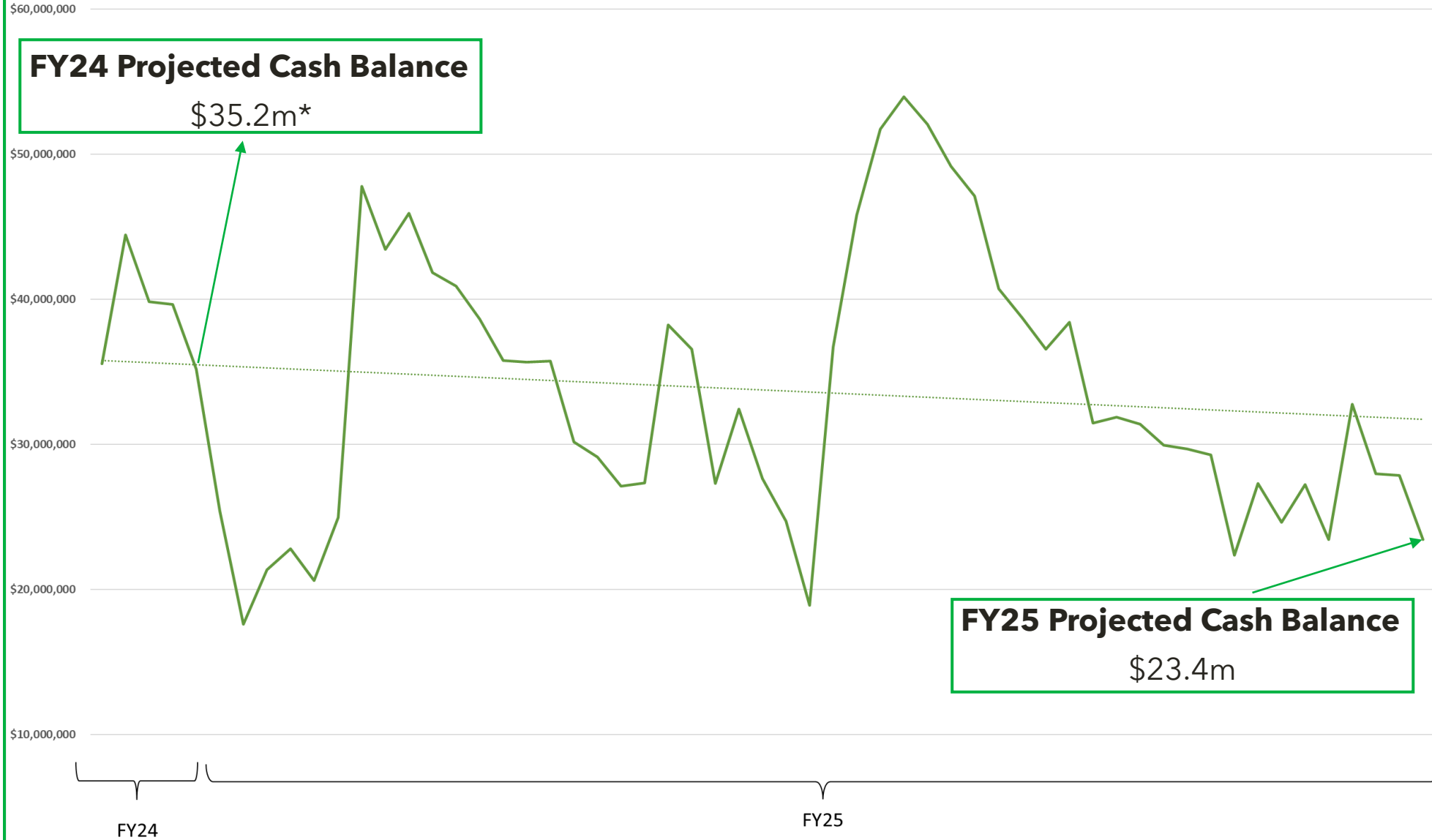
ANALYSIS

- **Operating Revenue (+\$6.4m)**
 - **Other Revenue (+\$6.2m):** Primarily due to one time supplemental operating cash from the WVHEPC for PEIA/BRIM Insurance premium increases (\$5.3m).
 - **Tuition and Fees (+\$1.5m):** Due to enrollment gains and price increases in Fall 2023.
 - **Auxiliary Revenue (+\$1.3m):** Due to housing occupancy increases and pricing increases.
 - **Grants and Contracts (-\$2.5m):** Due to decreases at the School of Medicine due to timing
- **Non-Operating Revenues (+\$8.1m)**
 - **State Appropriations (Flat):** State Appropriations are in line with Budget.
 - **Pell Grants (+\$3.2m):** Due to increase in Pell student enrollment in FY24.
 - **Investment Income (+\$5.0m):** Due to Meketa portfolio performance year over year.
- **Operating Expenses (+6.9m)**
 - **Salaries and Benefits (+\$2.8m):** Due to increased headcount as compared to budget and increased benefits due to increased headcount and increases in PEIA employer premiums.
 - **Scholarships (+\$5.1m):** Due to increased enrollment in FY24 and increases in funded scholarships including Pell, Promise, and WV Higher Education Grants. Institutionally funded scholarships decreased year over year.
 - **Supplies & Other Services (-\$0.3m):** Due to slow down in spending the 2nd half of FY24 combined with one-time catchup payments made in FY23 by the SOM.
 - **Misc. Other (+\$1.2m):** Due to increases in Depreciation and Utilities.
- **Non-Operating Expenses (+\$0.3m)**
 - Interest (\$0.4m)



FY24 and FY25 Cash Forecast

FY24 - FY25 Cash Flow Forecast



Days of Cash on Hand

FY24 Estimate

123 Days

FY25 Estimate

111 days



Investments



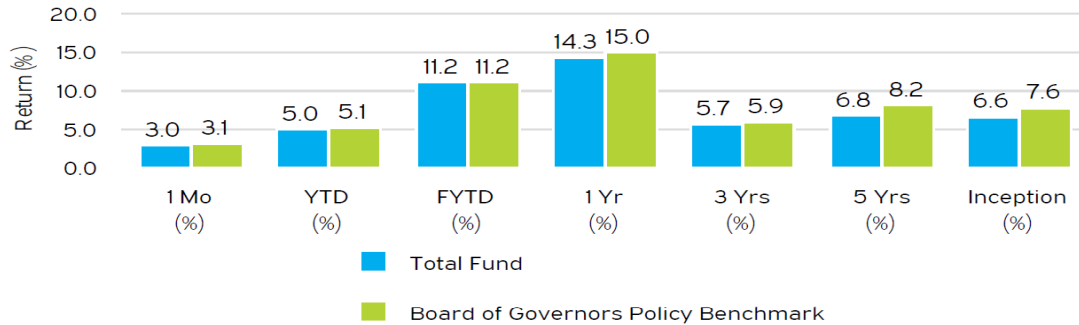
Marshall University Board of Governors

Total Fund | As of March 31, 2024

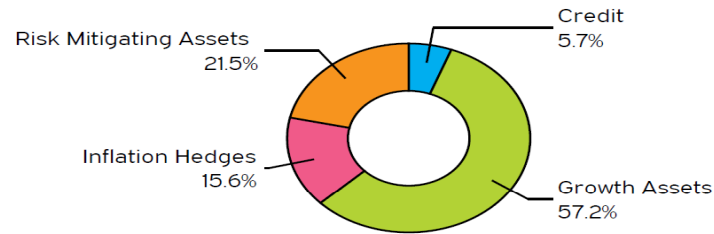
Portfolio Objective

The objective of the Board of Governors Pool is to invest in a diversified investment strategy for funds that have a medium-term (i.e., five to seven years) horizon. The objective of the Pool is to enhance the Board of Governors Pool's long-term viability by maximizing the value of the underlying assets within the context of capital preservation and the assumption of a prudent level of risk.

Return Summary



Current Allocation



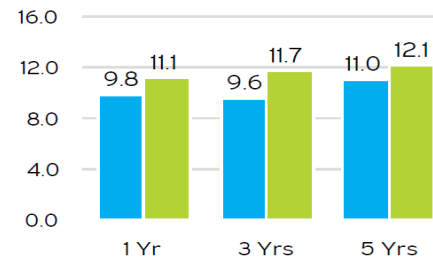
	1 Mo (%)	YTD (%)	FYTD (%)	1 Yr (%)	3 Yrs (%)	5 Yrs (%)	Since Inception (%)
Total Fund	3.0	5.0	11.2	14.3	5.7	6.8	6.6
Board of Governors Policy Benchmark	3.1	5.1	11.2	15.0	5.9	8.2	7.6
Excess Return	-0.1	-0.1	0.0	-0.7	-0.2	-1.4	-1.0
60% MSCI ACWI / 40% Barclays Global Aggregate	2.1	4.0	10.3	13.7	2.3	6.2	6.5

Summary of Cash Flows

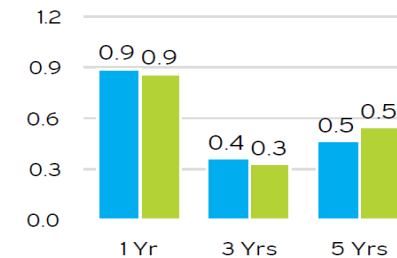
	Last Month	Fiscal Year-To-Date
Total Fund		
Beginning Market Value	40,787,524	50,598,291
Net Cash Flow	-1,183	-12,292,196
Net Investment Change	1,217,623	3,697,068
Ending Market Value	42,003,964	42,003,964

Does not reflect April withdraw of \$19m

Annualized Standard Deviation



Sharpe Ratio



Investments



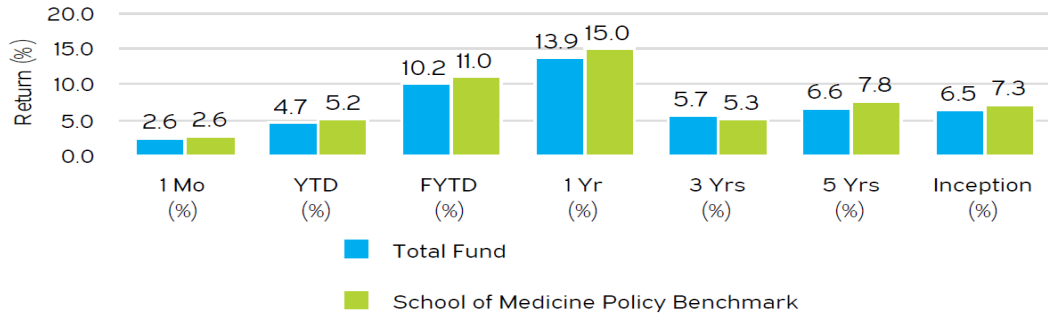
Marshall University Joan C. Edwards School of Medicine

Total Fund | As of March 31, 2024

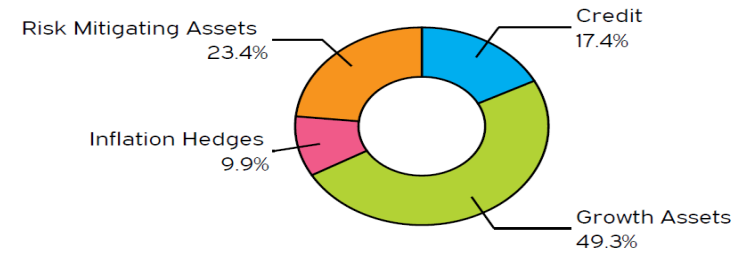
Portfolio Objective

The objective of the Joan C. Edwards School of Medicine Pool is to invest in a diversified investment strategy for funds that have a medium-term (i.e., five to seven years) horizon. The objective of the Pool is to enhance the Joan C. Edwards School of Medicine's long-term viability by maximizing the value of the assets within the context of capital preservation and the assumption of a prudent level of risk.

Return Summary



Current Allocation



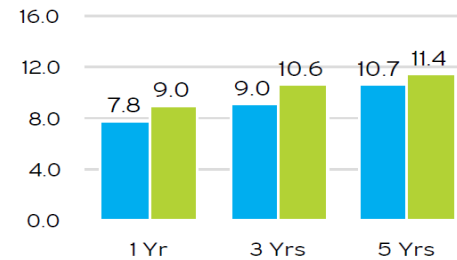
	1 Mo (%)	YTD (%)	FYTD (%)	1 Yr (%)	3 Yrs (%)	5 Yrs (%)	Since Inception (%)
Total Fund	2.6	4.7	10.2	13.9	5.7	6.6	6.5
School of Medicine Policy Benchmark	2.6	5.2	11.0	15.0	5.3	7.8	7.3
Excess Return	0.0	-0.5	-0.8	-1.1	0.4	-1.2	-0.8
60% MSCI ACWI / 40% Barclays Global Aggregate	2.1	4.0	10.3	13.7	2.3	6.2	6.4

Summary of Cash Flows

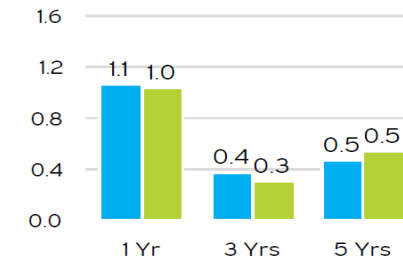
	Last Month	Fiscal Year-To-Date
Total Fund		
Beginning Market Value	30,355,793	28,305,470
Net Cash Flow	-927	-18,503
Net Investment Change	778,997	2,846,897
Ending Market Value	31,133,863	31,133,863

Does not reflect April withdraw of \$6m

Annualized Standard Deviation



Sharpe Ratio



Fiscal Year begins July 1. See benchmark history page for benchmark detail.

Upcoming Key Finance Items

- **Moody's Credit Rating**
- **PEIA / BRIM Supplemental Appropriation**
 - \$5.3m Operating Cash from WVHEPC
 - Recognized as Other Revenue and Cash for Fiscal Year 24
- **Year-End Audit**
 - Preliminary field work to begin in July
 - Full audit field work to begin in September
 - Financial Statements delivered on October 15, 2024
- **Purchasing Audit**
 - Performance Audit to begin in June
 - Required by State of West Virginia every 3 years
- **Incentivized Budget Model**
 - Governance Structure has been established; Kick-off meetings this summer
 - Late October begins the FY26 Budget cycle under the new model





Marshall University

Accelerating Individual Success, Innovative Ideas and Economic Impact

June 12, 2024

Board of Governors Meeting

Facilities and Operations Update



Enduring Financial **PRINCIPLES**

1. Grow STUDENTS, Not Fees.

- ✓ Minimize tuition and fee increases.
- ✓ Institutional success is measured by our accessibility, affordability and lifetime value for the students we serve.

2. Invest in our TEAM.


- ✓ Align employee compensation with market.
- ✓ Incentivize for performance and living the Marshall University Creed.

3. Take Care of the HOUSE.

- ✓ Investments in facilities are essential to the university mission.
- ✓ Invest in innovative technologies to meet modern challenges.

4. Manage our Strategic RESOURCES.

- ✓ Build key reserves for fiscal and operational resiliency.
- ✓ Invest available resources to new market-driven opportunities.



Take Care of the House

PROJECT UPDATES

Marshall Health Chiller

Vendor: General Heating and Air

Estimated Expense: \$350,000

Amount paid/encumbered to date: \$236,056

Percent of project completed: 90%

Target date of completion: Summer 2024

Marshall Health – Strayer Building

Vendor: Thrasher/SWOPE Construction

Estimated Expense of Project: \$4,000,000

Amount paid/ encumbered to date: \$0

Percent of project completed: 0%

Target date of completion: December 2024

Marshall Health – Rural Health Chapmanville - 3rd floor

Vendor: Edward Tucker Architects/ EP Leach and Sons

Estimated Expense of Project: \$1,342,212

Amount paid/encumbered to date: \$0

Percent of project completed: 40%

Target date of completion: September 2024

Memorial Student Center Chiller

Vendor: CMTA/Casto Tech

Estimated Expense of Project: \$473,000

Amount paid/ encumbered to date: \$0

Percent of project completed: 0%

Target date of completion: TBD, awaiting materials

Prichard Hall Passenger Elevator Replacement

Vendor: TKE Elevator

Estimated Expense of Project: \$112,000

Amount paid/ encumbered to date: \$0

Percent of project completed: 0%

Target date of completion: TBD, awaiting materials

Smith Hall Single Elevator

Vendor: TKE Elevator

Estimated Expense of Project: \$266,729

Amount paid/encumbered to date: 0

Percent of project completed: 0%

Target date of completion: TBD; awaiting materials

Twin Towers Roof Replacement

Vendor: Thrasher/ Harris Brothers

Estimated Expense of Project: \$493,000

Amount paid/ encumbered to date \$ 0

Percent of project completed: Design Phase

Target date of completion: September 2024

Take Care of the House

PROJECT: SHOCK AND AWE

HEPC Project Number	Project Name	Projected timeline	Life Cycle	Status
WHHEPC-M-001	Electrical Sys Upgrades-Emergency Generators/Safety - Phase I	February 2024 to January 2025		
	Emergency Generators/Safety - Phase I-Public Safety		4	Design Phase Paused - Budgets have come in higher than anticipated, project paused
	Emergency Generators/Safety - Phase I-Drinko Library		4	Design Phase Paused - Budgets have come in higher than anticipated, project paused
	Emergency Generators/Safety - Phase I-Prichard Hall		4	On Schedule
WHHEPC-M-002	Campus Buildings Fire Alarm System Upgrades	February 2024 to August 2024		
	Corby Hall		4	On Schedule - PO Complete, Parts stored on campus; Design plans under review by WV State Fire Marshal
	Morrow Library		4	On Schedule - PO Complete, parts on order
	Myers Hall		4	On Schedule - PO Complete, Parts stored on campus
	Prichard Hall		4	On Schedule - PO Complete, Parts stored on campus
	Smith		4	On Schedule - PO Complete
	Sorrell		4	On Schedule - PO Complete
WHHEPC-M-003	Elevator Modernization	February 2024 to December 2025		
	Elevator Modernization-Corby Hall		3	On Schedule - Site visits scheduled with vendors
	Elevator Modernization-Harris Hall		3	On Schedule - Site visits scheduled with vendors
	Elevator Modernization-Science Building		3	On Schedule - Site visits scheduled with vendors
WHHEPC-M-04	Chiller Replacement	January 2024 to October 2024		
	Smith Hall Chiller Replacement		4	On Schedule - Design Phase
	Drinko Library Chiller Replacement		4	On Schedule
WHHEPC-M-005	Laidley Hall Demolition	February 2024 to May 2024	9	Demolition Complete
WHHEPC-M-007	Henderson Center E Level Sanitary Pipe Replacement	February 2024 to December 2025	5	Bid Opening 6/13
WHHEPC-M-008	South Charleston Roof Replacement (Both Buildings)	February 2024 to October 2024		Replacement of glass block will increase project by \$227,000/drawings due 6/3
	South Charleston Roof Replacement-Academic		4	On Schedule
	South Charleston Roof Replacement-Administration		4	On Schedule

HEPC Project Number	Project Name	Projected timeline	Life Cycle	Status
WHHEPC-M-009	Fine Arts Renovations	February 2024 to October 2024	4	On Schedule - Final Drawings due 7/15
WHHEPC-M-010	Morrow Library ADA Upgrades	February 2024 to December 2025	4	On Schedule
WHHEPC-M-011	Smith Hall Classroom Locks	May 2024 to August 2024	4	On Schedule - Start Date 6/17
	Fine Arts Locks	May 2024 to August 2024	4	On Schedule - Start Date 6/17
WHHEPC-M-012	Erma Ora Byrd Floor Renovations	March 2024 to July 2024	4	
WHHEPC-M-013	Smith Hall Concrete Work (Exterior ADA Ramp)	May 2024 to August 2024	4	On Schedule - Start Date 6/17
	Henderson Center Concrete Work	May 2024 to August 2024	4	On Schedule - Start Date 6/17
WHHEPC-M-014	Holderby Hall Demolition	February 2024 to December 2025	3	On Schedule
WHHEPC-M-015	Memorial Student Center Restroom Repairs & Renovations	February 2024 to December 2025	4	On Schedule - 90% drawings due on 6/13; construction Jan. '25
WHHEPC-M-016	Stormwater Improvements Phase I	February 2024 to December 2025	4	On Schedule
WHHEPC-M-017	MRI Building HVAC Replacement	January 2024 to November 2024	4	On Schedule
WHHEPC-M-019	Classroom Repair/Renewal Campus-wide Phase I	Feb, 2024 to Feb, 2025	6	On Schedule - CH 356,355,354,353,464,456 demo, asbestos abatement completed; began electrical and ventilation repairs, sheetrock install
	Restroom Repair/Renewal Campus-wide Phase I	March, 2024 to March, 2025	7	On Schedule- Ceramic tile install SM & SH
WHHEPC-M-023	Old Main Structure Repairs - Phase I	January 2024 to September 2024	4	On Schedule - Pre-bid 6/13; Bid opening 6/27
WHHEPC-M-024	Science Building Air Handler Units	January 2024 to December 2024	4	On Schedule
WHHEPC-M-025	Drinko Library Roof Replacement	March 2024 to October 2024	4	On Schedule - Design due 6/15
WHHEPC-M-026	Student/Band Bleacher Replacement	March 2024 to December 2025	3	Demo begins week of 6/3

Project Life Cycle Phases		
1 - Project Initiation	5 - Construction	9 - Project Closeout
2 - Planning	6 - Quality Control Assurance	10 - State and Local Agency Document Closeout
3 - Pre Construction Site Assess	7 - Project Monitoring and Control	11 - Final Payment
4 - Design and Engineering	8 - Testing and Commissioning	12 - Post Construction Activities

Strategic Efforts Underway

2024 COMMUNITY CARES WEEK

Tasks accomplished across main campus, Health Sciences and satellite campuses included: **landscaping, pressure washing, painting, carpentry, housekeeping, and thrift store.**

Large groups that volunteered this year:

- MU Early Education Steam Center
- State Electric
- Leadership WV
- West Virginia's local, state and national representatives
- Marshall ROTC
- NUCOR
- Lowe's
- Comfort Inn

Alumni chapters served at various campuses and within their communities.

The on-campus volunteers with the farthest travel time were **Joe and Paula Cunningham from Ann Arbor, Michigan.** Joe received a bachelor's degree in business from Marshall University in 1982.

Save the Date
May 20 – May 23, 2025



COMMUNITY CARES WEEK

Giving Back to the Herd

Planning Committee:

Travis Bailey, Mistie Bibbee, Andrew Brown, Paul Carico, Tootie Carter, Bob Easthom, Brandi Jacobs-Jones, Matt James, Joe Justice, Lisa Martin, Jamey Montgomery, Scott Morehouse, Leah Payne, Ginny Painter, Melanie Whitt

1,088 Volunteers, 50% increase from '23

3,415 Service Hours

785 Volunteers on Marshall's Campuses

303 Volunteered in hometown thru- Alumni Affiliations

\$466,202 in savings generated through sweat equity

100+ Staff Members Leading Teams

Materials Used:

2,568 flowers and shrubs on Marshall's Huntington campus

55 bushes and shrubs planted at Marshall's South Charleston and MOVC campuses

690 bags of mulch

103 tons of stone/landscaping rock

30 gallons of Kelly-green paint

40 gallons of white paint –

14 – 30-yard dumpsters

Major Business Sponsors: Jabo Supply, Security Consultants and Solutions, Dreamscape, Rumpke, Thrasher, State Electric Supply Company

Campus CARRY

ACTIONS TO DATE

- Implementation Team Created
- Action Learning Team reviewed best practices; visited 11 higher education institutions
- Campus and Community Safety Work Group formed with students, faculty/staff and law enforcement
- Website developed
- Two campus Town Hall meetings held
- Athletic venues assessed by Office of Homeland Security
- Security Risk Management Consultants engaged to develop comprehensive security plan for Athletics

COST ESTIMATES

Construction to secure Corbly Hall day care	\$20,000
Signage for all university properties	\$30,000
Personal screening machines (rentals)	\$100,000
Temporary fencing around JCE Stadium*	\$150,000

Total \$300,000

**Pursuing external funds for permanent football stadium concourse expansion (\$2-4.4M)*

MARSHALL.EDU/MUPD/CAMPUS-CARRY

MU Internal Audit BOG Informational Report June 12, 2024

1 ACTIVITY SINCE THE LAST MEETING

- A. Advisory Services –Parking Office record retention.
- B. Audit Projects – Annual review of Fixed Asset Additions for completeness of information.
- C. Other – Miscellaneous tax and accounting research.

2 PLANNED ACTIVITIES BEFORE THE NEXT MEETING

- A. Monitoring of Whistleblower Hotline.
- B. Adhere to planned activities in the approved Audit Plan and Continued Monitoring of other Institutional Activities.
- C. Other Audit and Consulting projects as requested.

3 PROFESSIONAL DEVELOPMENT ACTIVITIES

- A. WVSCPA – State Tax Roundtable.